anthem
community council

Meeting of the Board of Directors
November 15, 2017
Anthem Civic Building
3701 W. Anthem Way
Community Room

The Board of Directors will be meeting in executive (closed) session starting at 4:30 p.m. pursuant to A.R.S. Section 33-1804(A) (1).

6:30 p.m.
Open Session
ANNOTATED AGENDA

1. **CALL TO ORDER**
2. **PLEDGE OF ALLEGIANCE**
3. **ESTABLISH QUORUM**
4. **ADOPT AGENDA**
5. **APPROVE MEETING MINUTES**
   A. October 25, 2017 Open Session Approved
6. **PRESENTATIONS/AWARDS/ANNOUNCEMENTS**
   A. Anthem Youth Advisory Council Announcements
   B. Recognition of Committee Volunteers
7. STAFF REPORTS**/FINANCIALS***
   A. Update on Reserve Study Request for Proposals
8. **OPEN DISCUSSION**
   (Persons interested in speaking or submitting a question or comment to the Board, are asked to complete a Question/Comment form and submit to the Recording Secretary.)
9. **COMMITTEE UPDATES AND ACTION ITEMS**
   A. Commercial Design Review Advisory Committee: Consider Moto City Signage Request Approved with Revisions
10. **OLD BUSINESS**
   A. Consider Approval of Lease Agreement with EPCOR for Water Hauling Station Approved with Conditions
   B. Review and Select Proposed Value Engineering Items and Alternates, and Authorize Staff to Finalize Terms and Enter into Contract with RBI for the Community Center Remodel Project Deferred
11. **NEW BUSINESS**
   A. Consider Approval of Agreement with North Valley Posse for 2018 Approved
12. **ADJOURNMENT**

**Financials not available at time of packet publication due to earlier meeting date.*

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COMMUNICATION BRIEFING

November 15, 2017

MARK YOUR CALENDARS *Board presence requested.

- Nov. 16: Meditations for Improving Relationships, 6:30 p.m., Civic Building
- Nov. 16: Parkside Board of Directors meeting, 6 p.m., Civic Building
- Nov. 18: Prescription Drug Awareness (MCSO), 11 a.m.-noon, Civic Building
- Nov. 19: Farmers' Market (Sundays), 9 a.m.-1 p.m., Community Park
- Oct. 29: Nov. 1: Senior Cinema Wednesday, 2 p.m., Civic Building
- Nov. 23-24: Civic Building (including ACC and HOA offices) closed
- Dec. 5: Public Safety Roundtable, 2 p.m., Civic Building
- Dec. 5/ Dec. 7: Prescription Drug Awareness (MCSO), 8-9 p.m., Civic Building
- Dec. 8/Jan. 12: Representative Town Hall, 9 a.m., Civic Building
- Dec. 9: Java & Jammin' Holiday Edition, 9:30-11:30 a.m., Civic Building
- Dec. 12: Red Cross Blood Drive, 12:30-6:30 p.m., Civic Building
- Dec. 22: Parents' Night Out, 6:30-10 p.m., Community Center
- Dec. 30/Jan. 6: Natural tree disposal (Republic Services), 8 a.m.-2 p.m., Community Park
- *Jan. 24: ACC Board of Directors meeting, 6:30 p.m., Civic Building

Holiday Hours:

Anthem Civic Building (ACC and HOA offices)

Closed Thursday, Nov. 23 through Saturday, Nov. 25.
Closed Saturday, Dec. 23 through Tuesday, Dec. 26 and Saturday, Dec. 30 through Monday, Jan. 1. The Civic Building will be closed to residents and not available for facility rentals Dec. 23-Jan. 1.

Community Center

Open Thursday, Nov. 23 from 7 a.m.-noon and Friday, Nov. 24 from 7 a.m.-7 p.m.
Open Sunday, Dec. 24 and Sunday, Dec. 31 from 10 a.m.-3 p.m.
Closed Monday, Dec. 25 and Monday, Jan. 1.
The Lap Pool will be closed Dec. 16-Jan. 2 for annual maintenance.

CEO/COO/CFO OUTREACH AND GENERAL INFORMATION

- Staff has been focused on major issues such as the lease agreement with EPCOR, the Community Center remodel project and preparing for the Veterans Day ceremony.
- The business awards have been transitioned to the Chamber of Commerce; they will select award winners and present them at their holiday gala on Dec. 9.

COMMUNICATIONS

- *Resource & Activity Guide.* The first 2018 guide is scheduled for Jan. 2 delivery.
- *Budget-in-Brief*: Rather than a large, multi-page document, a more compact budget memo will be mailed to property owners this year. A full budget publication, with information from the ACC and HOAs, will be posted online. Staff is working closely

with the HOAs regarding budget communication, and consistent messaging re: ACCCA and Village residents' assessment increases.

- *Veterans Day Ceremony.* Staff has been very busy with the Veterans Day Ceremony, held on Nov. 11. Follow-up press and meeting with the Daisy Mountain Veterans representatives regarding the 2018 Memorial Day Ceremony are in process.
- *Staff Support:* Budget communications, HOA communications, Civic Building/Community Center programs, LED sign scheduling, info and media requests, general photography/video, NR/DHCA meetings/partnerships, Anthem Neighborhood Watch, Committee recruitment, Business Award and Veterans Service Award nominations, overseeding/Parks & Facilities project signage and communications, Veterans Service Awards, water hauling station/water rate case, Autumnfest/Scarecrow Contest, Internal Communications, Community Center remodel, AVM collateral and paver processing.

Media Mentions (10/13/17-11/3/17)*

10/18	Foothills Focus	EPCOR Water Hauling station
10/25	Foothills Focus	Crime in Anthem
11/4	Foothills Focus	Update on EPCOR station, ACC Board approves budget
10/19	In & Out	(Cal.) Autumnfest, Photography class, Saturday Night Fever, Board meeting; EPCOR story online
10/26	In & Out	(Cal.) Monster Ball, Business Awards, Senior Cinema
Nov.	85086 Magazine	Adv. Playground Birthday FB post feature; (Cal.) Senior Cinema, Veterans Day Ceremony, MCSO Drug Presentation

* Cal.=Calendar

Other:
ABC 15 http://www.abc15.com/news/region-northeast-valley/anthem/mcso-thieves-in-anthem-break-into-nearly-two-dozen-homes
AZfamily.com http://www.azfamily.com/story/36685197/anthem-utility-company-consider-water-station-for-communities-in-crisis
Phoenix NewTimes http://www.phoenixnewtimes.com/news/despite-stopgap-water-cutoff-may-leave-new-river-high-and-dry-9817375
North Phoenix News http://nophonews.com/water-hauling-deal-progress/
http://nophonews.com/epcor-water-rates/
KJZZ http://science.kjzz.org/content/556070/new-river-residents-want-fix-water-and-development-troubles

Analytics Snapshot (10/13/17-11/3/17)

Facebook: Post engagements - 7,094 (up 295%); Reach - 19,103 (up 86%); Page likes - 75 (up 142%); Pageviews - 1,198 (up 334%); Video Views - 2,484 (up 144%). The Events pages helped drive these numbers. Posts w/most engagement: AF Scarecrow contest 3.2k reach, 119 engagements; Carnival 2.6k, 275 engagements; Photography w/ Lightroom 2.2k, 106 engagements.
Twitter: Most engaged tweets were entry falls work, Monster Ball thank you and voting reminder for scarecrows.
Instagram: Post average. - 16.3 likes; Pumpkin Patch setup video received 130 views. IG story during Monster Ball: 7 posts within the story; avg number of views – 72; high of 83, low of 65.
eNews: ACC (4), Parkside (3), ACCCA (3), Comm Center (1). Avg open rate: 34.9%; click-thru: 4.8%.

BUSINESS SUPPORT AND ADVOCACY

- The Economic Development Committee has been transitioned to the Business Support and Advocacy (BSA) Committee. Applications are being accepted for this committee.
- Three local businesses entered the Autumnfest scarecrow contest and will be featured in the January Resource Guide: Andrew Z Diamonds & Fine Jewelry, Justin Simons State Farm and Core 5 Flag Football.
- The ACC provided this year's business award nominations to the Anthem Area Chamber of Commerce Board for consideration, as they now coordinate the program.

CIVIC BUILDING

- Approximately 150 people attended the Java & Jammin'/New Resident Welcome/Public Art event on Oct. 14. It was an exciting event!
- The Civic Building is now accepting meeting room reservations for 2018.
- The Community Room is booked for nearly all evenings in November for banquets, events and meetings.
- The Civic Building will be closed to residents from Dec. 23-Jan. 1 for holidays and maintenance/repairs. The building will reopen with NEW building hours on Jan. 2.
- The Anthem Area Chamber of Commerce submitted their 30-day tenant notice to vacate their Civic Building office space prior to Nov. 30, and their move is already complete.
- The Daisy Mountain Veterans are hosting their annual toy drive to support their Holiday Toy Store for deserving families in the Deer Valley Unified School District, starting Thanksgiving weekend and ending Dec. 19. Toy collection boxes will be located on the first floor of the Civic Building and at the Community Center.
- The Daisy Mountain Veterans have requested to rent an additional office in the non-profit suite, effectively immediately. The additional space will be used to support all of the activities they sponsor throughout the year.

COMMUNITY CENTER

- *Fall Sports:* Youth Sports (Volleyball, Flag Football, Soccer) are mid-way through the season and everything is running smoothly. Adult Kickball finished on Nov. 1 and Men's Softball teams start playoffs Nov. 7.
- *Dolphins Swim Team:* State Finals and State Regional Time Trials were held Nov. 3-4. Dolphin swimmers were seeded as some of the fastest in the State. Following State and trials, our team participates in the Fall League Championships Nov. 10-11.
- *Events:*
    - Over 250 participants attended the annual Monster Ball Halloween event. Families enjoyed a haunted maze, lawn and carnival style games, and costume contests.
    - Dec. 17 will be the Community Center's next family event, "Storytime with Buddie the Elf," from 2-4 p.m.
    - Back by popular demand, the "Shop 'Til You Drop" program will return every Saturday in December. Times are available online and in the Activity Guide.
- *Lap/Dive Pool:* The lap pool is scheduled to be closed and drained for cleaning /repair starting Dec. 16; it will reopen Jan. 2.

PARKS & FACILITIES

- *Entry Falls.* The re-surfacing project on the north falls is underway and will be completed by Veterans Day, Nov. 11.

- *Skate Park.* The fence was painted last month; the shade structure and the new benches will be installed and completed by mid-November.
- *Trip Hazards.* Sidewalks on ACC property are inspected on a regular basis for trip hazards. All repairs to sidewalks in Paseo are now complete. Maricopa County will be providing a schedule for replacement of sections near Paseo and along Anthem Way.
- *Special Events.* Staff continues to support a variety of events in the Community Park, including Veterans Day Parade and Ceremony and Memorial paver layings, plus the Annual Turkey trot.
- *Personnel*. The opening for the Maintenance Tech I position was filled; we welcome Kaiden Morton, who started Nov. 1.

SPECIAL EVENTS

- *Veterans Day Ceremony.* Scheduled to take place at the AVM on Nov. 11 starting at 10 a.m. Community Park upper parking lot access is closed to the public on Nov. 10 to allow service vendors unhindered access for setup, and to keep the area secure. Security will be on site from Nov. 10 starting at 5 p.m. to Nov. 11 at the conclusion of the ceremony.
- *Anthem Turkey Trot*. This annual 10k race/run/walk, hosted by 4 Peaks Racing, is scheduled for Nov. 23, starting from and finishing at the Community Center. Race begins at 8:30 a.m. Please note that a traffic control plan is in effect during the race hours resulting in road restrictions and closures around the community.
- *Anthem Holiday Classic Triathlon*. Scheduled for Dec. 9, starting and finishing from the Community Center. Race begins at 9 a.m. Please note that a traffic control plan is in effect during the race hours resulting in road restrictions and closures around the community.
- *Luke Jones Memorial Run*. Scheduled for Jan. 21 on Softball Field #4. This is a fundraising event honoring Daisy Mountain firefighter Luke Jones, who was killed this year. Event festivities include a race/run/walk, inflatables, DJ, obstacle course and food trucks.
- *Daisy Mountain Veterans*. Mary Ann Derryberry has relinquished her role as the President of the Daisy Mountain Veterans. New President Sam Crump has taken over this position, effective Nov. 1. Special Events and Communications staff have met with Mr. Crump to make introductions and begin the transition smoothly.

OCTOBER FINANCIALS

ADDED NOVEMBER 14, 2017

anthem
Community Council, Inc.

Financial Summary of Operations – 2017 October

Summary:

- Anthem Council financial performance for the month of October 2017 was favorable against 2017 YTD Budget and also level with October 2016 YTD actual results.

- **Balance Sheet Review:**
  - Net of cash balances due to our HOA partners, the ACC has $3.99 million in operating cash
  - Our adjusted Reserve Fund balances at $14.55 million remains fully funded against our 2013 independent Reserve Study. Planned expenditures for 2017 are estimated at $1.8 million, an approximate $300,000 favorable spend vs. original 2017 plan. The ACC is anticipating doing an updated Reserve Study in early 2018 to reflect additional assets which have been brought online subsequent to the last Reserve Study.
  - Our Enhancement Fund balances ended October at $1.69 million as a result of continuing strong YTD home resales market. The year-end revised estimate of $1.75million remains on target.
  - Collections and Accounts Receivable balances continue to trend positively. As of the close of October, total community open receivables are at $1.17 million, which is $290,000 below October 2016 and $640,000 below October 2015.

- **Income Statement Review:**
  - Net revenues ended October $100,000 favorable to the 2017 Budget and level with October 2016 actuals.
  - Overall utilities YTD costs are $109,000 favorable against budget and $80,000 favorable against 2016. Ongoing projects to move to LED lighting and conversion of potable to effluent irrigation water are the key factors behind these savings.
  - After factoring in budget timing differences, Repairs & Maintenance costs are level with the 2017 budget and level with YTD 2016 expenditures.
  - Professional fees are trending 39% below budget and 26% below 2016 YTD results as the ACC staff continues to use internal resources vs. external sources.
  - Financial costs are 61% below budget and level with YTD 2016 actual results. Insurance premiums show a $68,000 reduction against budget as a result of negotiating for reduced brokerage charges.
  - Contracted services, which includes landscaping, janitorial and security costs, are $178,000 below budget but $30,000 above 2016 YTD results.

- As always, our full disclosure financial statements are posted to the OnlineAtAnthem website as part of the documents supporting this open meeting. We encourage all property owners to take the time to become familiar with our financial standing and results. Please send us your questions at our email address Accounting@AnthemCouncil.com

ANTHEM COMMUNITY COUNCIL

CONSOLIDATED BALANCE SHEET
2017

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Printed: 11/13/2017

10 MONTH OF: OCTOBER

	December UNAUDITED 2016	January 2017 Actual	February 2017 Actual	March 2017 Actual	April 2017 Actual	May 2017 Actual	June 2017 Actual	July 2017 Actual	August 2017 Actual	September 2017 Actual	October 2017 Actual	November 2017 Actual	December 2017 Preliminary
Current Assets													
Operating Cash	3,573,108	4,237,218	3,401,160	4,389,444	4,991,181	4,230,498	4,301,835	4,831,301	3,614,659	4,194,590	4,269,572		
Reserve Funds	13,911,349	14,285,314	14,417,856	14,210,825	14,289,034	14,283,635	14,414,681	14,415,348	14,460,560	14,479,829	14,553,902		
Enhancement Funds	1,071,035	1,134,293	1,186,911	1,220,557	1,285,066	1,341,847	1,422,282	1,490,016	1,557,889	1,615,217	1,696,577		
TOTAL Cash & Equivalents	**18,555,492**	**19,656,825**	**19,005,927**	**19,820,826**	**20,565,282**	**19,855,980**	**20,138,798**	**20,736,664**	**19,633,107**	**20,289,636**	**20,520,051**	**0**	**0**
Receivables - Assessments	606,741	769,560	641,040	554,698	691,759	584,674	530,982	687,446	581,285	541,789	640,297		
Receivables - Other	10,548	705	30,478	24,625	26,818	24,914	19,446	34,589	46,696	61,935	70,324		
Net Due To/From- Reserves Fund													
Net Due To/From- Enhancement Fund													
Net Due To/From-Anthem HOAs	602	1,163	1,370	1,131	1,101	1,028	935	1,294	1,140	1,187	1,772		
Receivables - Allowance for Bad Debts ( )	(589,665)	(579,124)	(570,034)	(520,080)	(543,739)	(524,351)	(518,512)	(516,300)	(516,381)	(517,117)	(500,547)		
TOTAL Net Receivables	**28,226**	**192,304**	**102,856**	**60,374**	**175,939**	**86,265**	**32,851**	**207,029**	**112,741**	**87,795**	**211,846**	**0**	**0**
Prepaid Expenses	134,810	136,959	120,084	120,452	97,630	74,338	296,756	254,733	229,586	211,017	193,336		
Inventory	588	588	586	586	577	535	583	543	524	518	515		
Accrued Revenues													
TOTAL Other Current Assets	**135,398**	**137,548**	**120,670**	**121,038**	**98,207**	**74,873**	**297,339**	**255,275**	**230,110**	**211,535**	**193,851**	**0**	**0**
TOTAL CURRENT ASSETS	**18,719,116**	**19,986,677**	**19,229,453**	**20,002,238**	**20,839,428**	**20,017,119**	**20,468,987**	**21,198,968**	**19,975,958**	**20,588,966**	**20,925,748**	**0**	**0**
Fixed & Non-Current Assets													
Land & Land Improvements	10,372,435	10,459,907	10,459,907	10,459,907	10,459,907	10,459,907	10,459,907	10,459,907	10,459,907	10,459,907	10,459,907		
Facilities & Improvements	19,163,123	21,594,168	21,594,168	21,594,168	21,594,168	21,594,168	21,594,168	21,594,168	21,594,168	21,594,168	21,594,168		
Equipment, Furniture, Fixtures & Other	1,108,974	1,124,666	1,124,666	1,124,666	1,146,811	1,145,811	1,145,811	1,145,811	1,145,811	1,145,811	1,145,811		
Construction in Progress	2,637,995							65,387	65,387	65,387	65,387		
Less: Accumulated Book Depreciation	(17,586,151)	(17,561,669)	(17,625,300)	(17,688,399)	(17,752,684)	(17,816,379)	(17,879,664)	(17,942,950)	(18,006,235)	(18,069,127)	(18,131,884)		
TOTAL Fixed & Non-Current Assets	**15,696,376**	**15,617,072**	**15,553,440**	**15,490,342**	**15,448,202**	**15,383,507**	**15,320,221**	**15,322,323**	**15,259,038**	**15,196,145**	**15,133,389**	**0**	**0**
TOTAL ASSETS	**34,415,492**	**35,603,748**	**34,782,893**	**35,492,580**	**36,287,629**	**35,400,625**	**35,789,209**	**36,521,291**	**35,234,996**	**35,785,112**	**36,059,137**	**0**	**0**
Current Liabilities													
Trade & Supplier Payables	139,431	121,584	217,017	189,634	198,148	179,169	316,251	324,631	212,122	249,325	198,220		
Payroll & Benefits	166,272	238,328	256,461	250,918	268,601	308,159	235,683	271,235	254,653	245,057	265,875		
Accrued - Trade & Supplier Obligations	32,577	46,676	58,216	70,565	39,956	169,320	50,107	45,621	44,824	78,328	46,904		
Accrued - Other													
Prepaid Assessments	1,016,495	329,788	441,523	1,547,214	372,286	527,906	1,106,712	260,412	324,900	939,860	250,324		
Deferred Assessments & Other Deferred Items	45,811	1,278,601	820,896	299,588	1,319,127	752,922	101,860	1,273,831	716,250	216,069	1,205,125		
Deposits	1,783	3,084	23,327	(3,545)	14,587	24,145	25,781	21,505	29,830	20,669	16,088		
Funds Due Partner HOAs	611,562	936,650	157,619	159,467	941,349	256,043	670,517	1,026,385	283,295	613,021	360,781		
Other Current & Deferred Liabilities	174,767	181,266	187,765	194,265	152,766	159,266	165,766	167,833	169,901	169,588	171,655		
Total Current Liabilities	**2,188,698**	**3,135,978**	**2,162,822**	**2,708,106**	**3,306,820**	**2,376,930**	**2,672,677**	**3,391,452**	**2,035,775**	**2,531,917**	**2,514,972**	**0**	**0**
TOTAL LIABILITIES	**2,188,698**	**3,135,978**	**2,162,822**	**2,708,106**	**3,306,820**	**2,376,930**	**2,672,677**	**3,391,452**	**2,035,775**	**2,531,917**	**2,514,972**	**0**	**0**
Equity													
Members Equity - Prior Years	21,470,760	23,756,916	23,756,916	23,756,916	20,423,115	20,423,115	20,423,115	20,423,115	20,423,115	20,423,115	20,423,115		
Members RESERVE Equity - Prior Years	8,406,020	8,406,020	8,406,020	8,406,020	11,808,609	11,808,609	11,808,609	11,808,609	11,808,609	11,808,609	11,808,609		
Current Year Surplus (Deficit)	2,350,014	304,834	457,134	621,538	749,085	791,971	884,807	898,115	967,497	1,021,471	1,312,441		
TOTAL EQUITY	**32,226,794**	**32,467,770**	**32,620,070**	**32,784,474**	**32,980,809**	**33,023,695**	**33,116,532**	**33,129,839**	**33,199,222**	**33,253,195**	**33,544,165**	**0**	**0**
TOTAL LIABILITIES & EQUITY	**34,415,492**	**35,603,748**	**34,782,893**	**35,492,580**	**36,287,629**	**35,400,625**	**35,789,209**	**36,521,291**	**35,234,996**	**35,785,112**	**36,059,137**	**0**	**0**

