

anthem

community council

Meeting of the Board of Directors
October 5, 2016
Anthem Civic Building
3701 W. Anthem Way
Meeting Room #4

4:00 p.m.

**ACC Board Special Budget Meeting
With Fiscal and Resource Management Committee
Open Session**

AGENDA

1. **CALL TO ORDER**
2. **ESTABLISH QUORUM**
3. **ADOPT AGENDA**
4. **NEW BUSINESS**
 - A. 2017 Budget Proposal Presentation and Discussion
5. **ADJOURNMENT**



Memorandum

To: ACC Board of Directors
Fiscal and Resource Management Committee

From: Jenna Kohl, Community Executive Officer
Doug Greenstein, Community Finance & Administration Officer
Neal Shearer, Community Operations Officer
Natalie Beryozkin, Controller

c: Department Directors

Date: September 30, 2016

Re: *Draft 2017 ACC Operating Fund Budget Proposal*

Background

ACC Staff is pleased to present for your review the proposed 2017 Anthem Community Council operating budget. This budget offers no assessment increase and is balanced. Please see the attached worksheets that outline specific figures by line item.

The 2017 budget proposal, in accordance with Board direction, is structured around Board strategic priorities and direction. It was coordinated by the Budget Team, which consists of Jenna Kohl, Doug Greenstein, Neal Shearer and Natalie Beryozkin, and is based on budget requests submitted by Department Directors and Managers. We use a zero-based budget approach; this means that the budget is built from the ground up, reflects countless hours of scrutiny and review, and is based on Board priorities, as well as on-going operational needs. The budget outlines anticipated revenues and expenditures for the 2017 fiscal year.

The proposed budget has been reviewed by the Fiscal and Resource Management Committee (FaRM), and is scheduled for discussion at a joint public meeting of the FaRM and the Board on October 5. At that meeting, Staff will provide an overview of the proposed budget, and the Board and FaRM are invited to ask questions and provide feedback. Public comment is welcome per the Board President's discretion. Staff will make revisions based on this input, and the final budget will go before the ACC Board for consideration, revision if/as necessary, and approval at your monthly meeting on October 26, 6:30 p.m.

In this packet, you will find the following:

- Meeting Agenda
- Budget Transmittal Memorandum
- Compiled Budget Worksheets
- Community Center Fee Spreadsheet
- Anthem Civic Building Fee Summary Sheet

- Reserve Fund Expenditures

Factors Influencing the 2017 Budget – Trends, Assumptions, and General Comments

- *Balanced Budget.* This budget as proposed is balanced without an increase in assessments. However, it is important to note that this was not an easy task; it required staff to make some difficult decisions regarding quality, maintenance, and programming for our residents. A budget at this level is not sustainable for the long term, and we project that we will begin to experience budget deficits beginning in 2018. We recommend that the Board, FaRMC, and staff begin discussions soon after the budget process on long-term planning and assessment levels.
- *August 31 Budget Workshop.* At the Board's Budget Workshop, the Board and staff discussed the impact of the support that the ACC provides to other organizations such as the HOAs, North Valley Posse, Daisy Mountain Fire District, etc. The Board authorized staff to work with the Posse to provide them space in the Resource Guide as available as well as to include Posse information in New Resident Packets. We discussed the impact of new laws on salaries and staffing, the impact of the new handbook (minimal, related to holiday pay), and staffing additions needed to maintain a focus on providing quality services and amenities. Other items discussed, such as the impact of the reserve fund obligations and spend, new assisted living facilities, Circle Mountain, and special projects are outlined elsewhere in this memorandum. We also noted changes to the Activity Guide (which will transition to content in the Resource Guide, resulting in cost savings) and the Budget-in-Brief (which will be a smaller edition, also resulting in cost savings, with most of the information posted online).
- *Board Strategic Priorities and Focus on Core Services.* The Board held a strategic planning session in July 2016 and determined that the focus of the organization is to ensure that core services are being provided in the highest quality, most cost-efficient manner. That is the guiding force for creation of this budget proposal, along with the specific priorities that the Board identified, which include: a focus on the structure of governance; update the master plan; evaluate services and programs and improve upon them as appropriate; devote resources to business services; continue to strengthen relationships with community partners in the best interest of Anthem; and continue to pursue and promote community and data safety initiatives.
- *Assessments.* Over the past six years, the ACC has cut and saved over \$2 million in an effort to streamline services and make best use of community funds. The ACC transferred excess cash into the Reserve Fund over the past four years as a result of those savings, and to offset future years reserve funding requirements. On January 1, 2014, residential assessments increased by \$6 per month (which equates to \$18 per quarter). Commercial (non-residential) assessments increased correspondingly from \$61.50 to \$67.40 per acre. We propose to keep assessments stable in 2017 with no increase.
- *Salaries and Benefits.* We endeavor to maintain a lean workforce, but have requested the following positions needed to maintain high quality services: a part-time clerical position for the Community Center to process reservation requests for ramadas, fields, and room space and to assist with seasonal programming support; and a part-time maintenance worker and full-time lead worker for Parks and Facilities. This 7 day per week department is maintaining additional and aging facilities, and performing more work in-house, resulting in higher quality workmanship and increased value and savings to the community; while overseeing contracts, Reserve projects and other improvements. The merit pool will remain at 3%. In 2016, we conducted a formal salary survey and have recently finalized a salary plan that defines salary ranges and caps for all positions. Benefit costs continue to increase to accommodate requirements related to the Affordable Care Act. Salaries have increased in specific areas to reflect the December 1 change in Department of Labor law.

- *Security Plan.* A major focus of this budget proposal is security at ACC facilities and amenities, which include, but are not limited to, park patrol, security cameras, contracted off-duty law enforcement, MCSO Posse assistance, contracted private security, building alarm systems, improved data security, and emergency plans. You will see increases in security costs across the organization due to a number of factors including, but not limited to, ongoing vandalism, continued and growing popularity of the parks resulting in increased use, and the need to protect the community's assets. The Special Events budget includes additional funding for security services at select events. We are expanding the after-hours security coverage, currently provided by Marksman Security, at Community Park and outlying parks from two nights per week to seven nights per week; and increasing Parks Patrol coverage during peak times. We have also added security, including camera surveillance, at the new Opportunity Way Park.
- *Fees.* The only two fees suggested for 2017 include a field preparation fee (Community Center budget) and a coffee fee (at the Civic Building); more information is provided in the sections below.
- *Capital Expenses.* The only capital expenditure is \$4,000 for agenda software to automate the agenda preparation process. We plan to accelerate a capital project into 2016 – replacement of the temporary plastic white fencing at the pool to permanent fencing. The materials will be purchased in 2016, and Parks & Facilities staff will do the installation in early 2017 (again, saving dollars by performing this work in-house).
- *FaRM Committee Input.* The Fiscal and Resource Management Committee reviewed the budget at their September 29 meeting. The Committee raised a number of questions as to expense trends, which staff will address concurrent with all suggestions that arise from the October 5 budget meeting.

Below are highlights by department; more details will be provided at the budget meeting.

40 – Administration

- Revenues are projected at \$164,045 higher in 2017. This can be attributed to increases in assessments from the two assisted living facilities that will convert to paying per unit when they receive their certificates of occupancy. Merrill Gardens is expected to come on-line in early 2017, resulting in an increase in assessments of \$25,000. Spectrum is predicted to open in Q4 of 2017, with projected 2017 revenue increase of \$3,000. Circle Mountain assessments are budgeted at \$2,000 for 2017, reflecting a few homes coming on-line. We expect \$8,000 in additional investment income. \$6,000 is budgeted for the newly implemented design review fees provided for in the architectural design guidelines for non-residential properties. Late fee revenue is reduced by \$6,000 as a result of the finance team's effectiveness in collections. We are budgeting an additional \$1,100 in enhancement funds per unit sold in Circle Mountain, with twelve homes predicted to sell in 2017. Resale Fee income will increase \$58,000.
- Administrative expenses are relatively stable from the 2016 budget to the 2017 budget at \$1.67 million.
- \$55,000 is earmarked for the MCSO/North Valley Posse contract, a consistent funding level for the fourth year. The Civic Building room rental credit will be continued in 2017 to offset some of the Posse's operating expenses. Also, this year we will provide them with free space (as available) in the Resource Guide and the opportunity to include a flyer and/or donation card (provided by the Posse) in the New Resident packet. The Posse has also requested the ability to send out a flyer in the quarterly assessment mailing; this will be considered.
- Professional, consulting, and legal fees are relatively constant, but increasing in some areas. Consistent with 2016, we budgeted \$50,000 to cover potential legal fees associated with the wastewater rate case and a likely water rate case filing expected in 2017.

- Other expenses include funding for Anthem Neighborhood Watch at \$5375, an increase of \$1,375 from the previous year; \$10,000 for costs associated with the master plan process; \$22,000 for professional development costs. A 15% increase is budgeted for the employer's share of medical insurance premiums, and 3-5% (depending on category) for general liability insurance and related premiums. We budget by department and occasion for licensing for the right to show movies at events.
- Transfers to Reserves are \$2,040,000 in 2017, compared to \$2,170,000 in 2016. The decrease reflects a balancing of previous year's excess funding to keep the reserve at 110% fully funded. We are funding an additional \$180,000 above the required funding level as a result of resale revenues. (The next Reserve analysis will take place in 2018-2019.) This allows us to maintain a continued healthy balance in the fully funded Reserve Fund, for ensuring critical maintenance and replacement of community assets. A summary listing of Reserve Fund items is attached.

41, 42, 43 – ACC Community Center (CC)

- The Community Center budgets include routine maintenance, janitorial and other operational expenses.
- The program budgets are seeing significant changes this year. Summer camp is one of our most popular programs; the demand exceeds the space available to run the program and we historically have had to turn people away when camps reach their max attendance. Therefore, we recommend that the teen room be converted into camp programming space for the summer months only so we can accommodate more participants. Teen space would move into the extended lobby area for the summer. Due to discontinuation of the after school program, we are focusing our resources on exploring new programs that address needs and generate revenue. Many of our programs, most notably adult sports, are seeing declines in participation and therefore reduced revenues.
 - Recall that the Aquatics budget shows as a loss as that category includes expenses (lifeguards, pool operating costs such as chemicals) that are covered by assessments without a designated corresponding revenue source (with exception of program fees charged for lifeguarding classes). Please note that we plan to continue the one hour per week dedicated time for special needs swimmers and their families. Swim team is projected to break even, with possibly a modest profit in 2017.
 - Children's Programs net is down to due reallocation of funds and salaries in this category, and because we have no music groups planned (as those services are provided by other providers). The budget also reflects the discontinuation of the CARE/after school program as approved by the Board.
 - Fitness revenues are projected to decline due to reduced personal training. This will be an area of focus this year as we work to rebuild our fitness program, with new classes such as lunch hour yoga.
- We have budgeted for one new part-time position at the Community Center that will serve in an administrative capacity, assisting with seasonal program support and processing the high volume of ramada, facility, and field rentals that we are experiencing, including the new reservations at Opportunity Way Park. We will also be filling the vacant Assistant Director position that has remained vacant since Q1 of this year; we are evaluating needs at the Community Center and will make modifications to this position to meet those needs.
- The new recreation software will be implemented, allowing us to increase efficiencies in these reservations, improving the online program registration process, automating employee scheduling, and much more.
- The budget reflects a new approach to the Activity Guide. Instead of appearing as an insert in the middle of the Resource Guide three times per year, our recreation programs will be