ANTHEM COMMUNITY COUNCIL

CONSOLIDATED BALANCE SHEET
MULTI-YEAR COMPARISON

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	This Year YTD	December 2016 PRE-AUDIT	December 2015	December 2014	December 2013	December 2012	December 2011	December 2010					
Current Assets													
Operating Cash	4,269,572	3,573,108	3,752,422	2,242,347	2,336,362	2,188,872	2,541,774	1,824,039					
Reserve Funds	14,553,902	13,911,349	11,897,099	10,524,819	9,738,087	8,882,515	7,486,663	6,555,089					
Enhancement Funds	1,696,577	1,071,035	2,563,007	1,976,210	2,452,505	2,873,921	4,472,450	3,676,283					
TOTAL Cash & Equivalents	**20,520,051**	**18,555,492**	**18,212,528**	**14,743,376**	**14,526,953**	**13,945,308**	**14,500,887**	**12,055,411**	**0**	**0**	**0**	**0**	**0**
Receivables - Assessments	640,297	606,741	838,770	1,167,572	1,054,657	1,159,694	1,160,967	1,287,359					
Receivables - Other	70,324	10,548	9,563	12,234	49,015	42,883	58,372	28,036					
Net Due To/From- Reserves Fund	-			129,626									
Net Due To/From- Enhancement Fund	-			383,123									
Net Due To/From-Anthem HOAs	1,772	602	809										
Receivables - Allowance for Bad Debts ( )	(500,547)	(589,665)	(822,505)	(920,349)	(1,013,668)	(1,085,758)	(1,119,113)	(824,739)					
TOTAL Net Receivables	**211,846**	**28,226**	**26,637**	**772,206**	**90,004**	**116,819**	**100,226**	**490,656**	**0**	**0**	**0**	**0**	**0**
Prepaid Expenses	193,336	134,810	130,533	186,940	166,906	196,059	186,278	167,447					
Inventory	515	588	334	710	1,022	1,689	388	244					
Accrued Revenues	-	0		16,879	33,223	38,182	126,054	49,882					
TOTAL Other Current Assets	**193,851**	**135,398**	**130,867**	**204,529**	**201,151**	**235,929**	**312,720**	**217,573**	**0**	**0**	**0**	**0**	**0**
TOTAL CURRENT ASSETS	**20,925,748**	**18,719,116**	**18,370,032**	**15,720,111**	**14,818,108**	**14,298,056**	**14,913,833**	**12,763,640**	**0**	**0**	**0**	**0**	**0**
Fixed & Non-Current Assets													
Land & Land Improvements	10,459,907	10,372,435	10,372,435	10,372,435	10,372,435	10,372,435	10,372,435	10,372,435					
Facilities & Improvements	21,594,168	19,163,123	19,125,227	19,106,451	16,906,360	16,906,360	14,575,947	14,581,384					
Equipment, Furniture, Fixtures & Other	1,145,811	1,108,974	1,089,126	1,005,568	923,986	866,432	986,328	949,613					
Construction in Progress	65,387	2,637,995	239,972	118,768	1,972,455	0	6,864	4,613					
Less: Accumulated Book Depreciation	(18,131,884)	(17,586,151)	(16,999,591)	(16,404,468)	(15,556,025)	(14,456,579)	(13,486,424)	(12,329,305)					
TOTAL Fixed & Non-Current Assets	**15,133,389**	**15,696,376**	**13,827,169**	**14,198,754**	**14,619,211**	**13,688,648**	**12,455,150**	**13,578,740**	**0**	**0**	**0**	**0**	**0**
TOTAL ASSETS	**36,059,137**	**34,415,492**	**32,197,201**	**29,918,865**	**29,437,319**	**27,986,704**	**27,368,982**	**26,342,380**	**0**	**0**	**0**	**0**	**0**
Current Liabilities													
Trade & Supplier Payables	198,220	139,431	338,524	198,078	690,457	181,516	122,710	173,746					
Payroll & Benefits	265,875	166,272	143,230	208,847	144,053	133,707	124,686	6,132					
Accrued - Trade & Supplier Obligations	46,904	27,655	37,651	51,035	73,602	208,633	204,194	338,947					
Accrued - Other	-			710,464	59,962	83,371	119,858	111,734					
Prepaid Assessments	250,324	1,016,495	999,589	443,699	978,493	867,838	810,447	794,045					
Deferred Assessments & Other Deferred Items	1,205,125	45,811	59,481	27,803	30,092	38,320	52,097	67,033					
Deposits	16,088	1,783	8,548	23,977	2,772	9,156	2,103	419					
Funds Due Partner HOAs	360,781	611,562	584,441			415,628	430,809						
Other Current & Deferred Liabilities	171,655	174,767	148,924	72,739	248,087	48,961	65,605	422,393					
Total Current Liabilities	**2,514,972**	**2,183,776**	**2,320,388**	**1,736,641**	**2,227,518**	**1,987,130**	**1,932,509**	**1,914,449**	**0**	**0**	**0**	**0**	**0**
TOTAL LIABILITIES	**2,514,972**	**2,183,776**	**2,320,388**	**1,736,641**	**2,227,518**	**1,987,130**	**1,932,509**	**1,914,449**	**0**	**0**	**0**	**0**	**0**
Equity													
Members Equity - Prior Years	20,423,115	21,470,760	19,903,749	18,931,320	17,721,093	17,157,992	16,149,450	16,185,724					
Members RESERVE Equity - Prior Years	11,808,609	8,406,020	8,278,481	8,278,481	8,278,481	8,278,481	8,278,481	8,278,481					
Current Year Surplus (Deficit)	1,312,441	2,354,936	1,694,583	972,423	1,210,227	563,101	1,008,542	(36,274)					
TOTAL EQUITY	**33,544,165**	**32,231,716**	**29,876,813**	**28,182,224**	**27,209,801**	**25,999,574**	**25,436,473**	**24,427,931**	**0**	**0**	**0**	**0**	**0**
TOTAL LIABILITIES & EQUITY	**36,059,137**	**34,415,492**	**32,197,201**	**29,918,865**	**29,437,319**	**27,986,704**	**27,368,982**	**26,342,380**	**0**	**0**	**0**	**0**	**0**

ANTHEM COMMUNITY COUNCIL

CONSOLIDATED PROFIT & LOSS STATEMENT
MULTI-YEAR COMPARISON

RESTRICTED VIEWING & USE DOCUMENT

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		December 2016	December 2015	December 2014	December 2013	December 2012	December 2011	December 2010					
REVENUES													
Assessments		8,937,107	8,864,650	8,843,696	8,273,607	8,059,864	8,044,036	8,057,607					
Community Center Programs		717,121	829,536	875,507	848,113	913,415	982,377	1,009,059					
Special Events Programs		135,726	133,521	138,473	125,652	125,880	118,662	108,957					
Resale & Disclosures		349,085	314,045	0	0	0	0	0					
Enhancement Funds Received		738,604	693,658	541,723	745,431	584,770	576,273	581,101					
All Other Revenue Sources		752,861	561,937	435,413	733,342	209,740	476,544	473,965					
Total Gross Revenues		**11,630,504**	**11,397,347**	**10,834,812**	**10,726,145**	**9,893,669**	**10,197,892**	**10,230,689**					
Transfers for Reserve Funding		2,010,000	1,860,000	1,860,000	1,388,772	1,388,772	1,041,612	798,824					
Total Net Revenues		**9,620,504**	**9,537,347**	**8,974,812**	**9,337,373**	**8,504,897**	**9,156,280**	**9,431,865**					
EXPENSES													
Special Events Costs		138,860	122,558	118,092	105,577	96,109	105,143	108,955					
Community Center Program Costs		312,739	361,390	386,892	375,744	374,612	399,502	898,701					
Community Center Program Compensation Costs		633,615	602,232	569,786	598,289	633,217	642,333	196,382					
Community Involvment Costs		121,101	135,792	20,274	140,629	157,294	295,728	218,997					
Utilities - Electric		456,911	505,761	475,683	535,345	453,777	385,941	377,293					
Utilities - Gas		42,370	43,793	33,691	41,168	47,522	51,282	52,728					
Utilities - Water		499,423	514,454	383,213	432,750	403,263	402,887	379,117					
Repair & Maintenance - Compensation		666,449	614,468	568,042	604,787	526,084	725,866	687,223					
Repair & Maintenance - Project Costs		859,524	891,164	530,651	619,941	1,120,915	484,047	579,970					
Professional - Legal		194,941	117,355	319,284	192,267	270,575	478,082	797,516					
Professional - Audit & Tax		25,886	41,650	18,500	38,475	18,500	22,000	20,775					
Professional - All Other		128,641	108,161	45,255	65,034	17,951	25,379	34,648					
Financial - Insurances		248,977	275,001	312,439	317,135	302,538	312,282	321,143					
Financial - Bad Debt		(98,056)	(29,344)	(8,976)	(17,519)	53,545	396,948	478,780					
Financial - All Other		50,770	47,014	37,048	128,089	44,299	56,809	136,625					
Contract Services - Landscaping		1,118,031	1,113,792	1,029,976	1,086,974	1,171,295	1,097,213	1,304,483					
Contract Services - Janitorial		356,245	345,034	313,643	285,412	276,280	231,352	174,898					
Contract Services - 3rd Party Management		0	0	70,270	84,204	144,200	185,224	249,851					
Contract Services - All Other		198,774	193,619	198,140	153,396	158,271	107,116	202,718					
Human Resources Expenditures		77,484	70,252	50,375	42,590	43,438	55,123	113,101					
Gen & Admin - Compensation, Taxes, Benefits		1,721,128	1,632,562	1,771,132	1,467,435	1,004,595	925,547	911,945					
Gen & Admin - Postage / Printing / Supplies		107,614	115,342	147,721	126,704	128,958	132,688	161,628					
Gen & Admin - Voice / Data / IT Services		135,614	129,303	118,275	94,541	84,418	83,886	87,298					
Gen & Admin - All Other		135,412	122,413	56,536	49,562	43,106	71,320	46,837					
Gen & Admin - Federal & State Taxes		87,253	78,050	50,484	63,426	22,722	0	110					
Total Operating Expenses		**8,219,706**	**8,151,816**	**7,616,426**	**7,631,955**	**7,597,484**	**7,673,698**	**8,541,722**					
Gross Surplus of Revenues Over Expenses		**3,410,798**	**3,245,531**	**3,218,386**	**3,094,190**	**2,296,185**	**2,524,194**	**1,688,967**					
Depreciation		586,456	600,807	836,238	1,193,221	1,144,964	1,173,348	1,150,262					
Reserve Fund Expenditures		693,214	1,068,477	1,640,028	894,170	812,934	559,257	697,420					
Interest Income - All Sources		223,808	118,336	230,303	203,428	224,814	216,953	122,441					
All Other Non-Cash Outflows													
Net Surplus of Revenues Over Expenses		**2,354,936**	**1,694,583**	**972,423**	**1,210,227**	**563,101**	**1,008,542**	**(36,274)**					

ANTHEM COMMUNITY COUNCIL

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CONSOLIDATED PROFIT & LOSS
2017 - OCTOBER

10 MONTH OF: OCTOBER

	YTD RESULTS			January	February	March	April	May	June	July	August	September	October	November	December
	$$	% of Rev	% of Exp	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Pre-audit 2017
ASSESSMENTS & INCOMES															
Assessments - ACC	6,778,501	91.2%		683,030	675,124	675,053	678,881	677,372	676,986	678,413	677,430	677,713	678,501	-	-
Assessments - Non-Residential	300,429	4.0%		28,902	28,902	28,902	28,902	28,902	28,902	31,755	31,755	31,755	31,754	-	-
Assessments - Apartments & MultiUnit	263,009	3.5%		26,301	26,301	26,301	26,301	26,301	26,301	26,301	26,301	26,301	26,301	-	-
Assessments - Benefitted & Builder	43,327	0.6%		6,320	6,320	(13,282)	6,320	6,385	6,320	6,340	6,142	6,142	6,320	-	-
Community Programs Revenues	654,260	8.8%		67,415	37,695	36,033	73,306	69,604	125,781	97,240	39,689	47,864	59,632	-	-
Special Events Revenues	148,259	2.0%		7,800	20,908	45,850	325	5,205	5,542	16,460	-	1,032	45,138	-	-
Other "Soft" Revenues	88,951	1.2%		8,451	9,402	10,907	19,714	(396)	7,094	12,493	593	11,101	9,591	-	-
Reimbursements	-	0.0%		-	-	-	-	-	-	-	-	-	-	-	-
Revenues - Rentals	368,789	5.0%		28,897	34,926	39,502	45,004	38,078	40,996	35,315	32,302	34,554	39,216	-	-
Revenues - Resale & Disclosures	327,265	4.4%		28,385	23,070	29,550	40,065	36,165	36,940	39,820	29,600	26,580	37,090	-	-
Enhancement Fees	711,257	9.6%		64,130	50,540	64,142	83,365	78,720	80,119	85,849	65,079	57,805	81,508	-	-
Transfers to Enhancement Fund	(711,257)	-9.6%		(64,130)	(50,540)	(64,142)	(83,365)	(78,720)	(80,119)	(85,849)	(65,079)	(57,805)	(81,508)	-	-
Transfers to Reserve Fund	(1,700,000)	-22.9%		(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	-	-
Other Non-Classified Incomes	161,468	2.2%		10,429	15,808	22,587	17,761	22,224	23,996	13,047	13,011	8,940	13,664	-	-
TOTAL ASSESSMENTS & INCOME	**7,434,258**	**100.0%**		**725,931**	**708,455**	**731,402**	**766,578**	**739,841**	**808,858**	**787,183**	**686,823**	**701,981**	**777,206**	**-**	**-**
PROGRAMS															
Salaries & Payroll	558,240	7.5%	8.1%	23,746	27,866	29,670	38,626	55,810	150,551	132,986	41,375	29,681	27,929	-	-
Medical, Benefits & Taxes	77,241	1.0%	1.1%	5,327	5,638	5,216	5,766	7,431	17,424	14,856	6,691	4,576	4,317	-	-
Direct CC Program Expenses	242,786	3.3%	3.5%	26,298	29,369	22,898	23,625	23,632	33,505	27,529	19,865	19,037	17,028	-	-
Direct Special Events Expenses	131,390	1.8%	1.9%	-	-	27,292	8,110	22,408	367	45,227	188	-	27,798	-	-
TOTAL PROGRAM COSTS	**1,009,657**	**13.6%**	**14.7%**	**55,371**	**62,873**	**85,075**	**76,127**	**109,280**	**201,847**	**220,599**	**68,119**	**53,293**	**77,072**	**-**	**-**
COMMUNITY INVOLVEMENT															
Resident Relations & Meetings	21,782	0.3%	0.3%	1,009	1,555	5,293	2,455	2,308	2,916	1,971	1,189	1,600	1,487	-	-
Committee & Volunteer Support	8,630	0.1%	0.1%	180	1,465	3,120	700	601	464	691	282	629	497	-	-
Newsletter & Activity Guide	43,224	0.6%	0.6%	7,578	-	9,273	-	9,335	-	8,629	-	8,410	-	-	-
Economic Development	12,924	0.2%	0.2%	3,031	67	265	708	35	5,330	309	1,660	1,518	-	-	-
Marketing, Website & Other	31,178	0.4%	0.5%	14,375	1,103	3,270	954	517	1,415	274	3,114	1,147	5,010	-	-
TOTAL - COMMUNITY	**117,738**	**1.6%**	**1.7%**	**26,174**	**4,190**	**21,221**	**4,817**	**12,795**	**10,125**	**11,874**	**6,245**	**13,303**	**6,993**	**-**	**-**
UTILITIES															
Electric	368,353	5.0%	5.4%	34,583	31,276	27,369	31,490	35,640	38,400	76,960	41,115	41,548	9,972	-	-
Gas	30,392	0.4%	0.4%	4,762	7,090	5,507	4,115	3,570	2,205	608	336	336	1,862	-	-
Water	363,810	4.9%	5.3%	16,972	17,170	17,324	34,291	44,771	56,472	50,972	43,334	44,155	38,349	-	-
TOTAL UTILITIES	**762,555**	**10.3%**	**11.1%**	**56,316**	**55,536**	**50,200**	**69,896**	**83,981**	**97,077**	**128,541**	**84,785**	**86,040**	**50,183**	**-**	**-**
REPAIRS & MAINT															
Salaries & Payroll	522,121	7.0%	7.6%	51,680	41,851	47,501	55,033	56,050	54,207	52,440	53,340	53,505	56,513	-	-
Medical, Benefits & Taxes	114,159	1.5%	1.7%	13,653	12,554	11,471	10,296	11,128	11,267	10,766	11,318	10,389	11,317	-	-
Salaries & Payroll - Park Patrol	-	0.0%	0.0%	-	-	-	-	-	-	-	-	-	-	-	-
Benefits & Taxes - Park Patrol	-	0.0%	0.0%	-	-	-	-	-	-	-	-	-	-	-	-
Common Area Maintenance	136,307	1.8%	2.0%	(27)	4,264	4,197	49,682	17,041	2,494	5,128	20,010	22,340	11,178	-	-
Parks - Repair & Maintenance	6,060	0.1%	0.1%	435	694	332	596	2,984	106	618	230	23	43	-	-
Community Center Maintenance	23,402	0.3%	0.3%	2,779	2,205	772	957	12,591	661	885	1,863	155	533	-	-
HVAC & Plumbing	31,928	0.4%	0.5%	5,954	4,158	6,234	2,605	3,418	367	6,097	715	983	1,396	-	-
Pools, Spas & Water Features	70,373	0.9%	1.0%	4,994	3,320	7,692	7,459	6,704	11,320	6,477	8,937	10,179	3,293	-	-
Irrigation	69,250	0.9%	1.0%	6,657	6,968	20,439	4,939	7,315	5,937	4,208	4,510	5,968	2,308	-	-
Tools, Janitorial Supplies, Other	85,005	1.1%	1.2%	4,944	15,651	17,193	2,820	6,180	19,372	5,544	4,109	6,450	2,742	-	-
R&M - Facilities & Equipment	50,101	0.7%	0.7%	2,532	1,786	10,301	5,011	9,895	4,336	3,163	5,149	6,406	1,521	-	-
R&M - Grounds & Other	160,739	2.2%	2.3%	6,208	75,275	8,259	7,613	9,470	26,234	6,307	14,853	3,806	2,713	-	-
Repair, Replace & Maint - All Other	28,264	0.4%	0.4%	1,226	789	271	3,746	1,050	3,031	5,470	1,862	5,663	5,156	-	-
TOTAL REPAIRS & MAINTENANCE	**1,297,707**	**17.5%**	**18.9%**	**101,035**	**169,517**	**134,662**	**150,755**	**143,824**	**139,332**	**107,104**	**126,896**	**125,868**	**98,714**	**-**	**-**
PROFESSIONAL															
Legal - General	44,809	0.6%	0.7%	11,437	6,525	4,593	3,918	3,356	2,469	5,467	4,078	2,967	-	-	-
Legal - Collection	73,874	1.0%	1.1%	6,803	9,446	13,114	7,819	7,630	6,821	4,490	11,084	6,668	-	-	-
Legal - Water	-	0.0%	0.0%	-	-	-	-	-	-	-	-	-	-	-	-
Audit & Accounting & Tax	22,188	0.3%	0.3%	-	-	-	12,000	-	5,475	-	1,613	-	3,100	-	-
Professional Services & Property Resale	66,648	0.9%	1.0%	6,055	8,727	11,720	(14,925)	8,443	9,917	8,267	9,355	7,626	11,462	-	-
TOTAL PROFESSIONAL	**207,520**	**2.8%**	**3.0%**	**24,295**	**24,698**	**29,427**	**8,812**	**19,429**	**24,682**	**18,225**	**26,129**	**17,261**	**14,562**	**-**	**-**

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CONSOLIDATED PROFIT & LOSS
2017 - OCTOBER