highlighted in a dedicated section on one side of each Resource Guide (published six times per year). This saves money, and also allows us to advise residents of program offerings in a more timely and relevant fashion.

- New LED lights have already been installed in the gym and fitness areas as well as the pool; we will be converting to LED lights in the offices, tennis courts, and other interior areas in 2017, so while we are not budgeting for a reduction in electric costs (to be conservative), we do anticipate a reduction in our electric bills. Pool chemicals are increasing, and we will be monitoring this chemical use closely.
- The only new fee proposed in 2017 is a field preparation fee, which has been discussed with the Board over the prior two years; plus, we will likely require a security deposit in certain rental circumstances.
- Now that the vans are no longer used for transporting children involved in camps (now covered by private contracted bus companies) or for the after school program that was discontinued, we will evaluate and determine future use of the vans, if any. We do not anticipate replacing them as provided for in the reserve study.
- A space analysis will take place in late 2016 into early 2017, if so approved by the Board. This study could explore conversion of the unused outdoor balcony to enclosed fitness floor space, as well as maximization of office space and storage. Based on the outcome of that study, the Board may wish to consider authorizing expenditure of funds from several sources (operating, enhancement, and reserve funds depending on the type of work involved) to complete this much needed project.

44 – Civic Building

- The building continues to see consistent room rentals as well as free “drop-in” use, and the rental revenues reflect this. The budget also accommodates costs of providing free use of space by organizations including the Fire District, Golden Go-Getters, HOAs and the North Valley Posse. It reflects an increase in the lease rate for MCSO.
- The program budget has increased by \$1,200 (to \$6,000) due to the increase in variety and types of programs offered in response to requests/interests; an offset of \$2,000 in revenues is predicted; this enables us to supplement programming for teens and seniors.
- In regards to utilities, we have increased the budget for water, and have included funds to convert lighting to LED which will save in the long run. HVAC decreases approximately \$4,000; we will continue to add programmable thermostats to control temperature. Routine janitorial services increased slightly (\$75 per month); the porter service was reduced by \$14,000 from the prior year’s budget. Fire maintenance inspection costs are included at \$2,260.
- The budget includes expenditures for free and low cost programs, such as \$2,700 for “Java & Jammin” Saturday music series and \$4,000 for continuation of the “art in public places” partnership program with the Sonoran Arts League. The 2016 implementation of the sponsorships for Java & Jammin has resulted in increased revenue for this event with local businesses having increased involvement and exposure in the community.
- Other than a \$25 fee for coffee service for large events, no change in fees is recommended.

45 – Paseo

- The Paseo benefited assessment is not proposed to increase in 2017, and is projected at \$75,480 (revenues) and \$60,750 (expenses). To date, only phase 1 (out of 3) of the 2014 Board-approved increase in Paseo’s benefited assessment has been implemented.
- Paseo was previously irrigated with potable water; the Paseo budget (and therefore residents) will see the water expenses reduced significantly this year due to the Board-approved project to convert from potable to effluent in 2016. Water was budgeted at \$40,500 in 2016, and is

projected at \$7,000 in 2017. Actual irrigation water costs in Paseo have been running much higher than budgeted in recent years and Paseo has incurred annual deficits in each of the last seven years. By retaining assessments unchanged, Paseo should run at a surplus and allow that surplus to offset historic deficits. Additionally, the surplus amounts will fund a longer-term Paseo project to convert certain sections of ACC-owned landscaping in Paseo to desertscape, which will translate to future maintenance savings, plus it will help to protect sidewalks and foundations from the effects of tree roots undermining these land and building improvements.

- \$2,000 is budgeted for granite replacement in Paseo in 2017. \$4,400 will cover trimming of 81 trees. Electricity (for the carriage lights) is reduced due to the electricity audit commissioned by staff several years ago (we are no longer paying the audit “fee”).
- As noted above, Staff plans to bring forward a proposal to consider converting certain front yards in Paseo to low water use desert landscaping with colorful plants and granite groundcover. This desert landscape conversion is recommended to address shaded areas that cannot support summer Bermuda grass; and it would require significant planning and resident communication. \$15,000 is initially included in the Paseo budget to fund this conversion project, although actual costs will be determined by the detailed design work.

46 – Parks and Facilities Maintenance

- The net 2017 budgeted expenditures in this budget, without personnel, compared to 2016 only increased by \$30,262 or 1.2% at a time when we are absorbing Opportunity Way Park and increasing security services.
- The budget reflects the stability in the cost of the contract with BrightView Landscape Maintenance, the largest item in the ACC’s budget. The full costs associated with maintaining Anthem Way are included in this budget (as they were in 2016). It also includes costs for maintaining and operating Opportunity Way Park (such as in the electricity line item, which shows the resulting increase). As promised, OWP is included with no corresponding increase in assessments. This is due in part to the fact that BrightView has agreed to maintain OWP under their current contract at no additional charge. [Side note/disclaimer: Going forward, our capacity for adding additional projects with no additional increase in assessments is limited.]
- Water expenses are increasing due to the need to elevate landscape watering throughout the community and the popularity of the Adventure Playground splashpad which uses potable water.
- Other items of note: \$50,000 is included for granite replacement throughout the community; this was budgeted at \$100,000 in 2016. \$7,500 (previously \$10,000) is included for tree replacement. \$10,000 is budgeted for a trail sign replacement project (the final part of the sign replacement project). Lighting is budgeted at \$37,000; this includes an increase of \$17,000 to continue LED conversions in the park, which will result in electric and lighting supplies cost savings. We are continuing to fund the holiday lights project at \$10,000. Costs to repair irrigation systems increased by \$5,000 to correspond with the increase in repair costs. Playground repair costs are reduced (\$2,500) due to new playgrounds requiring less repair.
- Security is budgeted at \$134,410, an increase of \$38,410, and includes the off duty deputy contract with dBack, as well as the cost to have Marksman patrol Community Park and OWP after hours seven nights per week (an increase from two nights per week).

47 – Special Events

- Special Events are relatively consistent from 2016 to 2017 budget. This is due to the ongoing evaluation of signature events, and consistent streamlining of expenses and only increasing costs when necessary such as for security at events. While we do evaluate the components of each event, we do not propose major changes in 2017. We have increased funding for security and the sound system for Music in May.

- \$10,000 is included to fund the Memorial Day and Veterans Day ceremonies at the Anthem Veterans Memorial, which will be coordinated in-house by ACC staff beginning in 2017.

48 – Communications and Public Affairs

- Continued funding for implementing economic development strategies is included in this budget. \$16,180 covers the commercial property database, business appreciation event, updates to the community map, economic development advertising and business roundtable events.
- The dollars for advertising and promotions have been decreased (by \$14,000) again this year.
- \$1,500 is budgeted to support the Anthem Veterans Memorial marketing and events.
- New projects in 2017 include a revamp of the OnlineAtAnthem.com website (\$11,450) and \$4,800 for an employee intranet (launched in 2016) to support employee communication, training, and engagement.

The Budget Team would like to acknowledge and applaud the Department Directors, who completed the budget on time, adhered to the established budget expectations, and presented accurate and well-justified proposals.

Recommendation and Next Steps

The Budget Team looks forward to reviewing the draft budget with you and receiving your feedback. As mentioned, we will take the Board and FaRMC feedback and use it to refine the budget proposal for your final consideration at the October 26, 2016 Board meeting. If you have any comments, questions, or concerns, please do not hesitate to contact Jenna Kohl, Doug Greenstein, Neal Shearer or Natalie Beryozkin. Thanks in advance for your review and constructive feedback.

DRAFT
NOT APPROVED / NOT FINAL

ANTHEM COMMUNITY COUNCIL
CONSOLIDATED
CONSOLIDATED BUDGET DETAIL ANALYSIS BY MONTH - 2017

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		2016	2016	2016	2015
		Forecast	Actuals	Budget	Actuals
		Full YR	6 Mo	Full YR	Full YR
ASSESSMENTS & INCOMES					
4005-01	1005 Assessments	8,131,700	4,065,677	8,132,046	8,131,345
4005-02	1010 Assessments - Commercial	335,176	174,736	320,880	341,855
4005-05	1015 Assessments-Residential	117,180	58,590	117,180	117,180
4005-07	1015 Assessments - Apartments	198,257	99,215	198,084	198,431
4005-08	1020 Benefited Assessment	75,840	37,920	75,840	75,840
4005-03	1020 Builder Assessments	-	-	-	-
4020-01	1025 Aquatics Revenue	24,946	19,306	16,875	23,768
4020-02	1025 Swim Team Revenue	154,250	94,114	150,950	143,618
4020-03	1025 Swim Lessons Revenue	34,805	20,520	29,600	41,019
4020-11	1025 Youth League Revenue	150,115	88,025	156,335	130,467
4020-12	1025 Adult League Revenue	36,395	10,555	59,340	30,100
4020-21	1025 Adventure Club Revenue	23,382	11,132	23,500	19,010
4020-22	1025 C.A.R.E. Revenue	39,495	19,800	39,015	37,931
4020-23	1025 Children's Programs Revenue	17,567	8,070	19,392	19,931
4020-24	1025 Youth Camps	102,044	45,619	113,344	133,935
4020-25	1025 Teen Programs Revenue	-	-	-	-
4020-31	1025 Rock Wall Revenue	8,692	3,773	9,840	9,217
4020-32	1025 Fitness/Wellness Revenue	129,680	63,692	186,243	147,624
4020-33	1025 Dance/Gymnastics Revenue	-	-	-	5,942
4020-34	1025 Specialty Class Revenue	-	-	-	315
4020-35	1025 Tennis Revenue	84,761	35,294	94,403	86,661
4040-51	1030 Events - Anthem Days	60,059	60,059	53,150	55,019
4040-54	1030 Events - Music In May	8,481	8,481	8,150	10,203
4040-57	1030 Events - July 4th	16,900	-	16,900	20,664
4040-61	1030 Events - AutumnFest	35,300	-	35,300	44,937
4040-65	1030 Events - Holiday	-	-	-	-
4040-69	1030 Events - Other	-	-	1,800	2,698
4010-41	1040 CC&R Violation Fees	-	-	-	-
4010-42	1040 Maintenance Fee	-	-	-	-
4010-43	1035 Gate/Key Income	-	-	-	-
4010-44	1040 Late Charges	33,740	17,990	31,500	25,183
4010-46	1045 Internal Collections & Legal Reimburse	65,000	-	130,500	35,622
4070-02	1060 Guest Fees/Passes	50,307	26,562	49,134	50,274
4070-01	1060 Non-Resident Revenue	13,944	7,812	12,689	13,208
4050-01	1060 Park Facility Rentals	140,016	87,456	106,120	136,241
4050-02	1060 Room & Park Facilities Rentals	70,064	27,304	85,520	52,001
4060-01	1065 Resale & Disclosure Revenue	288,015	180,390	211,275	314,045
4050-09	1095 Rental Income	115,189	72,337	85,704	134,272
4060-07	1095 Retail and Food Sales	277	165	167	-
4060-08	1095 Vending Income	6,875	3,492	7,000	8,392
4070-04	1055 Website Income	-	-	-	480
4070-05	1055 Advertising Income	-	-	-	-
4090-01	2910 Interest Income	-	-	-	-
4090-03	1040 NSF Fees Reimbursed	1,975	1,225	1,500	1,650
4090-09	1095 Other Income	107,781	59,664	96,233	81,997
4098-02	1070 Enhancement Fees	635,596	376,846	507,150	693,658
4099-01	1080 Transfers to Reserve Fund	(2,170,000)	(1,005,000)	(2,170,000)	(1,860,000)
4099-02	1075 Transfers to Enhancement Fee Fund	(635,596)	(376,846)	(507,150)	(693,658)
TOTAL NET ASSESSMENTS & INCOME		8,508,207	4,403,973	8,455,509	8,821,071