10 MONTH OF: OCTOBER

	YTD RESULTS			January	February	March	April	May	June	July	August	September	October	November	December
	$$	% of Rev	% of Exp	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Pre-audit 2017
FINANCIAL															
Bank Charges	27,448	0.4%	0.4%	1,052	1,682	3,744	11,127	1,644	1,880	1,727	1,188	1,474	1,930	-	-
Insurances	200,256	2.7%	2.9%	20,867	20,867	21,772	20,559	20,867	19,060	19,066	19,066	19,066	19,066	-	-
Bad Debts	(44,262)	-0.6%	-0.6%	(10,929)	(20,569)	(15,924)	27,094	(22,033)	849	12,655	(6,750)	1,636	(10,291)	-	-
Licenses, Permits, Fees & Other	30,672	0.4%	0.4%	2,653	3,005	4,129	2,480	3,490	3,075	3,748	3,090	2,754	2,248	-	-
TOTAL FINANCIAL	214,115	2.9%	3.1%	13,643	4,985	13,721	61,261	3,968	24,865	37,196	16,594	24,930	12,953	-	-
CONTRACT SERVICES															
Landscaping	928,160	12.5%	13.5%	92,816	92,816	92,816	92,816	92,816	92,816	92,816	92,816	92,816	92,816	-	-
Janitorial & Sanitation	302,755	4.1%	4.4%	29,615	29,864	29,733	29,938	29,235	31,750	31,352	31,390	29,185	30,693	-	-
Security Monitoring	116,128	1.6%	1.7%	11,822	8,197	13,419	11,141	11,401	10,423	15,601	9,967	10,269	13,889	-	-
Maintenance & Services	29,518	0.4%	0.4%	2,114	3,319	3,772	2,044	3,319	3,772	2,044	4,009	3,082	2,044	-	-
Equipment & Professional Services	4,117	0.1%	0.1%	-	-	1,372	-	-	1,372	-	-	1,372	-	-	-
Other Contracted Services	49,893	0.7%	0.7%	4,969	4,969	4,969	4,969	4,969	4,969	5,069	4,969	4,969	5,069	-	-
TOTAL CONTRACT SERVICES	1,430,571	19.2%	20.8%	141,336	139,166	146,081	140,908	141,741	145,102	146,882	143,151	141,693	144,511	-	-
HUMAN RESOURCES															
Recruitment	5,409	0.1%	0.1%	-	460	362	1,044	901	228	1,212	276	116	810	-	-
Training & Education	11,275	0.2%	0.2%	-	240	2,357	-	1,832	2,327	(465)	3,338	845	801	-	-
Payroll Processing	19,515	0.3%	0.3%	1,983	3,248	2,371	1,910	2,432	3,908	478	287	1,645	1,252	-	-
Community & Employee Events	17,750	0.2%	0.3%	1,775	1,775	1,775	1,775	1,775	1,775	1,775	1,775	1,775	1,775	-	-
Uniforms and Other	5,283	0.1%	0.1%	110	599	513	673	1,680	546	742	240	151	28	-	-
TOTAL HR	59,231	0.8%	0.9%	3,868	6,322	7,378	5,402	8,621	8,784	3,743	5,916	4,532	4,666	-	-
GENERAL & ADMIN															
Salaries & Payroll	1,319,310	17.7%	19.2%	146,382	137,796	109,297	118,104	130,832	141,751	136,090	144,904	126,126	128,029	-	-
Medical, Benefits & Taxes	231,425	3.1%	3.4%	28,496	27,357	26,016	20,292	22,886	19,875	22,483	23,527	20,978	19,515	-	-
401K Programs & Administration	41,909	0.6%	0.6%	3,634	4,226	4,269	3,442	4,098	5,870	3,993	4,268	4,374	3,736	-	-
Office Consumables	18,569	0.2%	0.3%	594	2,195	1,579	2,208	2,235	1,934	1,937	2,124	1,657	2,105	-	-
Postage, Printing & Copies	26,017	0.3%	0.4%	1,086	559	7,496	(266)	8,559	(157)	(412)	2,787	7,286	(923)	-	-
Office Equipment	10,999	0.1%	0.2%	404	446	3,750	340	1,936	138	272	2,812	464	439	-	-
Reimbursements	10,442	0.1%	0.2%	464	401	517	1,267	2,213	2,086	1,243	515	1,068	667	-	-
Dues & Subscriptions	13,978	0.2%	0.2%	749	1,445	822	531	784	658	1,563	873	961	5,593	-	-
Equipment Lease & Rentals	18,712	0.3%	0.3%	119	4,480	1,761	1,604	2,227	1,623	1,910	1,623	1,623	1,742	-	-
Voice, Cell & Data Services	56,218	0.8%	0.8%	5,440	5,533	5,416	5,699	5,476	5,576	5,545	6,058	5,780	5,694	-	-
IT Services	42,155	0.6%	0.6%	3,434	6,090	6,175	3,096	4,881	3,691	4,244	3,458	3,628	3,458	-	-
Signs	5,457	0.1%	0.1%	66	1,763	1,079	596	386	-	359	311	-	897	-	-
Other General & Administrative	(10,940)	-0.1%	-0.2%	(2,333)	(4,502)	(4,487)	7,948	(18,819)	6,869	(3,320)	(8,370)	10,198	5,875	-	-
TOTAL GENERAL & ADMIN	1,764,251	24.0%	25.9%	188,537	187,788	163,690	164,862	167,695	189,913	175,908	184,888	184,142	176,826	-	-
TOTAL OPERATING COSTS	6,883,344	92.6%	100.0%	610,575	655,074	651,457	682,841	691,335	841,725	850,071	662,724	651,063	586,481	-	-
GROSS SURPLUS (DEFICIT)	550,914	7.4%		115,356	53,381	79,945	83,738	48,506	(32,867)	(62,888)	24,099	50,919	190,726	-	-
Depreciation	633,580	8.5%	9.2%	63,717	63,632	63,098	62,933	64,695	63,285	63,285	63,285	62,893	62,756	-	-
Interest Income / Interest Expense	39,830	0.5%	0.6%	1,685	3,928	4,067	4,491	4,273	4,134	4,309	4,117	4,320	4,506	-	-
Taxes on Income	47,267	0.6%	0.7%	6,500	6,500	6,500	6,500	6,500	6,500	2,067	2,067	2,067	2,067	-	-
OPERATING FUND SURPLUS / (DEFICIT)	(90,102)	-1.2%		46,825	(12,823)	14,414	18,796	(18,417)	(98,519)	(123,931)	(37,136)	(9,721)	130,409	-	-
CUMULATIVE SURPLUS / (DEFICIT)					34,002	48,416	67,212	48,795	(49,723)	(173,654)	(210,790)	(220,511)	(90,102)	(90,102)	(90,102)
CHANGE IN EQUITY POSITION															
Impact of OPERATING FUND	(90,102)			46,825	(12,823)	14,414	18,796	(18,417)	(98,519)	(123,931)	(37,136)	(9,721)	130,409	-	-
Impact of ENHANCEMENT FUND	677,913			65,681	52,619	64,559	51,711	66,619	60,409	136,571	61,306	40,313	78,124	-	-
Impact of RESERVE FUND	724,630			173,010	132,542	84,671	57,063	(5,399)	131,046	667	45,212	22,904	82,914	-	-
MONTHLY EQUITY CHANGE				285,516	172,338	163,644	127,570	42,803	92,937	13,307	69,383	53,496	291,447	-	-
ANNUALIZED EQUITY CHANGE	1,312,441			285,516	457,854	621,498	749,068	791,871	884,807	898,115	967,497	1,020,994	1,312,441	-	-

ANTHEM COMMUNITY COUNCIL

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CONSOLIDATED PROFIT & LOSS
2017 - OCTOBER

10 MONTH OF: OCTOBER

	YEAR-TO-DATE RESULTS				VARIANCE		VARIANCE PCT		FULL YEAR COMPARATIVES			
	Actual This YTD	Budget	Actual Prior YTD	Actual Prior 2Yr YTD	vs. Budget	vs Prior Yr	vs. Budget	vs Prior Yr	Projected This Yr	Budget This Yr	Final Prior YTD	Final Prior 2 YTD
ASSESSMENTS & INCOMES												
Assessments - ACC	6,778,501	6,777,527	6,777,755	6,791,896	974	746	0.0%	0.0%	8,135,075	8,134,101	8,132,112	8,131,345
Assessments - Non-Residential	300,429	310,919	290,344	283,609	(10,490)	10,085	-3.4%	3.5%	364,233	374,723	348,147	341,855
Assessments - Apartments & MultiUnit	263,009	263,010	263,009	263,009	(1)	-	0.0%	0.0%	315,611	315,612	315,611	315,611
Assessments - Benefitted & Builder	43,327	63,200	63,337	63,226	(19,873)	(20,010)	-31.4%	-31.6%	55,967	75,840	141,237	75,840
Community Programs Revenues	654,260	753,223	680,293	772,187	(98,964)	(26,033)	-13.1%	-3.8%	712,389	811,353	717,121	829,536
Special Events Revenues	148,259	113,575	125,488	132,151	34,684	22,771	30.5%	18.1%	149,159	114,475	135,726	133,521
Other "Soft" Revenues	88,951	27,000	150,889	39,501	61,951	(61,938)	229.4%	-41.0%	84,451	22,500	173,848	58,415
Reimbursements	-	54,250	-	-	(54,250)	-	-100.0%		10,950	65,200	-	-
Revenues - Rentals	368,789	351,794	358,626	322,426	16,995	10,163	4.8%	2.8%	434,795	417,800	422,488	385,996
Revenues - Resale & Disclosures	327,265	242,725	300,365	269,690	84,540	26,900	34.8%	9.0%	354,640	270,100	349,085	314,045
Enhancement Fees	711,257	482,125	632,213	592,993	229,132	79,044	47.5%	12.5%	765,632	536,500	738,604	693,658
Transfers to Enhancement Fund	(711,257)	(484,692)	(632,213)	(592,993)	(226,566)	(79,044)	46.7%	12.5%	(763,066)	(536,500)	(738,604)	(693,658)
Transfers to Reserve Fund	(1,700,000)	(1,700,000)	(1,675,000)	(1,550,000)	(0)	(25,000)	0.0%	1.5%	(2,040,000)	(2,040,000)	(2,010,000)	(1,860,000)
Other Non-Classified Incomes	161,468	76,356	115,705	68,620	85,112	45,762	111.5%	39.6%	174,947	89,835	122,617	94,878
TOTAL ASSESSMENTS & INCOME	**7,434,258**	**7,331,013**	**7,450,811**	**7,456,315**	**103,245**	**(16,554)**	**1.4%**	**-0.2%**	**8,754,784**	**8,651,539**	**8,847,992**	**8,821,041**
PROGRAMS												
Salaries & Payroll	558,240	484,254	495,337	472,161	(73,986)	(62,903)	-15.3%	-12.7%	608,174	534,187	547,939	520,345
Medical, Benefits & Taxes	77,241	46,368	76,050	72,953	(30,873)	(1,192)	-66.6%	-1.6%	86,515	55,642	85,676	81,887
Direct CC Program Expenses	242,786	303,332	266,750	301,676	60,547	23,964	20.0%	9.0%	283,520	344,066	312,739	361,390
Direct Special Events Expenses	131,390	133,935	126,810	121,309	2,545	(4,580)	1.9%	-3.6%	137,890	140,435	138,860	122,558
TOTAL PROGRAM COSTS	**1,009,657**	**967,889**	**964,947**	**968,099**	**(41,768)**	**(44,710)**	**-4.3%**	**-4.6%**	**1,116,098**	**1,074,331**	**1,085,213**	**1,086,180**
COMMUNITY INVOLVEMENT												
Resident Relations & Meetings	21,782	37,540	17,597	12,681	15,757	(4,185)	42.0%	-23.8%	27,993	43,750	23,193	13,924
Committee & Volunteer Support	8,630	6,175	6,669	3,238	(2,455)	(1,961)	-39.8%	-29.4%	8,630	6,175	7,257	6,697
Newsletter & Activity Guide	43,224	45,036	48,241	50,607	1,812	5,017	4.0%	10.4%	52,188	54,000	48,241	50,607
Economic Development	12,924	21,307	20,030	16,749	8,383	7,106	39.3%	35.5%	16,757	25,140	19,717	22,878
Marketing, Website & Other	31,178	37,010	13,786	39,073	5,832	(17,392)	15.8%	-126.2%	49,228	55,060	22,693	41,686
TOTAL - COMMUNITY	**117,738**	**147,067**	**106,323**	**122,347**	**29,329**	**(11,415)**	**19.9%**	**-10.7%**	**154,796**	**184,125**	**121,101**	**135,792**
UTILITIES												
Electric	368,353	425,352	380,342	428,077	56,999	11,989	13.4%	3.2%	442,583	499,582	456,911	505,761
Gas	30,392	38,177	34,372	33,057	7,785	3,980	20.4%	11.6%	43,423	51,208	42,370	43,793
Water	363,810	408,586	428,662	442,616	44,776	64,852	11.0%	15.1%	436,028	480,804	499,423	514,454
TOTAL UTILITIES	**762,555**	**872,115**	**843,376**	**903,750**	**109,560**	**80,821**	**12.6%**	**9.6%**	**922,034**	**1,031,594**	**998,704**	**1,064,007**
REPAIRS & MAINT												
Salaries & Payroll	522,121	550,622	423,662	392,185	28,501	(98,459)	5.2%	-23.2%	633,896	662,397	512,725	473,480
Medical, Benefits & Taxes	114,159	119,074	127,614	117,632	4,915	13,456	4.1%	10.5%	137,973	142,889	153,724	140,988
Salaries & Payroll - Park Patrol	-	-	-	-	-	-			-	-	-	-
Benefits & Taxes - Park Patrol	-	-	-	-	-	-			-	-	-	-
Common Area Maintenance	136,307	89,181	127,561	119,735	(47,126)	(8,746)	-52.8%	-6.9%	144,028	96,902	134,337	138,250
Parks - Repair & Maintenance	6,060	29,167	4,958	18,506	23,107	(1,101)	79.2%	-22.2%	11,893	35,000	5,324	19,929
Community Center Maintenance	23,402	24,075	28,069	21,524	673	4,666	2.8%	16.6%	28,902	29,575	32,510	25,485
HVAC & Plumbing	31,928	40,847	29,696	30,700	8,919	(2,233)	21.8%	-7.5%	38,077	46,996	31,419	32,407
Pools, Spas & Water Features	70,373	88,820	82,720	77,737	18,447	12,347	20.8%	14.9%	85,453	103,900	112,334	93,764
Irrigation	69,250	47,333	69,014	51,804	(21,916)	(235)	-46.3%	-0.3%	78,916	57,000	79,507	62,036
Tools, Janitorial Supplies, Other	85,005	77,167	70,127	48,772	(7,838)	(14,878)	-10.2%	-21.2%	100,238	92,400	78,171	62,886
R&M - Facilities & Equipment	50,101	45,672	175,446	72,708	(4,429)	125,346	-9.7%	71.4%	58,359	53,930	189,850	82,445
R&M - Grounds & Other	160,739	170,955	147,808	273,960	10,216	(12,930)	6.0%	-8.7%	184,164	194,380	171,367	340,501
Repair, Replace & Maint - All Other	28,264	46,360	22,780	32,180	18,096	(5,483)	39.0%	-24.1%	37,096	55,192	24,705	33,463
TOTAL REPAIRS & MAINTENANCE	**1,297,707**	**1,329,272**	**1,309,456**	**1,257,443**	**31,566**	**11,749**	**2.4%**	**0.9%**	**1,538,998**	**1,570,561**	**1,525,973**	**1,505,632**
PROFESSIONAL												
Legal - General	44,809	65,750	39,986	29,081	20,941	(4,823)	31.8%	-12.1%	64,059	85,000	48,239	39,480
Legal - Collection	73,874	54,000	122,284	60,696	(19,874)	48,410	-36.8%	39.6%	87,874	68,000	146,702	77,265
Legal - Water	-	43,750	-	611	43,750	-	100.0%		9,050	52,800	-	611
Audit & Accounting & Tax	22,188	31,760	23,825	32,400	9,572	1,637	30.1%	6.9%	22,188	31,760	25,886	41,650
Professional Services & Property Resale	66,648	127,800	91,048	94,350	61,152	24,399	47.8%	26.8%	87,933	149,085	128,641	108,161
TOTAL PROFESSIONAL	**207,520**	**323,060**	**277,143**	**217,138**	**115,540**	**69,623**	**35.8%**	**25.1%**	**271,105**	**386,645**	**349,468**	**267,166**

ANTHEM COMMUNITY COUNCIL

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CONSOLIDATED PROFIT & LOSS
2017 - OCTOBER

10 MONTH OF: OCTOBER

	YEAR-TO-DATE RESULTS				VARIANCE		VARIANCE PCT		FULL YEAR COMPARATIVES			
	Actual This YTD	Budget	Actual Prior YTD	Actual Prior 2Yr YTD	vs. Budget	vs Prior Yr	vs. Budget	vs Prior Yr	Projected This Yr	Budget This Yr	Final Prior YTD	Final Prior 2 YTD
FINANCIAL												
Bank Charges	27,448	39,567	19,160	19,671	12,118	(8,289)	30.6%	-43.3%	35,362	47,480	21,151	22,065
Insurances	200,256	322,149	206,610	224,919	121,893	6,354	37.8%	3.1%	269,786	391,679	248,977	275,001
Bad Debts	(44,262)	115,767	(43,316)	24,335	160,029	946	138.2%	-2.2%	(20,789)	139,240	(98,056)	(29,344)
Licenses, Permits, Fees & Other	30,672	56,215	25,156	21,735	25,543	(5,517)	45.4%	-21.9%	38,422	63,965	29,619	24,949
TOTAL FINANCIAL	**214,115**	**533,698**	**207,610**	**290,661**	**319,583**	**(6,505)**	**59.9%**	**-3.1%**	**322,781**	**642,364**	**201,690**	**292,671**
CONTRACT SERVICES												
Landscaping	928,160	981,567	932,399	928,160	53,407	4,239	5.4%	0.5%	1,113,993	1,167,400	1,118,031	1,113,792
Janitorial & Sanitation	302,755	312,430	297,925	286,341	9,675	(4,830)	3.1%	-1.6%	363,495	373,170	356,245	345,034
Security Monitoring	116,128	128,374	86,245	81,440	12,245	(29,883)	9.5%	-34.6%	140,079	152,324	102,553	95,796
Maintenance & Services	29,518	13,668	26,275	27,900	(15,849)	(3,243)	-116.0%	-12.3%	32,329	16,480	31,746	34,210
Equipment & Professional Services	4,117	87,388	4,101	3,847	83,271	(16)	95.3%	-0.4%	21,605	104,876	5,427	5,129
Other Contracted Services	49,893	106,583	49,081	48,705	56,690	(812)	53.2%	-1.7%	71,210	127,900	59,047	58,484
TOTAL CONTRACT SERVICES	**1,430,571**	**1,630,010**	**1,396,027**	**1,376,392**	**199,439**	**(34,544)**	**12.2%**	**-2.5%**	**1,742,711**	**1,942,150**	**1,673,050**	**1,652,445**
HUMAN RESOURCES												
Recruitment	5,409	11,065	6,748	8,393	5,656	1,339	51.1%	19.8%	7,925	13,581	9,121	9,024
Training & Education	11,275	30,155	11,696	6,718	18,881	422	62.6%	3.6%	13,360	32,241	12,966	11,705
Payroll Processing	19,515	23,833	23,743	19,519	4,319	4,228	18.1%	17.8%	24,281	28,600	28,109	24,085
Community & Employee Events	17,750	18,000	17,750	17,000	250	-	1.4%	0.0%	21,350	21,600	20,725	20,400
Uniforms and Other	5,283	5,366	5,673	3,173	83	390	1.5%	6.9%	8,556	8,639	6,564	5,038
TOTAL HR	**59,231**	**88,420**	**65,610**	**54,803**	**29,189**	**6,379**	**33.0%**	**9.7%**	**75,473**	**104,661**	**77,484**	**70,252**
GENERAL & ADMIN												
Salaries & Payroll	1,319,310	1,455,435	1,245,708	1,232,080	136,126	(73,602)	9.4%	-5.9%	1,605,346	1,741,472	1,501,805	1,463,567
Medical, Benefits & Taxes	231,425	399,170	254,281	244,000	167,745	22,856	42.0%	9.0%	311,258	479,003	299,689	291,553
401K Programs & Administration	41,909	33,800	40,175	35,696	(8,109)	(1,735)	-24.0%	-4.3%	48,669	40,560	50,093	44,655
Office Consumables	18,569	40,040	18,996	23,570	21,471	427	53.6%	2.2%	26,777	48,248	24,148	28,708
Postage, Printing & Copies	26,017	119,234	45,446	52,864	93,217	19,429	78.2%	42.8%	57,523	150,740	65,365	79,341
Office Equipment	10,999	25,850	7,256	6,759	14,851	(3,743)	57.4%	-51.6%	12,749	27,600	18,101	7,293
Reimbursements	10,442	8,036	6,894	6,816	(2,406)	(3,548)	-29.9%	-51.5%	12,265	9,859	9,424	8,715
Dues & Subscriptions	13,978	13,780	19,916	17,411	(198)	5,937	-1.4%	29.8%	15,674	15,476	21,594	19,420
Equipment Lease & Rentals	18,712	4,230	6,170	9,355	(14,482)	(12,542)	-342.4%	-203.3%	19,962	5,480	6,170	14,728
Voice, Cell & Data Services	56,218	148,965	65,744	63,035	92,747	9,527	62.3%	14.5%	76,822	169,569	76,717	76,805
IT Services	42,155	-	49,946	42,313	(42,155)	7,791		15.6%	42,155	-	58,897	50,498
Signs	5,457	14,442	6,241	11,495	8,985	784	62.2%	12.6%	7,917	16,901	18,933	12,870
Other General & Administrative	(10,940)	2,780	(4,698)	1,715	13,720	6,242	493.5%	-132.9%	(11,940)	1,780	29,199	22,025
TOTAL GENERAL & ADMIN	**1,784,251**	**2,265,761**	**1,762,075**	**1,747,109**	**481,511**	**(22,176)**	**21.3%**	**-1.3%**	**2,225,178**	**2,706,689**	**2,180,135**	**2,122,178**
TOTAL OPERATING COSTS	**6,683,344**	**8,157,292**	**6,932,566**	**6,937,742**	**1,273,948**	**49,222**	**15.6%**	**0.7%**	**8,369,172**	**9,643,120**	**8,212,818**	**8,196,324**
GROSS SURPLUS (DEFICIT)	**550,914**	**(826,279)**	**518,245**	**518,573**	**1,377,193**	**32,668**	**-166.7%**	**6.3%**	**385,612**	**(991,581)**	**635,174**	**624,717**
Depreciation	633,560	665,000	490,936	500,860	31,420	(142,644)	4.7%	-29.1%	766,580	798,000	586,456	600,807
Interest Income / Interest Expense	39,830	11,900	24,747	15,932	27,930	15,083	234.7%	60.9%	42,210	14,280	33,908	22,648
Taxes on Income	47,267	66,000	65,000	65,050	18,733	17,733	28.4%	27.3%	60,467	79,200	78,000	78,050
OPERATING FUND SURPLUS / (DEFICIT)	**(90,102)**	**(1,545,379)**	**(12,944)**	**(31,405)**	**1,455,277**	**(77,159)**	**-94.2%**	**596.1%**	**(399,224)**	**(1,854,501)**	**4,626**	**(31,493)**
CUMULATIVE SURPLUS / (DEFICIT)												