TOTAL GROSS ASSESSMENTS & INCOME	8,457,900	4,377,411	8,406,375	8,770,797
Less: Amounts Transferred to Reserves	-	-	-	-
Plus: Enhancement Fees Received	-	-	-	480
Less: Enhancement Fees Reserved	-	-	-	-
Plus: Pass-Thru Legal Fees Rebilled	50,307	26,562	49,134	50,274
TOTAL NET ASSESSMENTS & INCOME	8,508,207	4,403,973	8,455,509	8,821,551

CURRENT YEAR BUDGET - BY MONTH													
TOTALS	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	
8,134,101	677,670	677,670	677,670	677,670	677,670	677,670	677,670	677,807	677,944	678,081	678,218	678,355	
374,723	31,002	31,002	31,002	31,002	31,002	31,002	31,002	31,002	31,002	31,002	31,902	31,902	31,902
117,180	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765
198,431	16,536	16,536	16,536	16,536	16,536	16,536	16,536	16,536	16,536	16,536	16,536	16,536	16,536
75,840	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320
-	-	-	-	-	-	-	-	-	-	-	-	-	-
18,355	-	1,890	2,510	3,285	960	3,063	3,063	2,625	-	-	-	960	-
172,165	29,837	3,337	3,637	24,577	5,287	39,212	3,787	32,937	8,142	4,037	10,937	6,442	-
30,941	-	435	435	1,800	4,730	8,637	9,761	4,273	435	435	-	-	-
151,560	24,970	440	1,420	44,889	639	22,439	5,439	639	10,255	40,420	-	-	-
38,100	7,800	4,875	3,150	-	1,650	-	4,800	3,900	4,500	7,425	-	-	-
23,880	1,990	1,990	1,990	1,990	1,990	1,990	1,990	1,990	1,990	1,990	1,990	1,990	1,990
-	-	-	-	-	-	-	-	-	-	-	-	-	-
16,851	1,755	1,722	325	1,267	175	3,464	175	1,042	1,980	2,298	1,605	1,042	-
136,099	1,865	-	4,136	292	11,511	55,313	57,903	3,220	210	210	210	1,228	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
8,700	725	725	725	725	725	725	725	725	725	725	725	725	725
124,550	10,522	10,694	10,522	10,952	10,694	9,834	10,178	10,092	10,092	10,522	10,350	10,092	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
90,162	10,027	4,167	9,624	9,167	4,167	9,512	7,167	11,167	4,167	11,167	4,167	5,667	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
54,125	-	-	54,125	-	-	-	-	-	-	-	-	-	-
7,975	-	-	-	-	7,975	-	-	-	-	-	-	-	-
15,225	-	-	-	-	-	-	15,225	-	-	-	-	-	-
35,350	-	-	-	-	-	-	-	-	-	35,350	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,800	-	-	300	-	-	-	-	-	600	-	300	600	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
22,500	10,125	(1,500)	(3,000)	10,125	(1,500)	(3,000)	10,125	(1,500)	(3,000)	10,125	(1,500)	(3,000)	(3,000)
64,000	6,000	9,000	1,750	3,000	10,000	1,750	5,000	11,000	1,750	4,000	11,000	(250)	-
52,112	2,076	886	3,211	2,690	5,904	12,161	12,413	7,470	2,570	1,285	924	522	-
3,229	129	55	199	167	366	754	769	463	159	80	57	32	-
161,448	13,371	13,371	13,371	13,371	14,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371
51,624	3,885	3,885	3,885	3,885	3,885	3,885	3,885	3,885	3,885	3,885	3,885	3,885	3,885
270,100	14,600	12,775	18,250	27,375	32,850	32,850	27,375	25,550	29,200	21,900	18,250	9,125	-
149,387	12,419	12,419	12,419	12,419	12,419	12,419	12,479	12,479	12,479	12,479	12,479	12,479	12,479
275	-	-	-	-	-	92	92	92	-	-	-	-	-
8,020	319	136	494	414	909	1,872	1,910	1,150	396	198	142	80	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,200	100	100	100	100	100	100	100	100	100	100	100	100	100
81,539	7,628	7,628	6,628	6,628	6,628	6,628	6,628	6,628	6,628	6,628	6,628	6,628	6,628
536,500	29,000	25,375	36,250	54,375	65,250	65,250	54,375	50,750	58,000	43,500	36,250	18,125	-
(2,040,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)
(536,500)	(29,917)	(26,292)	(37,167)	(55,292)	(66,167)	(66,167)	(55,292)	(49,467)	(56,717)	(42,217)	(34,967)	(16,842)	-
8,651,537	730,520	659,406	720,583	749,495	706,812	807,446	784,737	726,011	683,485	762,518	675,605	644,921	

8,599,425	728,444	658,521	717,372	746,804	700,908	795,285	772,323	718,541	680,915	761,232	674,681	644,399	
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
52,112	2,076	886	3,211	2,690	5,904	12,161	12,413	7,470	2,570	1,285	924	522	-
8,651,537	730,520	659,406	720,583	749,495	706,812	807,446	784,737	726,011	683,485	762,518	675,605		

CONSOLIDATED
CONSOLIDATED BUDGET DETAIL ANALYSIS BY MONTH - 2017

	2016	2016	2016	2015
	Forecast	Actuals	Budget	Actuals
	Full YR	6 Mo	Full YR	Full YR

CURRENT YEAR BUDGET - BY MONTH												
TOTALS	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC

PROGRAMS						
5001-01	2005	Salaries & Wages - Aquatics	177,934	98,500	163,166	163,831
5001-02	2005	Salaries & Wages - Swim Team	118,147	53,927	127,846	97,999
5001-03	2005	Salaries & Wages - Swim Lessons	25,597	13,332	25,090	38,067
5001-11	2005	Salaries & Wages - Youth League	55,382	27,081	56,603	47,083
5001-12	2005	Salaries & Wages - Adult League	24,427	10,365	28,124	19,599
5001-21	2005	Salaries & Wages - Kid Zone	35,295	15,784	39,023	22,520
5001-22	2005	Salaries & Wages - C.A.R.E.	35,003	16,118	37,727	32,647
5001-23	2005	Salaries & Wages - Children's Program	3,523	1,430	3,859	16,019
5001-24	2005	Salaries & Wages - Youth Camp	61,617	31,204	65,275	58,067
5001-31	2005	Salaries & Wages - Rock Wall	-	-	-	7,663
5001-32	2005	Salaries & Wages - Fitness/Wellness	9,110	4,179	9,837	16,850
5002-01	2010	Benefits & Taxes--Aquatics	30,831	15,381	30,900	26,215
5002-02	2010	Benefits & Taxes-Swim Team	13,321	8,686	9,270	14,380
5002-03	2010	Benefits & Taxes-Swim Lessons	4,991	4,991	-	8,842
5002-11	2010	Benefits & Taxes-Youth League	13,045	5,320	15,450	10,034
5002-12	2010	Benefits & Taxes & Benefits-Adult League	1,990	1,990	-	3,678
5002-21	2010	Benefits & Taxes-Kid Zone	1,397	-	-	1,935
5002-22	2010	Benefits & Taxes-C.A.R.E.	1,486	1,486	-	4,008
5002-23	2010	Benefits & Taxes-Children's Programs	8,921	1,196	15,450	3,969
5002-24	2010	Benefits & Taxes-Youth Camp	2,848	2,848	-	6,340
5002-31	2010	Benefits & Taxes-Rock Wall	-	-	-	648
5002-32	2010	Benefits & Taxes-Fitness/Wellness	384	384	-	1,839
5005-01	2015	Aquatics Program Expense	29,723	25,940	27,063	30,734
5005-02	2015	Swim Team Expense	52,858	28,298	46,835	53,674
5005-03	2015	Swim Lesson Expense	-	-	3,000	-
5005-11	2015	Youth League Expense	34,236	18,787	34,482	32,492
5005-12	2015	Adult League Expense	16,785	6,946	22,498	12,901
5005-21	2015	Adventure Club Expenses	374	374	1,300	1,473
5005-22	2015	C.A.R.E. Expense	3,667	1,153	4,894	3,214
5005-23	2015	Children's Programs Expense	7,241	3,852	6,930	12,930
5005-24	2015	Youth Camp Expense	13,242	9,117	12,557	7,575
5005-25	2015	Teen Program Expense	-	-	-	-
5005-26	2015	Dance/Gymnastics Expense	-	-	-	3,622
5005-31	2015	Rock Wall Program Expense	-	-	-	-
5005-32	2015	Fitness/Wellness Expense	123,787	58,151	135,023	133,786
5005-33	2015	Specialty Class Expense	-	-	-	-
5005-35	2015	Tennis Program Expense	72,000	30,008	79,145	68,990
5040-51	2020	Events - Anthem Days	32,253	32,253	35,860	36,236
5040-54	2020	Events - Music In May	18,007	18,007	18,750	14,648
5040-57	2020	Events - July 4th	48,905	-	48,905	47,251
5040-61	2020	Events - AutumnFest	27,530	-	27,530	21,163
5040-65	2020	Events - Holiday	-	-	-	-
5040-69	2020	Events - Other	16,880	4,397	15,408	3,260
TOTAL PROGRAM COSTS			1,122,736	552,881	1,147,799	1,086,180