CHANGE IN EQUITY POSITION
Impact of OPERATING FUND
Impact of ENHANCEMENT FUND
Impact of RESERVE FUND

MONTHLY EQUITY CHANGE

ANNUALIZED EQUITY CHANGE

ANTHEM COMMUNITY COUNCIL

CASH ANALYSIS

2017

RESTRICTED VIEWING & USE DOCUMENT

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	THIS MONTH Actual	NEXT Month Projected	2 MONTHS Projected	3 MONTHS Projected
CASH INFLOWS				
Opening Operating Cash Balance	**4,194,590**	**4,269,572**	**4,007,872**	**3,922,872**
Collections of HOA's Cash	**280,102**	**150,000**	**290,000**	**175,000**
Collection of ACC Assessments & Fees	**532,140**	**268,300**	**475,000**	**335,000**
Programs & Other Cash Received	**62,165**	**40,000**	**30,000**	**30,000**
Other Cash Inflows (Net) Prepaid Assessments				
TOTAL CASH INFLOWS	**5,068,997**	**4,727,872**	**4,802,872**	**4,462,872**
CASH OUTFLOWS				
Business Payables & Business Payments Out	221,426	330,000	350,000	350,000
Payroll, Benefits & Social Taxes	218,362	220,000	210,000	210,000
Transfers to Reserve Fund	170,000	170,000	170,000	170,000
Transfers to HOAs for Their Collected Cash	189,637	-	150,000	290,000
Specialty Outflows				
Other Cash Out				
TOTAL CASH OUTFLOWS	**799,425**	**720,000**	**880,000**	**1,020,000**
CASH BALANCE (per Balance Sheet)	**4,269,572**	**4,007,872**	**3,922,872**	**3,442,872**
Less: This Month's HOA Cash Collected	280,102	150,000	290,000	175,000
Less: Outflows to Reserve or Enh Fund				
Less: Additional Planned Reserve Contributions				
NET ADJUSTED CASH BALANCE	**3,989,470**	**3,857,872**	**3,632,872**	**3,267,872**
Times Outflow Coverage of Ending Balance	*4.32*	*4.18*	*3.93*	*3.54*
Target Coverage Ratio	*2.50*	*2.50*	*2.50*	*2.50*

INVESTMENT INTEREST EARNINGS SUMMARY

Institution	$$ Amount Invested	Interest or Blended %	Institution	$$ Amount Invested	Interest or Blended %	Institution	$$ Amount Invested	Interest or Blended %
OPERATING FUND TOTAL			**RESERVE FUND TOTAL**			**ENHANCEMENT FUND TOTAL**		
BlackRock Portfolio	1,090,499	1.122%	BlackRock Portfolio	6,974,939	1.133%	BlackRock Portfolio	1,211,138	1.110%
Deer Valley Credit Union	200,124	0.050%	JP Morgan Portfolio	1,102,580	1.112%			
Mid-First Bank	975	0.250%	TAB Bank	248,411	1.210%			
			MidFirst Bank	252,127	0.300%			
JPMChase - Operating	1,142	0.200%	CalFirst Bank	257,237	1.000%			
JPMChase - Investment	1,087,045	1.096%	Synchrony Bank	258,214	1.250%			
Cash In Transit	45,678	0.000%	EverBank	250,184	1.230%			
Petty Cash	1,975	0.000%	GIANT Bank	248,516	1.220%			
Cash Due to HOAs	280,102	0.000%	Alliance - Paseo Reserves	50,733	0.200%	Owed FROM Operating Account	270,216	
Free Cash in Alliance Bank	1,562,032.06	0.300%	Eaton Vance	1,542,784	1.095%			
			MorganStanleyCD	498,409.00	1.900%	Alliance Bank	215,223	0.300%
			Alliance Bank	2,869,767.91	0.300%			

ANTHEM COMMUNITY COUNCIL

TOTAL ANTHEM - ACCOUNTS RECEIVABLE ANALYSIS

2017

OCTOBER

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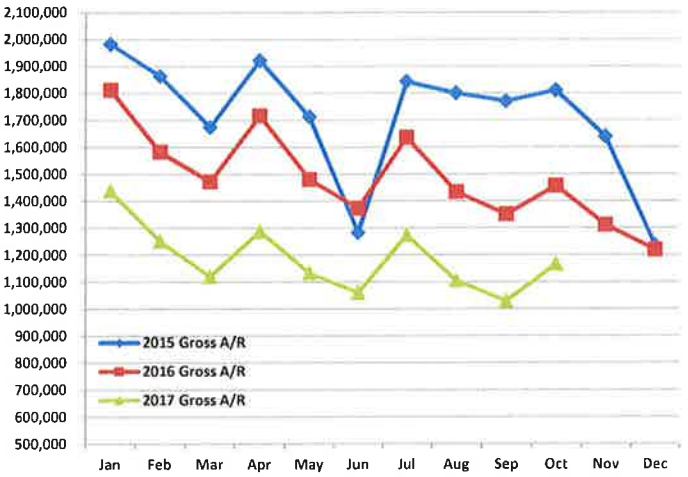
TOTAL ALL RECEIVABLES	TOTAL	Due Now	31 - 60	61 - 90	91 -180	181 - 360	361+
Country Club	94,918	36,023	910	1,536	17,978	11,428	27,045
Non-Residential & ACC	640,297	176,961	17,614	5,175	100,818	79,577	260,152
Parkside	420,824	44,600	8,839	6,759	31,359	57,117	272,150
The Village	11,391	5,247	-	-	1,637	461	4,046
TOTAL	1,167,430	262,831	27,363	13,470	151,791	148,583	563,393
		22.5%	*2.3%*	*1.2%*	*13.0%*	*12.7%*	*48.3%*

COMPOSITION OF ENTIRE COMMUNITY'S GROSS A/R	TOTAL DUE	Owner Type	
		Current	Previous
Country Club	94,918	86,673	8,246
Non-Residential & ACC	640,297	500,305	139,992
Parkside	420,824	320,452	100,372
The Village	11,391	7,345	4,046
TOTAL	1,167,430	914,775	252,655

TYPE OF RECEIVABLE OUTSTANDING			
Assessmnt	Legal Fees	CC&Rs	Other
63,441	1,101	30,200	175
365,979	263,389	-	10,929
104,024	60,788	255,802	210
11,366	-	25	-
544,810	325,279	286,027	11,314



TOTAL COMMUNITY OWNER "GROSS" RECEIVABLES

YEAR-OVER-YEAR TOTAL ANTHEM A / R COMPARISON	Total A/R	DUE NOW	Overdue 31 - 60	Overdue 61 - 90	Overdue 91 - 180	Overdue 181 - 360	Overdue > 1 Year
This Month - This Year	1,167,430	262,831	27,363	13,470	151,791	148,583	563,393
This Month - Last Year	1,458,846	277,807	25,323	32,520	152,695	201,740	768,760
This Month - 2 Yrs Ago	1,802,629	306,352	38,751	22,123	138,483	208,608	1,088,312
Change [( )=Improvement]	(291,416)	(14,976)	2,040	(19,051)	(904)	(53,158)	(205,368)

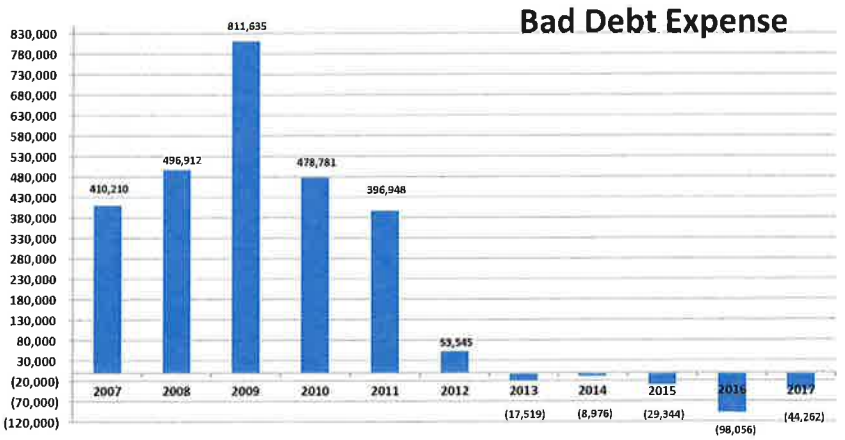
DELINQUENCY ANALYSIS BASED ON AMOUNT DUE	Total Properties	Delinquencies		CURRENT Owners Whose Account Balance Is			
		Current Owners	Prior Owners	Club	Village	Parkside	ACC Other
Balance Due < $100	336	327	9	35	2	289	1
Balance Due < $200	77	72	5	16	-	56	-
Balance Due < $500	560	533	27	101	-	429	3
Balance Due < $1,000	194	161	33	26	5	128	2
Balance Due > $1,000	253	187	66	29	3	151	4
	1,420	1,280	140	207	10	1,053	10
		12.5%		*7.2%*	*4.8%*	*15.0%*	*5.1%*

PAYMENT PLAN ANALYSIS ON DELIQUENT OWNERS WHO HAVE NEGOTIATED A PAYMENT PLAN

	Status of 2017 Payment Plans by HOA					
	TOTAL	Current	Tardy	Defaulted	CC&R Only	Paid Off
Parkside	55	46	3	4	2	0
Country Club	6	4	1	1	0	0
Village at Anthem	3	2	1	0	0	0
TOTALS	64	52	5	5	2	0

	Total Properties	Delinquent			Pending Trustee Sales	Pending Judicial Foreclosure
		Total Delinquent	Current Owners	Prior Owners		
Country Club	2,866	225	207	18	3	2
The Village	210	13	10	3	-	-
Parkside	7,027	1,172	1,053	119	16	5
Non-Residential & ACC	198	10	10	-	-	-
TOTAL	10,301	1,420	1,280	140	19	7

	CURRENT PROPERTY OWNERS ONLY			
	Club	Village	Parkside	ACC
Onwers That Have an Assessment Obligation	2,866	210	7,027	198
Owners Paying Current Obligations PRIOR to Due Date	1,163	78	3,146	16
Owners Paying Current Obligations the Month Due	1,496	122	2,828	102
Owners Paying Current Obligations 1 Month Late				60
Owners Paying Current Obligations 2 Months Late				10
Owners Remaining Delinquent on Obligations	207	10	1,053	10
Delinquency Pct % on Current Obligations	*7.2%*	*4.8%*	*15.0%*	*5.1%*



ANTHEM COMMUNITY COUNCIL

51 - RESERVE FUND
2017 - OCTOBER

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10 MONTH OF: OCTOBER

	YTD RESULTS	January	February	March	April	May	June	July	August	September	October	November	December
	$$	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Pre-audit 2017
RESERVE FUND REVENUES													
Reserve - Contributions	1,700,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	-	-
Reserve - Interest	207,409	23,685	16,314	19,058	14,417	15,562	23,551	30,569	25,485	20,258	18,510	-	-
Reserve - Gain / Loss	(5,270)	(5,178)	12,834	(9,701)	19,546	29,302	(25,737)	7,597	6,016	(32,551)	(7,397)	-	-
Reserve - Disposal Gain/Loss	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RESERVE INFLOWS	1,902,139	188,507	199,148	179,357	203,963	214,864	167,813	208,165	201,501	157,707	181,113	-	-
FUND EXPENSES													
RF - Concrete Repairs	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Fence Repair / Replace	3,454	-	3,454	-	-	-	-	-	-	-	-	-	-
RF - Common Area	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Roads & Sidewalks	10,399	1,041	-	-	1,790	-	3,595	-	2,350	1,622	-	-	-
RF - Asphalt & Seal Coat	64,808	-	-	-	-	-	-	-	52,047	12,761	-	-	-
RF - Wall & BlockWall	71,717	5,850	68	5,808	11,175	2,336	2,030	5,449	7,609	13,061	18,331	-	-
RF - Security	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Landscape	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Debris Cleanup	2,781	-	-	2,781	-	-	-	-	-	-	-	-	-
RF - Roof Repair / Replace	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Sand Replenishment	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Technology	20,308	-	1,817	10,610	-	-	7,882	-	-	-	-	-	-
RF - General	71,530	-	13,956	-	-	32,312	-	-	12,652	12,609	-	-	-
RF - Outside Painting	6,550	-	-	-	-	-	6,550	-	-	-	-	-	-
RF - Paint - Walls	1,148	112	231	-	-	-	805	-	-	-	-	-	-
RF - Paint - View Fence	449,507	-	29,635	43,363	40,506	32,575	76,279	41,120	67,539	53,047	65,443	-	-
RF - Paint - Interiors	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Paint - Rails & Metal	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Paint - Building Exteriors	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Water - Lake Pumps	11,242	-	-	-	-	11,242	-	-	-	-	-	-	-
RF - Water - Water Features	32,617	-	-	-	-	-	-	-	-	32,617	-	-	-
RF - Play Structures	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Shade Structures	29,675	4,500	4,500	-	9,188	-	-	11,488	-	-	-	-	-
RF - Outdoor Furniture	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Ramada	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Splash Pad	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Park Equipment	2,795	-	-	-	-	-	-	-	-	-	2,795	-	-
RF - Tot Lot Turf	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Irrigation Controllers	97,599	-	-	-	-	-	-	97,599	-	-	-	-	-
RF - Granite	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Signs	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - CC - Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - CC - Furniture	21,247	-	-	-	-	-	-	10,776	10,776	(305)	-	-	-
RF - CC - FitnessEquip	41,662	-	-	-	-	-	-	30,735	1,536	9,391	-	-	-
RF - CC - Sports Courts Maint	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - CC - Tennis Courts	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - CC - Flooring	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - CC - HVAC & Maint	14,995	-	-	-	14,995	-	-	-	-	-	-	-	-
RF - CC - Condensers	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - CC - Vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - CC - Waterpark Maint	125,120	-	2,097	13,125	64,390	125,000	(79,492)	-	-	-	-	-	-
RF - Pool - Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Pool - Deck Repairs	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Pool - Replaster/Retile	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Pool - Equipment	2,788	-	-	-	-	-	-	-	-	-	2,788	-	-
RF - Pool - Furniture & Access	23,732	-	-	-	-	11,237	11,237	1,259	-	-	-	-	-
RF - Pool - General Repairs	265	-	-	-	-	-	-	265	-	-	-	-	-
RF - Pool - Heaters	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Pool - Pump	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Civic - General	19,890	-	890	19,000	-	-	-	-	-	-	-	-	-
RF - Civic - Kitchen	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Civic - Computers	12,274	-	4,392	-	-	-	7,882	-	-	-	-	-	-
RF - Civic - AV Equip	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Civic - Flooring	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Civic - HVAC & Maint	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - Civic - Condensers	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - P&F - Vehicles	(21)	(21)	-	-	-	-	-	-	-	-	-	-	-
RF - P&F - Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - P&F - Scoreboards	-	-	-	-	-	-	-	-	-	-	-	-	-
RF - P&F - HVAC & Maint	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserve - Bank Charges	39,428	4,015	5,565	-	4,856	5,562	-	8,809	1,779	-	8,842	-	-
TOTAL RESERVE OUTFLOWS	1,177,509	15,497	66,606	94,687	146,900	220,264	36,768	207,498	156,288	134,803	98,198	-	-
SURPLUS INFLOWS	724,630	173,010	132,542	84,671	57,063	(5,399)	131,046	667	45,212	22,904	82,914	-	-
ACTUAL FUND BALANCE	-	14,285,314	14,417,856	14,210,825	14,289,034	14,283,635	14,414,681	14,415,348	14,460,560	14,479,829	14,553,902	-	-
PROJECTED FUND BALANCE		14,285,314	14,417,856	14,446,692	14,475,585	14,330,829	14,187,521	14,045,646	13,905,189	13,946,905	13,988,746	14,030,712	14,072,804

ANTHEM COMMUNITY COUNCIL

SUPPLEMENTAL INFORMATION

2017

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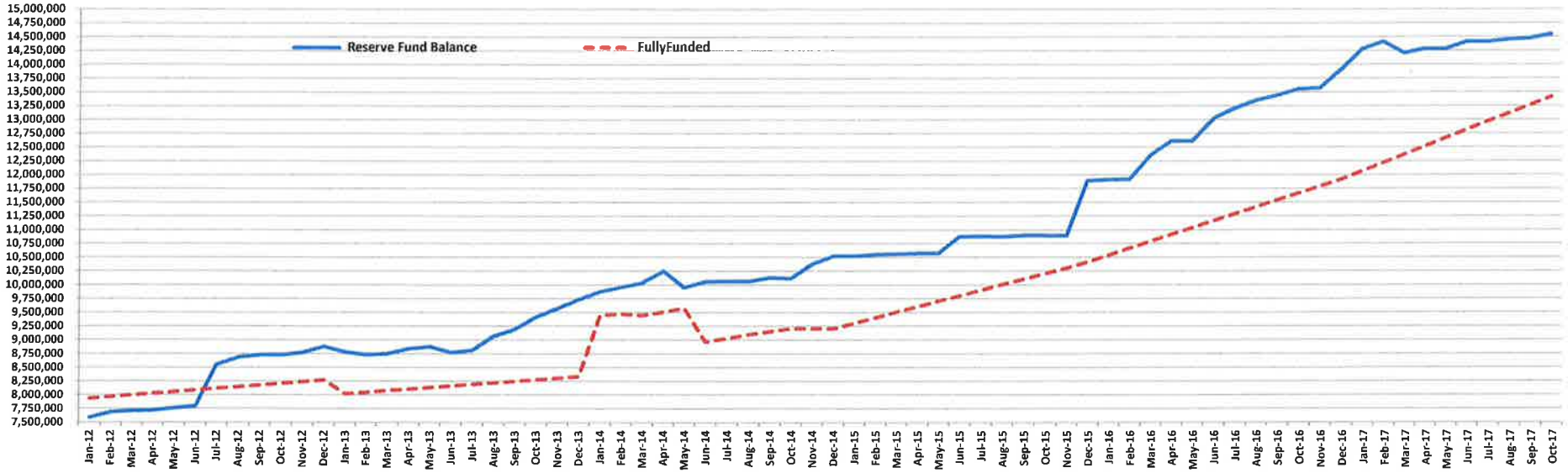
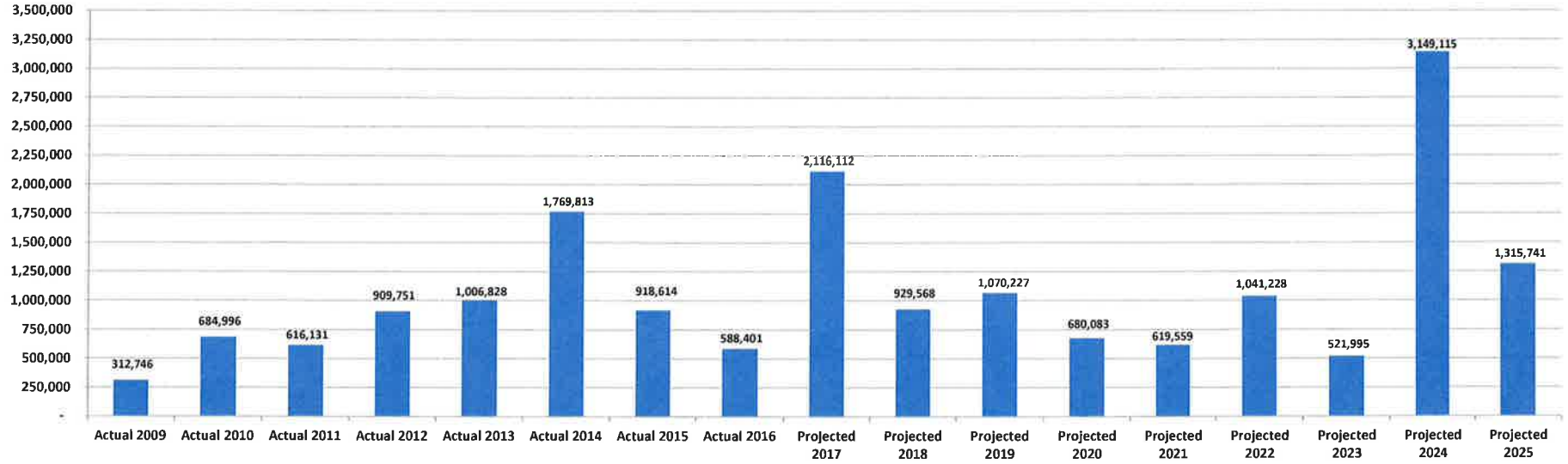
COMPARISON OF RESERVE FUND BALANCE vs. FULLY FUNDED RESERVE (2013 Reserve Study)





HISTORICAL & PROJECTED RESERVE FUND EXPENDITURES FOR ANTHEM COMMUNITY COUNCIL INFRASTRUCTURE

ANTHEM COMMUNITY COUNCIL

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61 - ENHANCEMENT FUND
2017 - OCTOBER

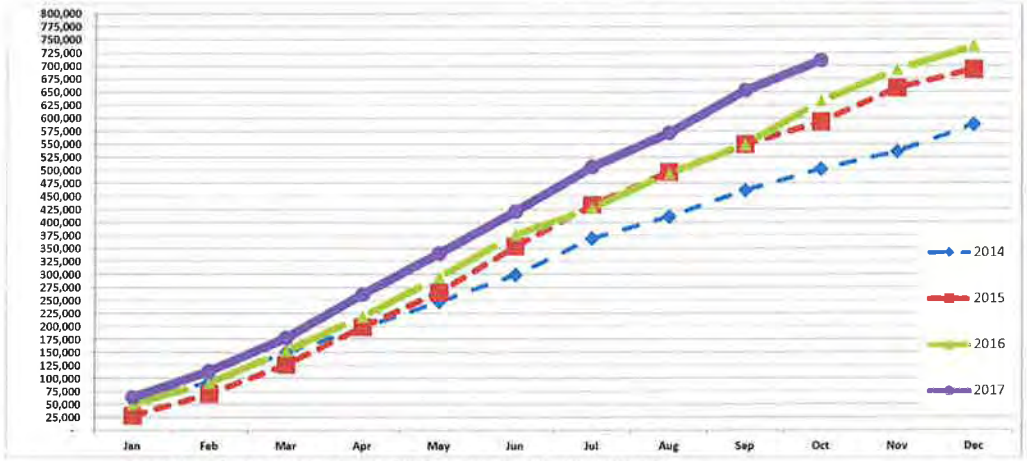
10 MONTH OF: OCTOBER

	YTD RESULTS	January	February	March	April	May	June	July	August	September	October	November	December
	$$	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Pre-audit
		2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017
ENHANCEMENT FUND REVENUES													
Enhancement - Earnings	711,257	64,130	50,540	64,142	83,365	78,720	80,119	85,849	65,079	57,805	81,508	-	-
Enhancement - Interest	21,361	2,248	1,629	2,127	1,650	2,193	2,514	2,297	1,736	2,664	2,303	-	-
Enhancement - Gain or Loss	(3,619)	(194)	1,118	(1,710)	1,167	738	(2,199)	802	1,058	(3,141)	(1,258)	-	-
TOTAL ENCHANCEMENT INFLOWS	728,999	66,184	53,287	64,559	86,182	81,651	80,434	88,948	67,873	57,328	82,553	-	-
FUND EXPENSES													
EF - OWP	-	-	-	-	-	-	-	-	-	-	-	-	-
EF - General Expenses	12,398	-	-	-	2,962	-	-	2,800	3,500	-	3,136	-	-
EF - Bank Charges	4,731	502	668	-	510	670	-	1,189	-	-	1,193	-	-
Enhancement -	33,957	-	-	-	31,000	14,363	20,025	(51,612)	3,066	17,015	100	-	-
Enhancement -	-	-	-	-	-	-	-	-	-	-	-	-	-
Enhancement -	-	-	-	-	-	-	-	-	-	-	-	-	-
Enhancement -	-	-	-	-	-	-	-	-	-	-	-	-	-
Enhancement -	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OUTFLOWS	51,085	502	668	-	34,471	15,032	20,025	(47,623)	6,566	17,015	4,429	-	-
SURPLUS INFLOWS	677,913	65,681	52,619	64,559	51,711	66,619	60,409	136,571	61,306	40,313	78,124	-	-
ACTUAL FUND BALANCE		1,134,293	1,186,911	1,220,557	1,285,066	1,341,847	1,422,282	1,490,016	1,557,889	1,615,217	1,696,577	-	-
PROJECTED FUND BALANCE		1,134,293	1,186,911	1,231,911	1,276,911	1,321,911	1,366,911	1,406,911	1,446,911	1,486,911	1,526,911	1,546,911	1,571,911

Monthly Enhancement Fund - Revenues Received						Increase
	2017	2016	2015	2014	2013	2017
January	64,130	51,073	28,727	59,013	89,579	13,057
February	50,540	40,913	42,027	34,161	30,650	9,627
March	64,142	61,836	56,336	57,772	30,413	2,306
April	83,365	65,899	72,221	46,544	107,162	17,466
May	78,720	75,659	67,000	50,276	82,644	3,061
June	80,119	81,467	87,751	52,016	82,249	(1,348)
July	85,849	50,763	79,938	69,927	69,722	35,086
August	65,079	66,175	62,578	41,631	83,425	(1,096)
September	57,805	55,482	53,416	50,568	46,493	2,323
October	81,508	83,336	43,492	40,402	49,882	
November		60,522	64,508	33,595	35,402	
December		45,478	36,157	52,034	34,788	
TOTAL	711,258	738,603	694,151	587,939	742,409	80,483

Monthly Resale & Disclosures - Properties Sold / Closed				
2017	Club	Parkside	Village	ACC
75	21	51	1	2
62	11	44	4	3
80	24	54	-	2
109	33	70	4	2
99	30	64	4	1
99	25	69	4	1
107	24	81	2	-
79	20	54	4	1
-				
-				
-				
-				
710	188	487	23	12

Average Per Property Enhancement Fee Generated Y T D >>>>	$ 1,221	$ 914	$ 540	$ 2,000
Y T D Gross Resale Fees Distributed to the Anthem HOAs >>>>	$ 9,750	$ 24,875	$ 1,200	



COMPARATIVE ENHANCEMENT FUNDS GENERATED - YEARLY ACTIVITY

ANTHEM COMMUNITY COUNCIL

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DEPARTMENT PROFIT & LOSS - YTD
2017 - OCTOBER

MONTH OF: 10 OCTOBER

	YTD RESULTS			Admin	CC - Maint	CC - Programs	CC - Admin	Civic Bldg	Paseo	Parks & Fac	Special Event	Communication
	$$	% of Rev	% of Exp	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017
ASSESSMENTS & INCOMES												
Assessments - ACC	6,778,501	91.2%		6,778,501								
Assessments - Non-Residential	300,429	4.0%		300,429								
Assessments - Apartments & MultiUnit	263,009	3.5%		263,009								
Assessments - Benefitted & Builder	43,327	0.6%		(19,602)					62,928			
Community Programs Revenues	654,260	8.8%				654,260						
Special Events Revenues	148,259	2.0%									148,259	
Other "Soft" Revenues	88,951	1.2%		88,951								
Reimbursements	-	0.0%		-		-						
Revenues - Rentals	368,789	5.0%		71,233		58,243	139,442	99,872				
Revenues - Resale & Disclosures	327,265	4.4%		327,265								
Enhancement Fees	711,257	9.6%		711,257								
Transfers to Enhancement Fund	(711,257)	-9.6%		(711,257)								
Transfers to Reserve Fund	(1,700,000)	-22.9%		(1,700,000)								
Other Non-Classified Incomes	161,468	2.2%		87,116		65,684	8,429	-	-			240
TOTAL ASSESSMENTS & INCOME	7,434,258	100.0%		6,196,902	-	778,186	147,870	99,872	62,928	-	148,259	240
PROGRAMS												
Salaries & Payroll	558,240	7.5%	8.1%			558,240						
Medical, Benefits & Taxes	77,241	1.0%	1.1%			77,241						
Direct CC Program Expenses	242,786	3.3%	3.5%			242,786						
Direct Special Events Expenses	131,390	1.8%	1.9%			-					131,390	-
TOTAL PROGRAM COSTS	1,009,657	13.6%	14.7%	-	-	878,267	-	-	-	-	131,390	-
COMMUNITY INVOLVEMENT												
Resident Relations & Meetings	21,782	0.3%	0.3%	3,587			3,902	12,534				1,760
Committee & Volunteer Support	8,630	0.1%	0.1%	8,630			-	-				-
Newsletter & Activity Guide	43,224	0.6%	0.6%			10,854						32,370
Economic Development	12,924	0.2%	0.2%			-						12,924
Marketing, Website & Other	31,178	0.4%	0.5%			-	-	-		1,338		29,839
TOTAL - COMMUNITY	117,738	1.6%	1.7%	12,217	-	10,854	3,902	12,534	-	1,338	-	76,894
UTILITIES												
Electric	368,353	5.0%	5.4%		111,517			56,033	2,722	198,081		
Gas	30,392	0.4%	0.4%		29,012			416	-	964		
Water	363,810	4.9%	5.3%		78,620			9,850	7,040	268,300		
TOTAL UTILITIES	762,555	10.3%	11.1%	-	219,149	-	-	66,299	9,762	467,346	-	-
REPAIRS & MAINT												
Salaries & Payroll	522,121	7.0%	7.6%		73,193				-	448,928		
Medical, Benefits & Taxes	114,159	1.5%	1.7%		19,262				-	94,897		
Salaries & Payroll - Park Patrol	-	0.0%	0.0%							-		
Benefits & Taxes - Park Patrol	-	0.0%	0.0%							-		
Common Area Maintenance	136,307	1.8%	2.0%		-			2,112	37,492	96,703		
Parks - Repair & Maintenance	6,060	0.1%	0.1%		-				-	6,060		
Community Center Maintenance	23,402	0.3%	0.3%		23,402				-	-		
HVAC & Plumbing	31,928	0.4%	0.5%		14,676			14,952	-	2,300		
Pools, Spas & Water Features	70,373	0.9%	1.0%		62,933			-	-	7,439		
Irrigation	69,250	0.9%	1.0%		-			-	11,649	57,600		
Tools, Janitorial Supplies, Other	85,005	1.1%	1.2%		31,314			15,795	200	37,696		
R&M - Facilities & Equipment	50,101	0.7%	0.7%		7,033			6,029	-	37,039		
R&M - Grounds & Other	160,739	2.2%	2.3%		685			20	831	159,202		
Repair, Replace & Maint - All Other	28,264	0.4%	0.4%		5			-	-	28,259		
TOTAL REPAIRS & MAINTENANCE	1,297,707	17.5%	18.9%	-	232,503	-	-	38,908	50,173	976,122	-	-
PROFESSIONAL												
Legal - General	44,809	0.6%	0.7%	44,809								
Legal - Collection	73,874	1.0%	1.1%	73,874								
Legal - Water	-	0.0%	0.0%	-								
Audit & Accounting & Tax	22,188	0.3%	0.3%	22,188								
Professional Services & Property Resale	66,648	0.9%	1.0%	87,810			(21,162)					
TOTAL PROFESSIONAL	207,520	2.8%	3.0%	226,682	-	-	(21,162)	-	-	-	-	-

ANTHEM COMMUNITY COUNCIL

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DEPARTMENT PROFIT & LOSS - YTD
2017 - OCTOBER

MONTH OF: 10 OCTOBER

	YTD RESULTS			Admin	CC - Maint	CC - Programs	CC - Admin	Civic Bldg	Paseo	Parks & Fac	Special Event	Communication
	$$	% of Rev	% of Exp	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017	Actual 2017
FINANCIAL												
Bank Charges	27,448	0.4%	0.4%	8,203		19,245	-					
Insurances	200,256	2.7%	2.9%	173,506		17,500	-	6,250	3,000	-	-	
Bad Debts	(44,262)	-0.6%	-0.6%	(44,262)								
Licenses, Permits, Fees & Other	30,672	0.4%	0.4%	19,705	2,251	-	3,517	230	-	4,970	-	
TOTAL FINANCIAL	214,115	2.9%	3.1%	157,152	2,251	36,745	3,517	6,480	3,000	4,970	-	-
CONTRACT SERVICES												
Landscaping	928,160	12.5%	13.5%		-			-	12,500	915,660		
Janitorial & Sanitation	302,755	4.1%	4.4%		143,200			24,269	-	135,286		
Security Monitoring	116,128	1.6%	1.7%	-	2,794			8,686	-	104,649		
Maintenance & Services	29,518	0.4%	0.4%		11,710			4,575	-	13,233		
Equipment & Professional Services	4,117	0.1%	0.1%	-	2,213			1,904	-	-		
Other Contracted Services	49,893	0.7%	0.7%	45,833	880			680	-	2,500		
TOTAL CONTRACT SERVICES	1,430,571	19.2%	20.8%	45,833	160,797	-	-	40,113	12,500	1,171,327	-	-
HUMAN RESOURCES												
Recruitment	5,409	0.1%	0.1%	5,409								
Training & Education	11,275	0.2%	0.2%	5,973	-		3,080	617		15	-	1,591
Payroll Processing	19,515	0.3%	0.3%	19,515								
Community & Employee Events	17,750	0.2%	0.3%	17,750							-	
Uniforms and Other	5,283	0.1%	0.1%	238	-		2,660	317		2,068	-	-
TOTAL HR	59,231	0.8%	0.9%	48,884	-	-	5,740	934	-	2,083	-	1,591
GENERAL & ADMIN												
Salaries & Payroll	1,319,310	17.7%	19.2%	707,043	-	-	301,974	128,786		-	50,680	130,827
Medical, Benefits & Taxes	231,425	3.1%	3.4%	146,308	-	-	39,743	14,529		-	11,054	19,791
401K Programs & Administration	41,909	0.6%	0.6%	22,061	1,266	-	2,334	2,372		9,735	2,345	1,797
Office Consumables	18,569	0.2%	0.3%	10,760	-	-	4,388	1,078		1,973	166	203
Postage, Printing & Copies	26,017	0.3%	0.4%	23,492	-		1,459	0		527	3	534
Office Equipment	10,999	0.1%	0.2%	7,578	55		2,577	36		217	-	537
Reimbursements	10,442	0.1%	0.2%	7,455	-		1,888	225		131	581	161
Dues & Subscriptions	13,978	0.2%	0.2%	2,422	-		1,452	-		-	-	10,105
Equipment Lease & Rentals	18,712	0.3%	0.3%	16,580	-		-	604		1,528	-	-
Voice, Cell & Data Services	56,218	0.8%	0.8%	28,153	-		19,502	1,550		4,054	1,000	1,960
IT Services	42,155	0.6%	0.6%	36,837	-		4,214	425		595	-	85
Signs	5,457	0.1%	0.1%	-	1,116		155	-		3,383	-	803
Other General & Administrative	(10,940)	-0.1%	-0.2%	(11,977)	-	808	230	-		-	-	-
TOTAL GENERAL & ADMIN	1,784,251	24.0%	25.9%	996,712	2,437	808	379,915	149,604	-	22,143	65,829	166,802
TOTAL OPERATING COSTS	6,883,344	92.6%	100.0%	1,489,480	617,137	926,674	371,911	314,872	75,435	2,645,328	197,219	245,287
GROSS SURPLUS (DEFICIT)	550,914	7.4%		4,707,422	(617,137)	(148,488)	(224,041)	(215,001)	(12,506)	(2,645,328)	(48,960)	(245,047)
Depreciation	633,580	8.5%	9.2%	633,580								
Interest Income / Interest Expense	39,830	0.5%	0.6%	39,830								
Taxes on Income	47,267	0.6%	0.7%	47,267								
OPERATING FUND SURPLUS / (DEFICIT)	(90,102)	-1.2%		4,066,406	(617,137)	(148,488)	(224,041)	(215,001)	(12,506)	(2,645,328)	(48,960)	(245,047)
CUMULATIVE SURPLUS / (DEFICIT)												

CHANGE IN EQUITY POSITION	
Impact of OPERATING FUND	(90,102)
Impact of ENHANCEMENT FUND	677,913
Impact of RESERVE FUND	724,630
MONTHLY EQUITY CHANGE	
ANNUALIZED EQUITY CHANGE	1,312,441

ANTHEM COMMUNITY COUNCIL

SUPPLEMENTAL INFORMATION

2017

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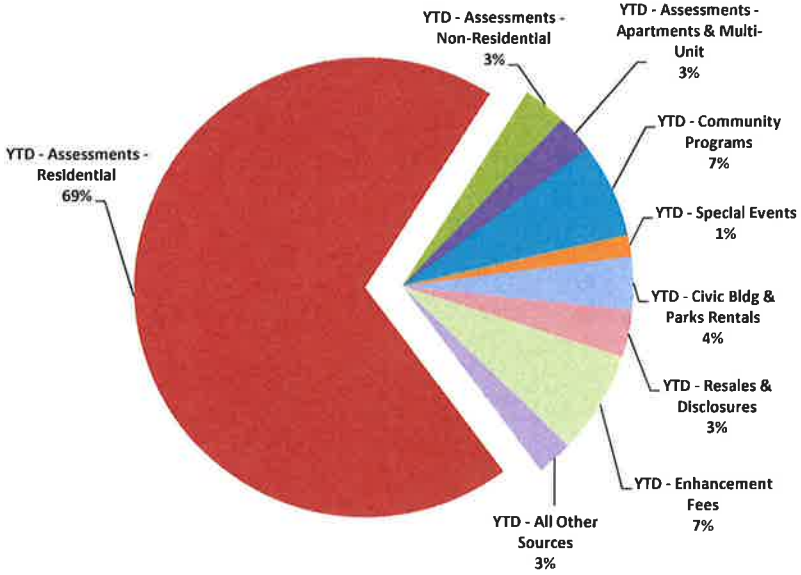
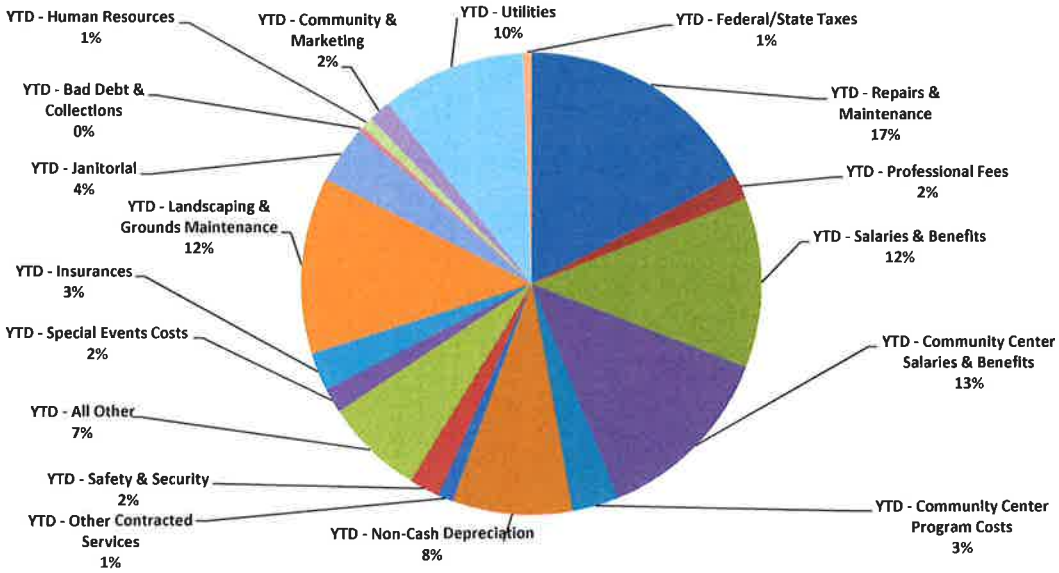