161,763	1,250	2,018	5,361	12,211	1,679	42,894	43,469	42,268	6,863	1,250	1,250	1,250
94,149	7,615	7,615	7,615	7,615	7,615	8,584	8,584	8,445	7,615	7,615	7,615	7,615
25,110	1,250	1,475	1,475	1,700	2,678	4,154	3,704	3,225	1,475	1,475	1,250	1,250
55,318	4,812	4,261	4,256	4,128	6,404	7,145	5,491	2,479	4,743	4,584	4,557	2,479
27,865	2,414	2,417	2,414	2,228	3,052	3,051	2,011	1,190	2,631	2,636	2,631	1,190
30,062	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505
-	-	-	-	-	-	-	-	-	-	-	-	-
8,465	537	537	537	1,177	537	1,277	537	537	1,177	537	537	537
87,295	3,001	2,400	3,880	2,400	11,427	23,209	22,989	7,547	2,520	2,520	2,520	2,881
9,574	798	798	798	798	798	798	798	798	798	798	798	798
34,585	2,882	2,882	2,882	2,882	2,882	2,882	2,882	2,882	2,882	2,882	2,882	2,882
18,056	1,505	1,505	1,505	1,505	1,505	1,505	1,505	1,505	1,505	1,505	1,505	1,505
6,707	559	559	559	559	559	559	559	559	559	559	559	559
-	-	-	-	-	-	-	-	-	-	-	-	-
20,120	1,677	1,677	1,677	1,677	1,677	1,677	1,677	1,677	1,677	1,677	1,677	1,677
1,039	87	87	87	87	87	87	87	87	87	87	87	87
0	0	0	0	0	0	0	0	0	0	0	0	0
-	-	-	-	-	-	-	-	-	-	-	-	-
2,580	215	215	215	215	215	215	215	215	215	215	215	215
4,475	373	373	373	373	373	373	373	373	373	373	373	373
754	63	63	63	63	63	63	63	63	63	63	63	63
1,911	159	159	159	159	159	159	159	159	159	159	159	159
26,536	9,550	1,351	4,147	4,647	1,297	1,806	1,806	1,784	-	-	147	-
61,335	6,117	4,117	5,917	3,942	3,717	6,167	4,967	4,867	6,982	3,517	4,207	6,822
3,000	-	-	3,000	-	-	-	-	-	-	-	-	-
25,220	5,060	312	1,000	6,010	450	3,250	450	450	2,658	5,580	-	-
16,754	3,406	1,209	1,986	652	654	1,372	-	360	2,229	2,236	2,649	-
500	-	-	500	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
5,666	268	714	868	214	298	812	118	964	268	814	190	136
20,888	-	320	1,020	5,300	3,693	4,828	4,568	835	75	-	-	250
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
109,638	8,637	9,781	9,127	9,781	8,287	9,817	8,287	9,781	8,287	9,781	8,287	9,781
-	-	-	-	-	-	-	-	-	-	-	-	-
74,530	8,420	3,333	8,098	7,333	3,741	13,209	6,132	3,333	3,732	8,933	3,732	4,533
34,960	-	-	34,960	-	-	-	-	-	-	-	-	-
18,250	-	-	-	-	18,250	-	-	-	-	-	-	-
49,175	-	-	-	-	-	-	49,175	-	-	-	-	-
28,050	-	-	-	-	-	-	-	-	-	28,050	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
21,500	125	125	125	125	3,625	125	125	125	125	125	6,625	10,125
1,085,831	73,284	52,808	107,107	80,286	88,226	142,522	173,234	99,013	62,203	90,455	57,020	59,671

COMMUNITY INVOLVEMENT						
5101-08	2115	Meeting & Community	6,490	1,450	10,280	10,736
5101-01	2105	Resident Relations	24,068	10,257	32,440	13,924
5101-05	2110	Blockwatch	3,760	1,660	4,200	2,971
5101-06	2110	Firewise Committee	400	-	800	696
5101-12	2130	Website Expense	906	256	850	833
5101-09	2120	Resource Guide	40,142	19,525	41,400	38,415
5101-11	2120	Activity Guide Expense	12,930	4,930	16,000	12,192
5101-13	2135	Economic Development	20,174	9,674	18,250	22,878
5101-15	2145	Advertising & Marketing	25,552	7,302	36,500	33,146
5101-99	2145	Marketing Expenses	-	-	-	-
TOTAL - COMMUNITY INVOLVEMENT			134,422	55,053	160,720	135,792

15,700	1,650	1,025	1,250	1,650	1,025	1,250	1,650	1,025	1,250	1,650	1,025	1,250
28,050	5,383	3,183	3,300	1,883	1,383	2,083	1,250	1,883	2,383	1,383	1,550	2,386
5,000	5,000	-	-	-	-	-	-	-	-	-	-	-
800	800	-	-	-	-	-	-	-	-	-	-	-
22,710	16,410	-	-	-	-	-	-	450	-	-	-	5,850
45,000	7,470	-	7,470	-	7,650	-	7,470	-	7,470	-	7,470	-
9,000	1,494	-	1,494	-	1,530	-	1,494	-	1,494	-	1,494	-
25,140	6,062	667	917	1,292	3,847	2,862	667	917	3,412	667	667	3,167
22,350	625	875	4,925	875	2,075	1,525	1,225	875	875	6,275	1,325	875
-	-	-	-	-	-	-	-	-	-	-	-	-
173,750	44,894	5,760	19,355	5,700	17,510	7,720	13,756	5,150	16,884	9,975	13,530	13,527