SOURCES OF REVENUE - ANTHEM COUNCIL - 2017 YTD



HOW ASSESSMENT DOLLARS HAVE BEEN SPENT - 2017 YTD

ANTHEM COMMUNITY COUNCIL

SUPPLEMENTAL INFORMATION

2017

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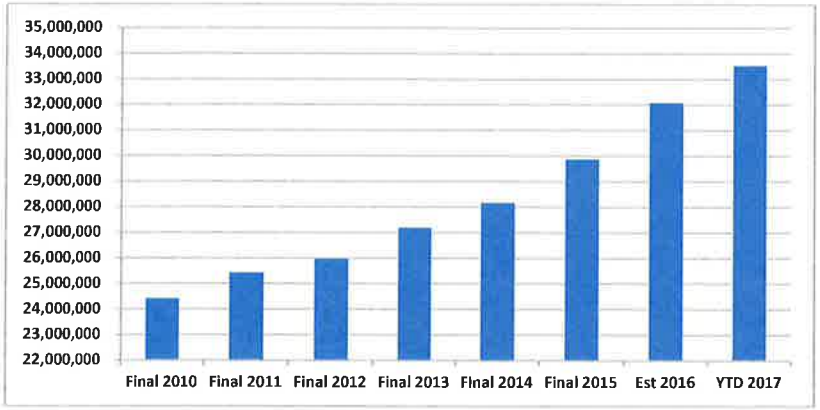
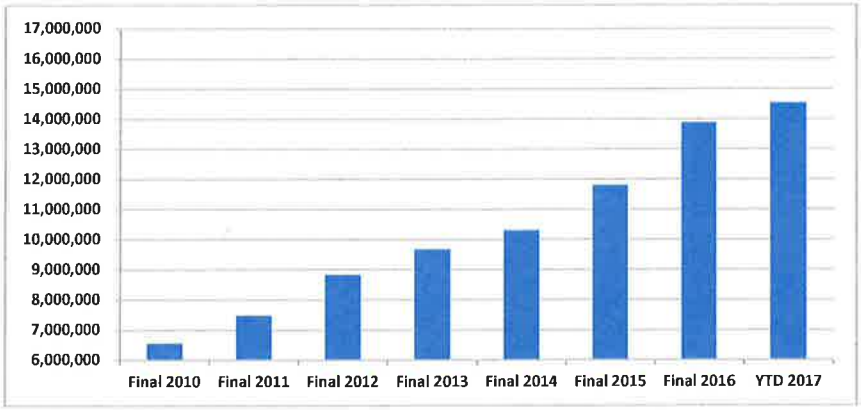
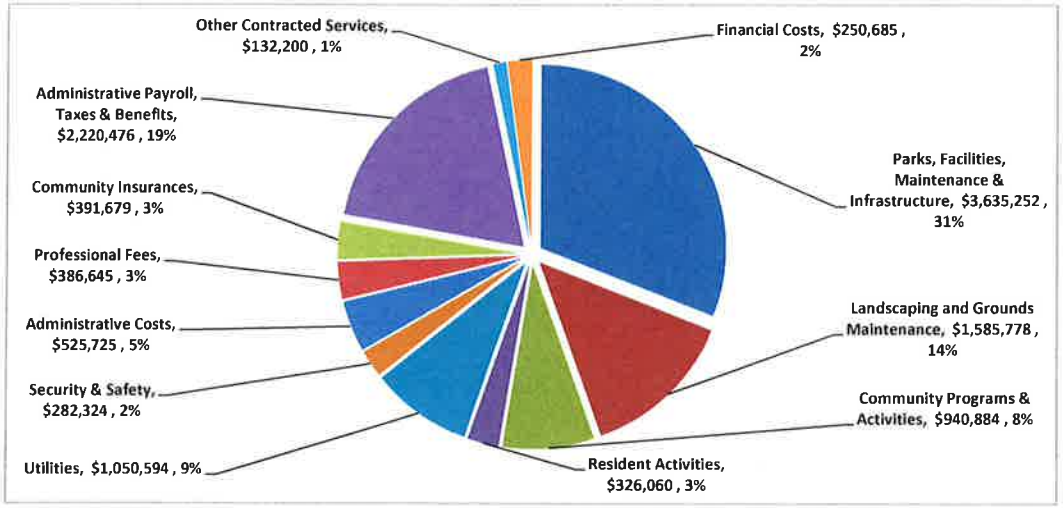


Growth in Community Net Equity Year Over Year



Growth In Reserve Fund Balances Year over Year



How Community Dollars Are Budgeted to Be Spent in 2017

ANTHEM COMMUNITY COUNCIL

COMMUNITY CENTER BUSINESS ANALYSIS

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Printed: 11/13/2017
10 MONTH OF: OCTOBER

	OPERATING RESULTS					VARIANCES		OPERATING RESULTS					VARIANCES	
	This Month	YTD 2017	YTD Budget 2017	Prior YTD 2016	2 Yrs Prior YTD 2015	Against Budget	Against Prior Year	This Month	YTD 2017	YTD Budget 2017	Prior YTD 2016	2 Yrs Prior YTD 2015	Against Budget	Against Prior Year
	YOUTH LEAGUE							ADULT LEAGUE						
REVENUES	37,335	123,360	151,550	135,657	133,763	(28,190)	(12,297)	(1,195)	25,635	38,100	22,710	30,100	(12,466)	2,925
Salaries & Wages	5,388	50,338	48,282	41,597	38,677	(2,056)	(8,741)	1,175	10,354	24,044	13,463	16,175	13,690	3,109
Payroll Taxes & Benefits	478	6,040	16,766	7,187	8,332	10,726	1,147	113	1,324	866	2,438	3,028	(458)	1,114
Direct Program Costs	1,707	21,407	25,220	24,099	27,231	3,813	2,692	528	9,618	14,105	9,838	11,297	4,487	220
Other Program Costs														
Total Program Costs	7,572	77,785	90,268	72,883	74,241	12,483	(4,902)	1,816	21,296	39,014	25,739	30,500	17,719	4,443
SURPLUS (DEFICIT)	29,763	45,575	61,282	62,773	59,522	(15,707)	(17,199)	(3,011)	4,339	(914)	(3,029)	(400)	5,253	7,368
	FITNESS / WELLNESS							TENNIS						
REVENUES	7,558	84,671	104,107	97,281	126,867	(19,436)	(12,610)	8,092	51,080	80,329	60,664	79,270	(29,249)	(9,584)
Salaries & Wages	2,786	28,066	28,821	18,685	14,486	755	(9,381)						-	-
Payroll Taxes & Benefits	290	2,916	1,593	1,958	1,591	(1,323)	(958)						-	-
Direct Program Costs	6,070	68,006	91,569	90,511	112,625	23,563	22,505	5,139	41,089	66,265	47,071	59,218	25,176	5,982
Other Program Costs														
Total Program Costs	9,147	98,987	121,983	111,154	128,701	22,996	12,167	5,139	41,089	66,265	47,071	59,218	25,176	5,982
SURPLUS (DEFICIT)	(1,589)	(14,316)	(17,876)	(13,874)	(1,834)	3,560	(443)	2,952	9,991	14,064	13,593	20,052	(4,073)	(3,602)
	CHILDREN'S PROGRAMS							ADVENTURE CLUB						
REVENUES	1,685	14,819	14,204	14,838	19,083	615	(19)	1,205	12,213	19,900	18,251	16,560	(7,687)	(6,039)
Salaries & Wages	1,365	15,173	7,391	7,961	14,472	(7,782)	(7,213)	2,743	26,345	25,052	28,560	19,000	(1,293)	2,215
Payroll Taxes & Benefits	241	3,131	2,150	2,585	3,664	(981)	(546)	263	2,530	0	2,481	1,645	(2,530)	(49)
Direct Program Costs	435	5,568	5,340	6,045	7,846	(227)	477	79	513	500	374	595	(13)	(139)
Other Program Costs														
Total Program Costs	2,040	23,872	14,881	16,591	25,982	(8,991)	(7,281)	3,085	29,388	25,552	31,414	21,240	(3,836)	2,026
SURPLUS (DEFICIT)	(355)	(9,053)	(677)	(1,753)	(6,899)	(8,376)	(7,300)	(1,881)	(17,175)	(5,652)	(13,163)	(4,680)	(11,523)	(4,012)
	ROCKWALL							YOUTH CAMPS						
REVENUES	80	4,685	7,250	6,491	8,341	(2,565)	(1,807)	96	143,504	134,661	99,645	124,148	8,843	43,859
Salaries & Wages	213	2,178	7,978	5,405	6,487	5,801	3,227	2,552	84,363	81,894	54,988	53,556	(2,469)	(29,375)
Payroll Taxes & Benefits	20	143	629	485	553	485	342	245	8,534	3,729	5,023	5,948	(4,805)	(3,511)
Direct Program Costs						-	-	-	18,084	20,638	12,849	7,133	2,553	(5,236)
Other Program Costs														
Total Program Costs	233	2,321	8,607	5,890	7,040	6,286	3,569	2,797	110,981	106,261	72,860	66,637	(4,721)	(38,121)
SURPLUS (DEFICIT)	(153)	2,364	(1,357)	601	1,301	3,720	1,762	(2,701)	32,523	28,400	26,785	57,511	4,122	5,737
	SWIM LESSONS							SWIM TEAM						
REVENUES	253	27,407	30,941	32,921	41,019	(3,535)	(5,514)	4,329	131,217	154,787	150,043	134,315	(23,569)	(18,825)
Salaries & Wages	1,340	26,646	22,610	31,320	35,420	(4,036)	4,674	7,757	87,248	78,919	89,435	84,332	(8,329)	2,187
Payroll Taxes & Benefits	129	4,021	-	9,156	7,711	(4,021)	5,135	1,655	15,706	5,589	14,327	12,375	(10,117)	(1,378)
Direct Program Costs	141	382	3,000	-	-	2,618	(382)	2,234	39,665	50,307	45,642	40,209	10,641	5,977
Other Program Costs														
Total Program Costs	1,609	31,049	25,610	40,476	43,131	(5,439)	9,428	11,646	142,619	134,814	149,404	136,916	(7,805)	6,785
SURPLUS (DEFICIT)	(1,356)	(3,642)	5,331	(7,556)	(2,112)	(8,973)	3,914	(7,317)	(11,402)	19,972	638	(2,602)	(31,374)	(12,040)
	AQUATICS							TOTAL ALL PROGRAMS						
REVENUES	195	35,671	17,395	20,774	21,963	18,276	14,897	59,632	654,260	753,223	659,272	735,428	(98,964)	(5,013)
Salaries & Wages	2,611	227,529	159,263	182,217	162,440	(68,266)	(45,311)	27,929	558,240	484,254	473,631	445,046	(73,986)	(84,609)
Payroll Taxes & Benefits	883	32,897	15,046	28,407	24,573	(17,851)	(4,490)	4,317	77,241	46,368	74,048	69,420	(30,873)	(3,194)
Direct Program Costs	695	38,456	26,389	29,169	29,452	(12,067)	(9,287)	17,028	242,789	303,332	265,597	295,606	60,544	22,808
Other Program Costs														
Total Program Costs	4,189	298,882	200,698	239,794	216,466	(98,184)	(59,089)	49,274	878,270	833,954	813,276	810,073	(44,316)	(64,994)
SURPLUS (DEFICIT)	(3,994)	(263,212)	(183,303)	(219,020)	(194,503)	(79,909)	(44,192)	10,358	(224,010)	(80,731)	(154,004)	(74,645)	(143,279)	(70,006)

ANTHEM COMMUNITY COUNCIL

SUMMARY NOTES ON VARIANCES - 2017 vs. BUDGET
CONSOLIDATED PROFIT & LOSS - OPERATING FUND ONLY
2017 - OCTOBER

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	YEAR-TO-DATE RESULTS				VARIANCE		VARIANCE PCT		ABBREVIATED VARIANCE EXPLANATIONS
	Actual This YTD	Budget	Actual Prior YTD	Actual Prior 2Yr YTD	vs. Budget	vs Prior Yr	vs. Budget	vs Prior Yr	
ASSESSMENTS & INCOMES									
Assessments - ACC	6,778,501	6,777,527	6,777,755	6,791,896	974	746	0.0%	0.0%	
Assessments - Non-Residential	300,429	310,919	290,344	283,609	(10,490)	10,085	-3.4%	3.5%	Merrill Gardens as Multi-Family Assessment Delayed Until 2nd Half of Year
Assessments - Apartments & MultiUnit	263,009	263,010	263,009	263,009	(1)	-	0.0%	0.0%	
Assessments - Benefitted & Builder	43,327	63,200	63,337	63,226	(19,873)	(20,010)	-31.4%	-31.6%	Accounting Adjustment to Show Allocation of $20k to Anthem Way Foundation per Board Direction
Community Programs Revenues	654,260	753,223	680,293	772,187	(98,964)	(26,033)	-13.1%	-3.8%	Continued Lower Attendance Than Planned on Multiple Programs - See PROGRAMS Analysis Page
Special Events Revenues	148,259	113,575	125,488	132,151	34,684	22,771	30.5%	18.1%	Sponsor Turnout for Anthem Days, Music In May, July3rd & Autumnfest Significantly Above Budget
Other "Soft" Revenues	88,951	27,000	150,889	39,501	61,951	(61,938)	229.4%	-41.0%	Higher Late Fees and Collection Letter Fees Recorded vs. Budget, but less than 2016 as collections are bette
Reimbursements	-	54,250	-	-	(54,250)	-	-100.0%		Part of "Other Soft Revenues" Line
Revenues - Rentals	368,789	351,794	358,626	322,426	16,995	10,163	4.8%	2.8%	Overall Civic Bldg Rentals & Park Ramadas Higher than Budgeted
Revenues - Resale & Disclosures	327,265	242,725	300,365	269,690	84,540	26,900	34.8%	9.0%	123 Additional Properties Closed Escrow Than What Was Budgeted For
Enhancement Fees	711,257	482,125	632,213	592,993	229,132	79,044	47.5%	12.5%	123 Additional Properties Closed Escrow Than What Was Budgeted For Plus 5 Commercial Properties Sold
Transfers to Enhancement Fund	(711,257)	(484,692)	(632,213)	(592,993)	(226,566)	(79,044)	46.7%	12.5%	123 Additional Properties Closed Escrow Than What Was Budgeted For Plus 5 Commercial Properties Sold
Transfers to Reserve Fund	(1,700,000)	(1,700,000)	(1,675,000)	(1,550,000)	(0)	(25,000)	0.0%	1.5%	
Other Non-Classified Incomes	161,468	76,356	115,705	68,620	85,112	45,762	111.5%	39.6%	Higher Park Rentals, Higher Vending Income vs. Budget
TOTAL ASSESSMENTS & INCOME	**7,434,258**	**7,331,013**	**7,450,811**	**7,456,315**	**103,245**	**(16,554)**	**1.4%**	**-0.2%**	
PROGRAMS									
Salaries & Payroll	558,240	484,254	495,337	472,161	(73,986)	(62,903)	-15.3%	-12.7%	Prop 206 Costs Not Budgeted; Started Lifeguards Earlier than Planned
Medical, Benefits & Taxes	77,241	46,368	76,050	72,953	(30,873)	(1,192)	-66.6%	-1.6%	2017 Benefits Costs for Community Center Greater than Budget (More Enrollees)
Direct CC Program Expenses	242,786	303,332	266,750	301,676	60,547	23,964	20.0%	9.0%	Direct spend for programs reduced as a consequence of lower enrollment / participation
Direct Special Events Expenses	131,390	133,935	126,810	121,309	2,545	(4,580)	1.9%	-3.6%	
TOTAL PROGRAM COSTS	**1,009,657**	**967,889**	**964,947**	**968,099**	**(41,768)**	**(44,710)**	**-4.3%**	**-4.6%**	
COMMUNITY INVOLVEMENT									
Resident Relations & Meetings	21,782	37,540	17,597	12,681	15,757	(4,185)	42.0%	-23.8%	Lower Spend vs. Budget. Balance is cancelled meetings/programs
Committee & Volunteer Support	8,630	6,175	6,669	3,238	(2,455)	(1,961)	-39.8%	-29.4%	
Newsletter & Activity Guide	43,224	45,036	48,241	50,607	1,812	5,017	4.0%	10.4%	
Economic Development	12,924	21,307	20,030	16,749	8,383	7,106	39.3%	35.5%	Lower Spend vs. Budget. Balance is cancelled spend line items.
Marketing, Website & Other	31,178	37,010	13,786	39,073	5,832	(17,392)	15.8%	-126.2%	Lower Spend vs. Budget. Balance is cancelled meetings/programs
TOTAL - COMMUNITY	**117,738**	**147,067**	**106,323**	**122,347**	**29,329**	**(11,415)**	**19.9%**	**-10.7%**	
UTILITIES									
Electric	368,353	425,352	380,342	428,077	56,999	11,989	13.4%	3.2%	Reduced Electric Use in Civic Building and Community Center vs. Budget - Switch to LED Lighting
Gas	30,392	38,177	34,372	33,057	7,785	3,980	20.4%	11.6%	
Water	363,810	408,586	428,662	442,616	44,776	64,852	11.0%	15.1%	Reduction in Paseo Costs From Conversion From Potable to Effluent & ReCalibrated Potable Water Settings
TOTAL UTILITIES	**762,555**	**872,115**	**843,376**	**903,750**	**109,560**	**80,821**	**12.6%**	**9.6%**	
REPAIRS & MAINT									
Salaries & Payroll	522,121	550,622	423,662	392,185	28,501	(98,459)	5.2%	-23.2%	Staff hired in late April - now fully staffed. Promotions in July. Previous variance result of staff shortfalls
Medical, Benefits & Taxes	114,159	119,074	127,614	117,632	4,915	13,456	4.1%	10.5%	
Salaries & Payroll - Park Patrol	-	-	-	-	-	-			
Benefits & Taxes - Park Patrol	-	-	-	-	-	-			
Common Area Maintenance	136,307	89,181	127,561	119,735	(47,126)	(8,746)	-52.8%	-6.9%	Certain Projects Not Needed/Not Spent. Several other projects cost less than budgeted amounts.
Parks - Repair & Maintenance	6,060	29,167	4,958	18,506	23,107	(1,101)	79.2%	-22.2%	Timing issue is approx $10,000. Balance are projects that came in below budget amounts
Community Center Maintenance	23,402	24,075	28,069	21,524	673	4,666	2.8%	16.6%	
HVAC & Plumbing	31,928	40,847	29,696	30,700	8,919	(2,233)	21.8%	-7.5%	Additional AC Unit Bought., Offset by lower costs (than budget) for HVAC repairs
Pools, Spas & Water Features	70,373	88,820	82,720	77,737	18,447	12,347	20.8%	14.9%	1 Less "refill" of Pool
Irrigation	69,250	47,333	69,014	51,804	(21,916)	(235)	-46.3%	-0.3%	Additional Replacement of Continued Broken Irrigation Heads in Community Park and Common Areas
Tools, Janitorial Supplies, Other	85,005	77,167	70,127	48,772	(7,838)	(14,878)	-10.2%	-21.2%	Over Budget spend on LED Lighting - Offsets first year savings in electric utility
R&M - Facilities & Equipment	50,101	45,672	175,446	72,708	(4,429)	125,346	-9.7%	71.4%	
R&M - Grounds & Other	160,739	170,955	147,808	273,960	10,216	(12,930)	6.0%	-8.7%	Sports Field Repairs and Granite Replacement Done in Advance of Budget Timeline and done under budget
Repair, Replace & Maint - All Other	28,264	46,360	22,780	32,180	18,096	(5,483)	39.0%	-24.1%	Timing Issue vs. Budget
TOTAL REPAIRS & MAINTENANCE	**1,297,707**	**1,329,272**	**1,309,456**	**1,257,443**	**31,566**	**11,749**	**2.4%**	**0.9%**	
PROFESSIONAL									
Legal - General	44,809	65,750	39,986	29,081	20,941	(4,823)	31.8%	-12.1%	Budgeted Legal work for Declarant Rights matters not spent in 2017. Will spend in 2018
Legal - Collection	73,874	54,000	122,284	60,696	(19,874)	48,410	-36.8%	39.6%	Includes Unbudgeted Judicial Foreclosure Costs on 16 Residential Properties
Legal - Water	-	43,750	-	611	43,750	-	100.0%		Budgeted Legal Representation on Water Case not deployed. Handled internally. No 2017 Spend
Audit & Accounting & Tax	22,188	31,760	23,825	32,400	9,572	1,637	30.1%	6.9%	Tax Rturn Billings have not happened yet. Will level off by end of year
Professional Services & Property Resale	66,648	127,800	91,048	94,350	61,152	24,399	47.8%	26.8%	More COEs (123) than Budgeted Means Higher Pass-Thru Revenues to HOAs
TOTAL PROFESSIONAL	**207,520**	**323,060**	**277,143**	**217,138**	**115,540**	**69,623**	**35.8%**	**25.1%**	

ANTHEM COMMUNITY COUNCIL

SUMMARY NOTES ON VARIANCES - 2017 vs. BUDGET
CONSOLIDATED PROFIT & LOSS - OPERATING FUND ONLY
2017 - OCTOBER

RESTRICTED VIEWING & USE DOCUMENT

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	YEAR-TO-DATE RESULTS				VARIANCE		VARIANCE PCT		ABBREVIATED VARIANCE EXPLANATIONS
	Actual This YTD	Budget	Actual Prior YTD	Actual Prior 2Yr YTD	vs. Budget	vs Prior Yr	vs. Budget	vs Prior Yr	
FINANCIAL									
Bank Charges	27,448	39,567	19,160	19,671	12,118	(8,289)	30.6%	-43.3%	Lower Community Center Revenues Yields Fewer Credit Card Charges on Payments
Insurances	200,256	322,149	206,610	224,919	121,893	6,354	37.8%	3.1%	Vans were Decommissioned, Resulting in Lower Auto Premiums. Brokerage Costs Reduced by New Procedu
Bad Debts	(44,262)	115,767	(43,316)	24,335	160,029	946	138.2%	-2.2%	Collected Older Debt Successfully in 2017 - Recovered Against Prior Write-Offs
Licenses, Permits, Fees & Other	30,672	56,215	25,156	21,735	25,543	(5,517)	45.4%	-21.9%	Timing Issue.
TOTAL FINANCIAL	**214,115**	**533,698**	**207,610**	**290,661**	**319,583**	**(6,505)**	**59.9%**	**-3.1%**	
CONTRACT SERVICES									
Landscaping	928,160	981,567	932,399	928,160	53,407	4,239	5.4%	0.5%	Select Additional Landscaping Projects were completed below budgeted amounts.
Janitorial & Sanitation	302,755	312,430	297,925	286,341	9,675	(4,830)	3.1%	-1.6%	
Security Monitoring	116,128	128,374	86,245	81,440	12,245	(29,883)	9.5%	-34.6%	Use of 2nd Security Firm With More Favorable Pricing to Supplement Off Duty MCSO Officers
Maintenance & Services	29,518	13,668	26,275	27,900	(15,849)	(3,243)	-116.0%	-12.3%	Additional Park Cleaning / Additional Road Sweeping vs. Budget
Equipment & Professional Services	4,117	87,388	4,101	3,847	83,271	(16)	95.3%	-0.4%	Installation of New Fire Equipment Delayed Until End of 2017
Other Contracted Services	49,893	106,583	49,081	48,705	56,690	(812)	53.2%	-1.7%	Below budget use of 3rd party services. $18,000 of variance is timing issue only
TOTAL CONTRACT SERVICES	**1,430,571**	**1,630,010**	**1,396,027**	**1,376,392**	**199,439**	**(34,544)**	**12.2%**	**-2.5%**	
HUMAN RESOURCES									
Recruitment	5,409	11,065	6,748	8,393	5,656	1,339	51.1%	19.8%	Filled Several Positions Internally via Promotion. No Need for Outside Recruitment
Training & Education	11,275	30,155	11,696	6,718	18,881	422	62.6%	3.6%	Some Training Done In-House rather than 3rd party
Payroll Processing	19,515	23,833	23,743	19,519	4,319	4,228	18.1%	17.8%	ADP Failures resulted in 1 month of free service
Community & Employee Events	17,750	18,000	17,750	17,000	250	-	1.4%	0.0%	
Uniforms and Other	5,283	5,366	5,673	3,173	83	390	1.5%	6.9%	
TOTAL HR	**59,231**	**88,420**	**65,610**	**54,803**	**29,189**	**6,379**	**33.0%**	**9.7%**	
GENERAL & ADMIN									
Salaries & Payroll	1,319,310	1,455,435	1,245,708	1,232,080	136,126	(73,602)	9.4%	-5.9%	Several Unfilled Positions Thru October Created Favorable Variance
Medical, Benefits & Taxes	231,425	399,170	254,281	244,000	167,745	22,856	42.0%	9.0%	Budgeted Increase was Higher than Final Actual Increase, Consistent with 2016
401K Programs & Administration	41,909	33,800	40,175	35,696	(8,109)	(1,735)	-24.0%	-4.3%	Additional Enrollee to 401k program above budgeted estimates
Office Consumables	18,569	40,040	18,996	23,570	21,471	427	53.6%	2.2%	Lower use of Copy Paper, Toner in Civic Building is Majority of Savings vs. Budget
Postage, Printing & Copies	26,017	119,234	45,446	52,864	93,217	19,429	78.2%	42.8%	Significant Increase in Use of Email for Statements. Using electronic PDFs rather than hardcopy printing
Office Equipment	10,999	25,850	7,256	6,759	14,851	(3,743)	57.4%	-51.6%	Planned Equipment Purchase Delayed Until End of 2017
Reimbursements	10,442	8,036	6,894	6,816	(2,406)	(3,548)	-29.9%	-51.5%	
Dues & Subscriptions	13,978	13,780	19,916	17,411	(198)	5,937	-1.4%	29.8%	
Equipment Lease & Rentals	18,712	4,230	6,170	9,355	(14,482)	(12,542)	-342.4%	-203.3%	Copiers For All Buildings Were Leased Not Bought. Original Budget Had Anticipated a Purchase, not Lease
Voice, Cell & Data Services	56,218	148,965	65,744	63,035	92,747	9,527	62.3%	14.5%	Major IT Projects Delayed Until End of 2017.
IT Services	42,155	-	49,946	42,313	(42,155)	7,791		15.6%	Dollars are Budgeted in Above Line (Voice/Cell/Data) - Combine Both Lines When Reviewing
Signs	5,457	14,442	6,241	11,495	8,985	784	62.2%	12.6%	Timing issue on Park signs.
Other General & Administrative	(10,940)	2,780	(4,698)	1,715	13,720	6,242	493.5%	-132.9%	Gain on sale of depreciated Fitness assets
TOTAL GENERAL & ADMIN	**1,784,251**	**2,265,761**	**1,762,075**	**1,747,109**	**481,511**	**(22,176)**	**21.3%**	**-1.3%**	
TOTAL OPERATING COSTS	**6,883,344**	**8,157,292**	**6,932,566**	**6,937,742**	**1,273,948**	**49,222**	**15.6%**	**0.7%**	
GROSS SURPLUS (DEFICIT)	**550,914**	**(826,279)**	**518,245**	**518,573**	**1,377,193**	**32,668**	**-166.7%**	**6.3%**	
Depreciation	633,580	665,000	490,936	500,860	31,420	(142,644)	4.7%	-29.1%	
Interest Income / Interest Expense	39,830	11,900	24,747	15,932	27,930	15,083	234.7%	60.9%	
Taxes on Income	47,267	66,000	65,000	65,050	18,733	17,733	28.4%	27.3%	
OPERATING FUND SURPLUS / (DEFICIT)	**(90,102)**	**(1,545,379)**	**(12,944)**	**(31,405)**	**1,455,277**	**(77,159)**			

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Memorandum

To:	ACC Board of Directors
From:	Tony Smith, Business Services Specialist
C:	Jenna Kohl, Community Executive Officer
	Doug Greenstein, Community Finance & Administration Officer
	Neal Shearer, Community Operations Officer
Date:	November 15, 2017
Re:	*Request from MotoCity to Install Additional Signage*

Recommendation

Staff requests that the Board consider approval of a request from MotoCity to install two additional product signs on the north side of their facility at 4125 W. Summit Walk Court in Anthem's Commerce Park (APN 203-03-004). The CDRAC has reviewed MotoCity's request, most committee members did not object to the two additional signs, however, the majority of the members are concerned about future requests from other businesses for signage of a similar type and quantity.

Background

Four individual product cabinet signs existed when MotoCity bought their building for their powersports store in Commerce Park. Shortly thereafter, the ACC received a signage application requesting the replacement of existing signs with product signs reflecting the new brands to be sold at the Anthem store. The applicant was informed that product and cabinet signs were no longer permitted per the Anthem Signage Guidelines, noting the quantity and type signs installed on the building were "*Grandfathered*" in since they were approved for the former business in the building.

The ACC approved the signage submittal contains the following condition of approval:
Please note, the "Cabinet Signs" and "Product Signs" are being grandfathered in based on approvals for the number/type of product signs received by the previous tenant. Additional product signs for this property will not be approved by the ACC. If the owner requires an additional product sign, it must take the place of an existing sign.

Since the last ACC approval, MotoCity closed its Avondale location, making Anthem their only store and headquarters for MotoCity. Now, the Anthem store will sell two additional motorcycle brands that were not previously sold at the Anthem location (KTM & Husqvarna). MotoCity is requesting approval for two additional cabinet/product signs representing those brands.

Attachments

- Aerial parcel map
- Property information
- Request email
- Exhibit photos
- ACC approval letter, dated June 14, 2016

203-03-004

9/14/2017 8:10:38 AM

203-03-004 Commercial Parcel

This is a commercial parcel located at 4125 W SUMMIT WALK CT PHOENIX 85086. and the current owner is JENKINS PROPERTIES LLC. It is located in the Anthem Commerce Park 33.1 subdivision and MCR 53707. Its current year full cash value is $2,305,400.

Property Information

4125 W SUMMIT WALK CT PHOENIX 85086

MCR #	53707
Description:	ANTHEM COMMERCE PARK 33.1 MCR 537-07
Lat/Long	33.87014449	-112.14939069
Lot Size	74,149 sq ft.
Zoning	C-2
Lot #	3
High School District	DEER VALLEY UNIFIED #97
Elementary School District	DEER VALLEY UNIFIED SCHOOL DISTRICT
Local Jurisdiction	PHOENIX
S/T/R	15 6N 2E
Market Area/Neighborhood	08/007
Subdivision (12 Parcels)	ANTHEM COMMERCE PARK 33.1

Owner Information

JENKINS PROPERTIES LLC

Mailing Address	2516 N 104TH DR , AVONDALE, AZ 85392
Deed Number	150837274
Last Deed Date	11/24/2015
Sale Date	n/a
Sale Price	n/a

Tony Smith

From: John Jenkins [john@azmotocity.com]
Sent: Wednesday, September 13, 2017 10:56 AM
To: Tony Smith
Subject: MotoCity Signage
Attachments: KIMG0010.jpeg; AnthemSIgns2.png

Good Morning Tony, I would like to revisit our conversation regarding our signage.
MotoCity is a powersports dealership which carries several name brand vehicles such as Yamaha, Kawasaki, Suzuki, KTM, Husqvarna. It is customary in this industry to display the brand signage on the exterior of the building.
As you know, MotoCity has recently expanded with the addition of KTM and Husqvarna Motorcycles, we are requesting that the Council take a second look and reconsider the signage policy. I have enclosed 2 attachments . # 1. Our current building and signage. #2. Our proposed signage.
Being off of the freeway and behind Cirkle K, we need all the help we can get.
As you can see the proposed signage makes the building look complete and adds a nice touch. It is our sincere desire to continue to expand our business and grow our customer base. In doing this we also contribute greatly to the local establishments and economy, such as Cirkle K, Tennessee Grill, Dennys, Del Taco, Tobias, Mobil One, Oriellys etc. Please work with me on finding a solution. I have read the guidelines and it appears that they can be amended.
Section 1.3
Commerce Park Design Guidelines. The design standards, guidelines, and procedures applicable to the Commerce Park established by the Declarant pursuant to Paragraph 5.2 hereof, as the same may be amended from time to time.

Respectfully,

John Jenkins
MotoCity Anthem
4125 W Summit Walk Ct.
Anthem Az 85086
623-777-1626 office
623-215-3190 direct
Yamaha Kawasaki
Suzuki KTM
Husqvarna

www.azmotocity.com

c 623-521-1847

Kawasaki
YAMAHA
25

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Kawasaki
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3701 W. Anthem Way, Ste. #201, Anthem, AZ 85086-1001
Phone: 623-742-6050 **Fax:** 623-742-6170

June 14, 2016 **Job #1531**

Rocky Marsh
Christy Signs
1825 S. Black Canyon Highway
Phoenix, AZ 85009
service@christysigns.com

Re: Application for Anthem Design Review for Exterior Signage
Owner: John Jenkins
Business: Moto City
Location: 4125 W. Summit Walk Court
Anthem, AZ 85086
john@azmotocity.com

Dear Rocky,

Based on compliance with the Anthem Design Guidelines and "Exhibits A - F, dated 6-2-16" (see attached), you have Anthem Design Review approval to proceed with the project. Any additional signage must be submitted for Anthem Design Review approval prior to installation. Please note, the "Cabinet Signs" and "Product Signs" are being grandfathered in based on approvals for the number/type of product signs received by the previous tenant. Additional product signs for this property will not be approved by the ACC. If the owner requires an additional product sign, it must take the place of an existing sign. The grandfathered signage is not transferable to the next property owner, signage must become compliant with the ACC Design Guidelines.

Please note that Anthem approval is limited to compliance with Anthem Community Council's governing documents only and does not imply or ensure that the proposed work has been reviewed for or is in compliance with City of Phoenix, Maricopa County, Arizona, or Federal Law, or any other applicable code, ordinance, or requirement, or that is has received Landlord or Property Owner approval.

Sincerely,

Jenna Kohl
Community Executive Officer
Anthem Community Council

anthem
community council

Memorandum

To: ACC Board of Directors

From: Jenna Kohl, Community Executive Officer

Date: November 9, 2017

Re: *Lease Agreement with EPCOR for a Water Hauling Station*

Recommendation

Staff recommends that the Board approve the lease agreement with EPCOR for the purposes of a water hauling station, and authorize staff to finalize the agreement language (including legal description) and execute as appropriate, and authorize staff to work with the appropriate parties (EPCOR, Pulte, legal counsel) to execute any additional paperwork to move the project forward, as appropriate.

Background

Since Oct. 25, staff, Pulte, EPCOR and the ACC Board have worked to finalize a proposed lease agreement between the ACC and EPCOR for land located along Desert Hills Drive, for the purposes of a water hauling station to serve mainly residents of New River and Desert Hills who rely on hauled water for their properties. The proposed agreement is attached for the Board's consideration. This agreement is the result of the work of many parties to support our neighbors in need in New River and Desert Hills. Highlights are as follows:

Lease agreement and legal description. The lease terms have been updated to reflect the direction of the ACC Board at the Oct. 25 meeting. Staff has not added a legal description, as we wanted to wait until the Board formally approved the site. Once the site is approved by the ACC and EPCOR, EPCOR will provide the legal description and we will, if approved to do so, execute the lease agreement. Major terms and conditions include:

- The agreement is for a twenty-year term, with two, two-year extensions upon mutual agreement of the parties.
- The use is restricted to provision of bulk water to customers who are hauling water.
- The facility must be fenced with controlled access.
- EPCOR must comply with all requirements of Maricopa County, the Arizona Corporation Commission and any other applicable parties.

- Water haulers must not traverse Anthem roadways unless delivering to Anthem customers.
- The property may be accessed seven days per week, within the hours of 7 a.m. and 6 p.m.

Pulte approval. The supplemental declaration for the property requires approval from Pulte. Pulte has indicated that they have no objections to the lease agreement as proposed (they will need to review and sign off on any changes). Staff will need to modify the tract declarations to grant the ACC authority to enter into the lease, and we will do so concurrent with finalization of the lease agreement.

Site selection. The proposed site is depicted on the attached maps. EPCOR and ACC reviewed multiple site locations along Desert Hills Drive. EPCOR has proposed to locate the station as close to the wash as possible (although they may be able to bump it slightly to the east a bit more); moving even further to the east would require extending their water line through a major wash, which is cost prohibitive. EPCOR considered a site that was further west; however, it would also require crossing a major wash and it would connect to the system in such a way that it could negatively impact water pressure for Anthem customers, so that site option was eliminated. These are some of the factors considered in determining this location.

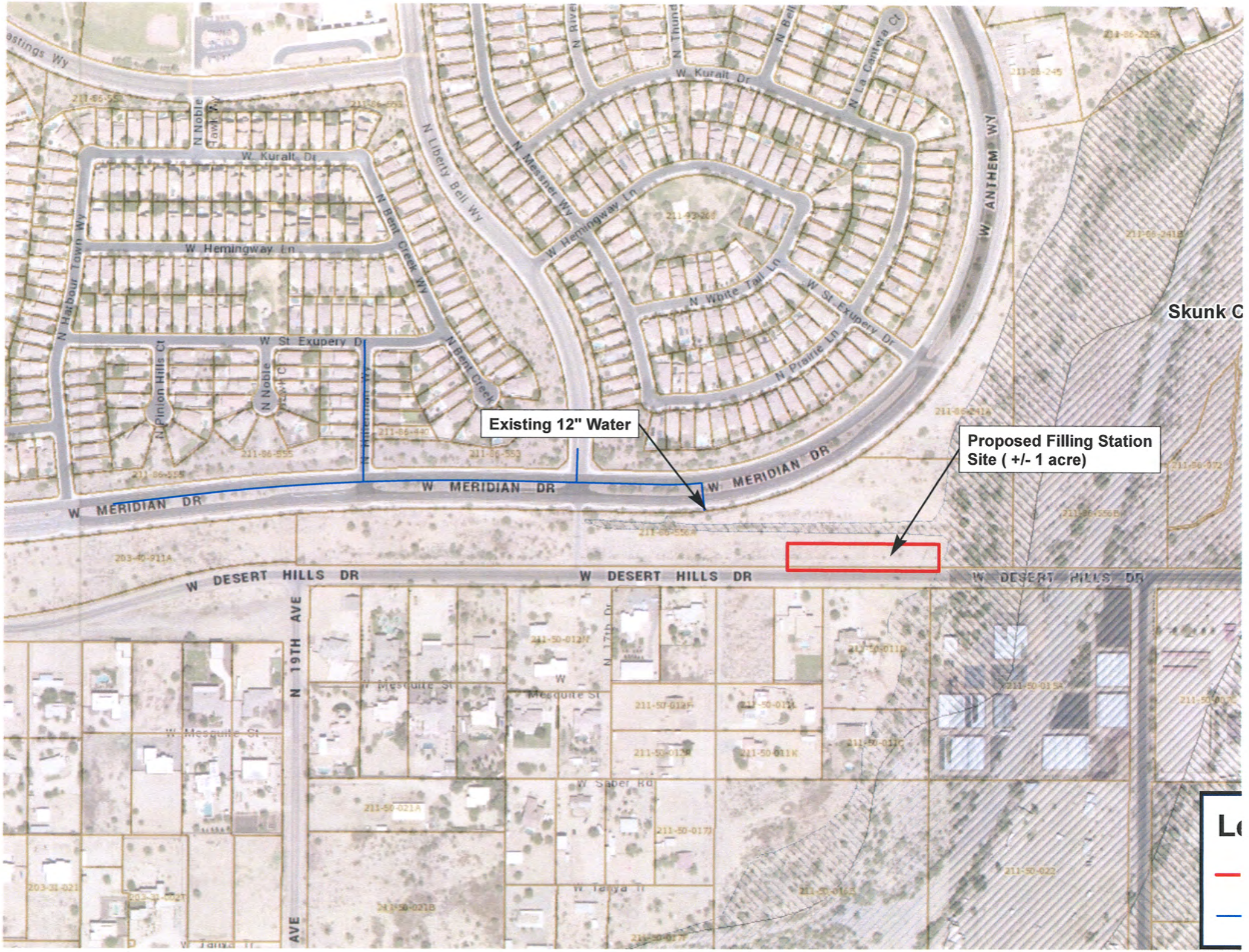
Arizona Corporation Commission. The Commission held a public hearing on the proposed tariff on Nov. 7 that President Willis attended. The Commissioners approved EPCOR's proposed tariff. They also added language regarding reporting requirements, as well as limited delivery to New River and Desert Hills. EPCOR may pursue modification of that language with the Commission to allow Anthem customers and other neighborhoods to receive water from the station.

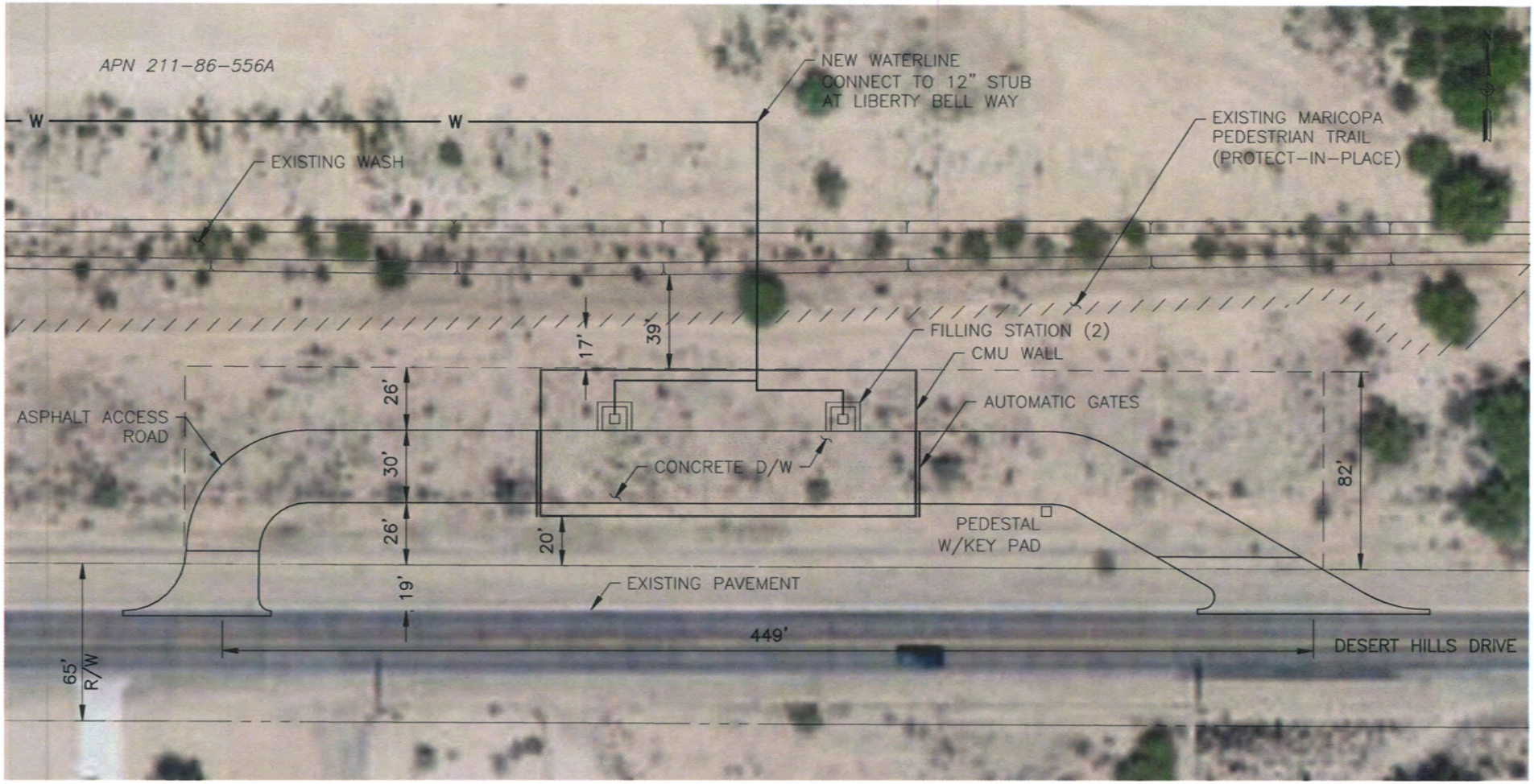
Homeowner notice. EPCOR mailed a notice of the proposed project and site to all property owners (Anthem and Desert Hills) located within 600' of the proposed water hauling station. The Desert Hills property owners who live directly south of the proposed site have expressed concern about the location. Staff suggests that EPCOR be asked to work with those homeowners to identify design components (such as a wall) that would mitigate their concerns. If the Board and/or EPCOR decide to pursue a different site, and it is in a substantially different location, that would necessitate that the notification process be repeated, which would delay vote on the agreement until the site is finalized.

EPCOR and ACC staff will be prepared to answer any questions from the Board at the open meeting. Please note that any changes to the agreement may need to undergo review by EPCOR and possibly Pulte.

Attachments

- Draft Lease Agreement
- Maps of Proposed Site


Existing 12" Water
Proposed Filling Station Site (+/- 1 acre)
W MERIDIAN DR
W DESERT HILLS DR
N 19TH AVE
W ANTHEM WY
W Kuralt Dr
W Hemingway Ln
W St Exupery Dr
N Liberty Bell Wy
N Messner Wy
N Harbour Town Wy
N Bent Creek Wy
N Noble Town Pl
N Pinion Hills Ct
N Prairie Ln
N White Tail Ln
N La Cantera Ct
W Mesquite St
W Saper Rd
W Tanya Tr
Skunk C



NOTES

1. TWO WATER FILLING STATIONS (90 FT APART)
2. SHADE CANOPY TO PROTECT EQUIPMENT
3. LAND LEASE AREA APPROXIMATELY ONE ACRE (468' X 82')
4. PROJECT OUTSIDE OF SKUNK CREEK FLOODPLAIN
5. FILLING STATION WILL NOT IMPACT MARICOPA TRAIL OR ADJACENT WASH
6. ACCESS DRIVEWAY SHALL BE ONE-WAY WITH RIGHT-TURN-ONLY ENTRANCE AND EXIT

0' 20' 40' 80'

SCALE: 1"=40'

Contact Arizona 811 at least two full working days before you begin excavation
ARIZONA811
Call 811 or click Arizona811.com

PRELIMINARY
NOT FOR
CONSTRUCTION

DESERT HILLS WATER FILLING STATION

CONCEPTUAL
SITE PLAN

EPCOR WATER ARIZONA, INC

OCTOBER 31, 2017

EPCOR

Dibble Engineering

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Memorandum

To: ACC Board of Directors

From: Dawn Dworak, Management Analyst

C: Jenna Kohl, Community Executive Officer

Neal Shearer, Community Operations Officer

Date: November 9, 2017

Re: *Community Center Remodel – Authorization to Proceed*

Recommendation:
Staff requests Board authorization to proceed with the staff recommended value engineering items and alternates, and authorize staff to finalize and execute a lump sum contract with Reliance Build, Inc. (RBI) in the amount of $844,400 (representing original bid of $820,540, minus recommended value engineering items of $39,631, plus recommended alternates of $63,469) with construction to commence in December.

With various options for consideration, please refer to the attached spreadsheet which indicate staff recommendations for value engineering deductions plus alternates in **bold type** with notations. The staff-recommended value engineering (cost savings) items do not impede the functionality nor the aesthetic characteristics of the Community Center. Also, staff and the contractor will make it their primary focus to continue value engineering as an ongoing process during construction which may result in more savings during the course of the project.

Background:
At the previous meeting held on October 25, 2017, it was reported that the project cost for construction had exceeded the architect's preliminary estimate prepared last February by approximately $275,000. A few factors contributing to this overage were: project location, type of project and a highly competitive construction climate with manpower shortages. As a result, the Board authorized staff to work diligently with RBI to pursue value engineering ideas in order to present an itemized list of detailed cost savings for consideration. The attached spreadsheet outlines the original overage reported on October 25, applied reserve credits and value engineering ideas and alternates for Board consideration. Through contributions from the

Reserve for already budgeted Reserve Fund projects plus modifications to the scope, staff and the contractor have reduced the overage to $88,054

Maricopa County is currently waiting for ACC final paperwork confirming our selection of Reliance Build, Inc. (RBI) as general contractor in order to release the approved permit.

Suggested Project Approach and Timeline:

- November 16 – December 1: Notify Maricopa County of selected contractor, reflect approved value engineering items and alternates in the scope of work summary and finalize contract format, terms and project schedule with RBI. Contact ACC vendors to prepare staff for temporary move in order to vacate office space for start of construction in December.
- Overall anticipated construction schedule: December 2017 – April 2018

Staff and RBI will be prepared to answer Board questions at the meeting on November 15.

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Project Name: **Anthem Community Center Remodel**

Project Address: 41130 N. Freedom Way, Anthem, AZ 85086

Date: 11/9/17 **Value Engineering & Project Cost Options**

Responsibility	DESCRIPTION	TOTALS	NOTES
GC	RBI Original Bid:	820,540	**See reserve credits below to be applied to project overage.**
ACC	Phoenix IT Relocate Staff	1,380	
ACC	Phoenix IT new phone/data in offices	12,403	
ACC	Cox Communications New Switch	1,000	
ACC	**Original Contingency for Added Light & Sound Improvements	39,500	
	Subtotal	874,823	
	Original Enhancement Construction Funds	600,000	
	Total Overage Reported on 10/25/17	**274,823**	
APPLIED RESERVE CREDITS:	**DESCRIPTION**	**AMOUNT**	**YEAR SCHEDULED**
RC1	First Floor Carpet Replacement	8,434	2014
RC2	Employee Breakroom Remodel	5,464	2017
RC3	New FF&E Admin Area	10,927	2017
RC4	Entry Turnstile	8,195	2017
RC5	Wood Flooring at Group Fitness Room #203	16,809	2017
RC8	Group Fitness Room #203 - new window shades	4,502	2018
RC9	Employee Breakroom - New Appliances	2,319	2019
RC10	Office Area Remodel	34,778	2019
RC11	Kid Zone - Tot Turf	4,336	2019
RC12	Weight/Training Rubber Flooring Replacement	16,636	2023
RC13	Reception Remodel	16,799	2024
RC14	Kid Zone - Wrought Iron Fencing	3,981	2024
	Total Credits:	**133,180**	
	Project Overage after Applied Reserve Credits:	**141,643**	

VALUE ENGINEERING:	DESCRIPTION	AMOUNT	NOTES
VE1	**Delete 2nd Floor Restroom**	**-17,795**	**Current feedback from patrons indicates the facility can operate without this additional restroom. Staff recommends approval of VE1**
VE2	**Delete tack boards in office area**	**-3,700**	**Office staff confirmed they no longer have a need for these tack boards. Staff recommends approval of VE2**
VE3	**Millwork modifications: delete approx. 45 LF of upper cabinets in offices. Cabinets to remain will have two doors with pulls in lieu of flipper style. Delete one drawer bank at reception desk, reduce counter depth by 2", reconfigure supports.**	**-6,875**	**With functionality as the priority, staff feels the office millwork was over designed. All modifications described in this line item do not hinder staff efficiency. Staff recomends approval of VE3**
VE4	**Delete window at Room #101**	**-5,466**	**Office staff can operate without this window. Staff recommends approval of VE4**
VE5	**Delete storefront system at Breakroom #106**	**-3,875**	**The relocated glass door is sufficient for this area. Staff recommends approval of VE5**
VE6	Modify new roofing design to minimize roofing work scope at existing Group Fitness Room #203 and New Weight/Training #202.	-39,000	Due to the extent of the design change, reduced ceiling height at Room #202, non-uniform roof profile, additional fees for architectural redesign, engineering, permitting and need for additional county plan review time, staff does not recommend this item.
VE7	**Delete task lighting from office millwork**	**-1,920**	**Coordinates with removed upper cabinets at offices. Staff recomments approval of VE7**
VE8	Alternate light fixture package	TBD	Staff will pursue additional savings during the course of the project.
	Total Value of Staff Recommended VE Items:	**-39,631**	

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Community Council, Inc.

Project Name: **Anthem Community Center Remodel**

Project Address: 41130 N. Freedom Way, Anthem, AZ 85086

Date: 11/9/17 **Value Engineering & Project Cost Options**

ADD ALTERNATES:	DESCRIPTION	TOTALS	NOTES
ALT1	New roofing to nearest valley	9,800	For continuity of existing roofing only. Staff does not recommend this item.
***ALT2**	**Interior painting at vertical surfaces in common area**	**18,250**	**Staff recommends approval of ALT2 w/RC6**
***APPLY RC6**	**Reserve Credit for Interior Painting (2017)**	**-12,637**	**Apply to ALT2**
****ALT3**	**Repair drywall, add reinforcing at window wall and recarpet mezzanine level**	**37,655**	**Staff recommends approval of ALT3 w/RC7**
****APPLY RC7**	**Reserve credit for 2nd Floor Carpet Replacement (2018)**	**-25,290**	**Apply to ALT3**
ALT4	**Install 2 solar tubes in Group Fitness Room #203**	**3,875**	**Light issue resolution.**
ALT5	Install 5 - 3x6 vertical windows in Group Fitness Room #203	18,755	Light issue resolution. Not recommended due to cost and inconsistent exterior design on North side of building.
ALT6	**Use "Quiet Rock" in lieu of standard drywall with penetration seals at new wall between Group Fitness Room #203 and New Weight Training #202. Install drop seals at Door #203**	**3,689**	**Sound Issue resolution. Staff recommends approval of ALT6**
	Total Value of Staff Recommended Alternates:	**25,542**	

Revised Project Overage w/Staff Recommendations:	**127,554**	
**Delete Original Contingency for Light & Sound	39,500	This item addressed in alternate balance above
FINAL PROJECT OVERAGE:	**88,054**	
Final Project Cost Inclusive of Staff Recommendations:	**688,054**	
Issue Lump Sum Contract to RBI:	**844,378**	

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Memorandum

To: ACC Board of Directors

From: Neal Shearer, Community Operations Officer

C: Jenna Kohl, Community Executive Officer

Date: November 9, 2017

Re: *North Valley Posse – 2018 Service Agreement*

Recommendation

It is recommended that the Board authorize the CEO to execute the attached Service Agreement with the Maricopa County Sheriff's North Valley Posse for the period January 1, 2018 through December 31, 2018, in the amount of $30,000.

Background

The North Valley Posse (Posse) is a volunteer non-profit organization that provides vital law enforcement support services to the ACC and Anthem as an extension of the Maricopa County Sheriff's Office (MCSO). The ACC has contracted with the Posse for several years to provide a variety of non-sworn law enforcement functions, such as security and related support at ACC special events and patrol activities for ACC property and Anthem neighborhoods.

As reflected on Exhibit A, the proposed 2018 service agreement calls for a minimum target of 2,000 service hours from the Posse, including 1,350 patrol hours and 650 hours to support major Anthem events. As volunteers, Posse members perform these duties as a community service without individual compensation and purchase their own uniforms and personal equipment. Posse members must also comply with MCSO's background checks and training requirements.

Under the proposed agreement, the ACC's $30,000 contribution will be used exclusively to reimburse the Posse for critical operating expenses, such as supplies, equipment, vehicles, fuel, repairs and insurance. The proposed agreement also includes a credit of up to $2,000 that the Posse may use in 2018 to pay for office space, room rentals and related fees at the Anthem Civic Building.

To protect the ACC's interests, the proposed agreement includes quarterly reporting requirements, insurance and indemnification requirements and appropriate termination provisions.

Attachments

- 2018 NVP Service Agreement and Exhibit A

Agreement for Services
between the Anthem Community Council and the
Maricopa County Sheriff's North Valley Posse

WHEREAS, the Anthem Community Council, Inc. (hereby referred to as "ACC"), is in need of additional security and public safety services for special events and other needs beneficial to the community;

WHEREAS, the Maricopa County Sheriff's Anthem Posse, Inc. dba Maricopa County Sheriff's North Valley Posse (hereby referred to as "Posse"), an Arizona 501c3 Corporation, has agreed to provide such security and public safety services in accordance with relevant rules and standards for Posse conduct and activities;

THEREFORE, the ACC and Posse agree as follows:

1. The ACC will provide a total contribution of $30,000 to the Posse to be used exclusively for critical operating needs related to the provision of security and public safety services to the ACC and Anthem community, including the service hours and functions outlined in Exhibit A. The above funding will be paid to the Posse on a reimbursement basis within twenty (20) days after receipt of an invoice, approved by the ACC, showing that the Posse expended funds for critical operating needs such as supplies, equipment, vehicles, fuel, repairs and insurance.

2. The ACC's total aggregate payments to the Posse shall not exceed $15,000 by June 30, 2018 and $30,000 by December 31, 2018.

3. The ACC will provide a $2,000 credit to the Posse to be used exclusively to pay for room rental charges and related fees at the Anthem Civic Building.

4. The Posse agrees that the ACC funding addressed herein will be utilized in a manner that complies with MCSO's policies regarding Posse funding, donations, compensation, and member conduct.

5. The Posse will supplement the ACC's funding with additional fund raising activities to support and sustain its operations through the term of this Agreement.

6. The Posse will perform their services in a professional manner consistent with law enforcement standards of the Maricopa County Sheriff's Office (MCSO) and the laws of the State of Arizona.

7. The Posse shall be responsible for obtaining all required approvals from MCSO in a timely manner and for submitting all reports and documentation required to maintain good standing with MCSO; including required paperwork for Anthem Special Events and to provide such documentation regarding Anthem Special Events to the ACC upon request.

8. The Posse shall, at all times during the term of this Agreement, maintain adequate liability insurance in an amount not less than $1,000,000 auto liability and $1,000,000 professional liability, which shall name the ACC as an additional insured on the policy,

along with any other third party used by the Posse in performing the services contemplated in this Agreement. The Posse shall provide the ACC with documentation from Maricopa County and/or other insurance providers to validate that the above insurance coverage is active and acceptable to the ACC. The Posse shall further indemnify and hold harmless the ACC and all of its respective directors, officers, members, managers, employees, agents and volunteers from and against any and all damages or claims arising from the duties and services performed by the Posse or any other organization, group, or person acting in concert with or at the direction of the Posse.

9. The service hours and functions outlined in Exhibit A are minimum target levels that may be exceeded or adjusted due to other priorities and Posse resources, as mutually agreed upon by the Posse and the ACC. The Posse will make good faith efforts to perform other duties not outlined in Exhibit A in response to ACC requests or as determined by MCSO or the Posse to address other community needs.

10. The Posse shall work closely with the ACC's Special Events Director to plan, coordinate and provide the resource support, manpower coverage and duty assignments for all ACC special events, as requested by the Special Events Director and consistent with this Agreement.

11. The Posse shall submit written quarterly activities reports to the ACC's designated contract administrator within twenty days (20) after each calendar quarter. The quarterly activities reports will include non-confidential information requested by the ACC to thoroughly account for the Posse's work in support of the ACC and Anthem, including the volunteer hours donated for the activities outlined in Exhibit A, a financial summary as agreed to by both parties, and additional qualitative information about the Posse's activities and effectiveness in support of Anthem. The parties shall meet at least quarterly to discuss the Posse's activity report and other related matters.

12. The Posse and the ACC shall each designate a contract administrator who shall be the main point of contact regarding this Agreement.

13. Either party may terminate this Agreement with or without cause by providing the other party with sixty (60) days written notice.

14. If the Posse's status or affiliation with MCSO is changed to the extent that the Posse cannot meet its obligations under this Agreement, the Posse shall immediately notify the ACC's contract administrator and this Agreement shall terminate immediately as of the date of the notification. If this should occur, both parties agree to work together in good faith to pursue alternative ways to replicate the services provided by the Posse through other qualified law enforcement support organizations. The Posse's indemnity obligation addressed above shall survive any termination of this Agreement.

15. This Agreement constitutes the entire Agreement and understanding of the parties. Any amendment to this Agreement must be in writing and executed by both parties.

16. This Agreement shall be construed in accordance with the laws of the state of Arizona, county of Maricopa.

17. The substantially prevailing party in any legal action or proceeding arising hereunder shall be entitled to its reasonable attorneys' fees and costs, including appeals, if any.

18. The persons who have executed this Agreement represent and warrant that they are duly authorized to execute this Agreement in their individual or representative capacity.

This contract shall be in effect from January 1, 2018 through December 31, 2018.

Agreed this ____ day of _____, 2018 by

Anthem Community Council, Inc.

_____

Its: _____

Maricopa County Sheriff's North Valley Posse

_____

Its: _____

EXHIBIT A – Posse Service Hours and Functions*

TABLE 1

ACC/ANTHEM EVENTS SUPPORTED BY NORTH VALLEY POSSE (January 1 – December 31, 2018)

ACC/ANTHEM EVENTS	PERSONNEL REQUESTED	HOURS REQUESTED
Anthem Days Event/Activities	6 (per day)	96
Music in May (1ST Friday)	4	20
Music in May (2nd Friday)	4	20
Music in May (3rd Friday)	4	20
Music in May (4th Friday)	4	20
Memorial Day Ceremony/Activities	3	9
Independence Day Event/Activities	25	197
Autumnfest Event/Activities	6 (per day)	96
Veterans Day Ceremony/Activities	4	12
Veterans Day Parade (non-ACC event)	15	90
Additional Events as Requested	TBD	70
ACC/Anthem Event Totals		**650**

TABLE 2

COMMUNITY ACTIVITIES PERFORMED BY NORTH VALLEY POSSE (January 1 – December 31, 2018)

ANTHEM ACTIVITIES	PERSONNEL REQUESTED	HOURS REQUESTED
Anthem Neighborhood Patrol	TBD	1000
Anthem/ACC Property Patrol	TBD	250
Additional Activities as Requested	TBD	100
ACC/Anthem Activity Totals	TBD	**1,350**
Event & Community Totals		**2,000**

**The service hours are minimum target levels that may be exceeded or adjusted due to other priorities and Posse resources, as mutually agreed upon by the Posse and ACC.*