**DRAFT
NOT APPROVED / NOT FINAL**

ANTHEM COMMUNITY COUNCIL

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**CONSOLIDATED
CONSOLIDATED BUDGET DETAIL ANALYSIS BY MONTH - 2017**

	2016	2016	2016	2015
	Forecast	Actuals	Budget	Actuals
	Full YR	6 Mo	Full YR	Full YR

UTILITIES

5201-01	2205	Electricity	469,833	203,381	503,108	505,761
5201-02	2205	Electricity	-	-	-	-
5201-04	2210	Gas	51,043	31,923	46,631	43,793
5201-05	2215	Water & Sewer	504,692	233,064	477,713	514,454
5310-61	2355	Gasoline/Propane	17,255	7,555	19,400	15,750
TOTAL UTILITIES			1,042,822	475,923	1,046,852	1,079,757

REPAIRS & MAINT

5301-01	2305	Salaries & Wages	537,989	249,173	557,281	473,480
5302-01	2310	Payroll Taxes & Benefits	158,461	75,385	166,151	140,988
5310-01	2315	Common Area Maintenance	56,016	18,693	76,675	13,311
5310-02	2315	R & M Front Entry Features	-	-	-	6,378
5310-04	2320	R & M Park & Civic Buildings	24,524	2,672	47,704	19,929
5310-05	2325	Community Center Mtnc	16,397	9,397	24,825	25,485
5310-07	2345	Tools	7,232	3,982	6,500	5,532
5310-08	2345	Janitorial Supplies	30,737	14,776	31,936	27,061
5310-11	2345	R & M Lighting/Light Bulbs	49,073	35,125	27,896	30,293
5310-12	2315	Grounds, Plant & Tree Replacement	82,920	58,170	49,500	124,939
5310-14	2340	Irrigation & Sprinkler Repairs	70,391	44,791	51,200	62,036
5310-15	2330	HVAC Repairs & Supplies	39,922	17,398	45,047	32,407
5310-16	2335	Pool/Spa Repair/Maintenance	94,631	51,331	80,150	87,385
5310-21	2335	Pump Repairs & Maintenance	-	-	-	-
5310-23	2350	R & M Playground Equipment	6,383	2,633	7,500	8,086
5310-24	2350	R & M Machinery & Equipment	54,456	46,806	18,800	18,957
5310-26	2350	R & M All Other	2,175	2,175	1,900	28,452
5310-29	2350	R & M Mailboxes	6,515	2,765	7,500	6,218
5310-32	2350	R & M Fitness Equipment	16,251	8,751	15,000	27,477
5310-34	2350	Pest Control	14,056	8,706	10,850	11,441
5310-35	2355	Hardware / Other	-	-	-	2,148
5310-45	2355	R & M Parking Lot	472	472	-	1,311
5310-46	2355	R & M Sports Fields	79,825	47,325	65,000	48,141
5310-47	2355	Tennis Court Repairs & Maintenance	42	42	180	1,374
5310-51	2355	R & M Lake	8,437	1,937	8,500	9,345
5310-73	2395	R & M Granite	91,082	51,082	140,000	246,395
5310-75	2395	Vehicle Maintenance	13,752	5,762	15,980	14,727
5310-76	2395	Vandalism/Theft	14,452	8,202	12,500	16,588
TOTAL REPAIRS & MAINTENANCE			1,476,191	767,552	1,468,576	1,489,882

PROFESSIONAL

5401-01	2505	Legal Fees-General	43,781	16,581	58,200	39,047
5401-02	2515	Legal Fees-Water	30,000	-	50,000	611
5401-04	2505	Legal - Other	4,896	3,446	2,500	433
5401-05	2510	Legal Fees-Collections	65,000	-	130,500	77,265
5402-01	2520	CPA Services	35,075	20,075	37,000	41,650
5403-01	2525	Consulting Fees	33,450	18,950	29,900	5,390
5403-02	2525	Reserve Study	-	-	-	-
5403-04	2525	Arch Review Expenses	25,450	5,450	40,000	24,691
5403-05	2525	Property Resale Costs	42,240	35,640	15,000	78,080
TOTAL PROFESSIONAL/CONSULTING			279,691	100,141	363,100	267,166

CURRENT YEAR BUDGET - BY MONTH												
TOTALS	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC

499,582	37,779	35,668	36,939	35,948	40,299	48,488	52,791	49,967	46,233	41,241	35,248	38,982
51,208	8,418	7,933	6,509	4,608	2,221	507	353	437	1,680	\$,510	7,930	5,101
480,804	34,091	30,585	33,975	35,624	34,438	41,296	51,534	51,496	51,332	44,214	30,527	41,691
19,000	1,583	1,583	1,583	1,583	1,583	1,583	1,583	1,583	1,583	1,583	1,583	1,583
1,050,594	81,871	75,769	79,007	77,763	78,541	91,874	106,262	103,483	100,829	92,548	75,289	87,357

662,397	54,721	54,776	54,976	55,140	55,414	54,772	54,772	54,772	55,599	55,679	55,884	55,891
142,889	11,907	11,907	11,907	11,907	11,907	11,907	11,907	11,907	11,907	11,907	11,907	11,907
96,900	20,241	20,217	22,412	4,051	4,254	3,748	3,601	4,139	3,345	3,173	3,478	4,241
48,596	3,500	6,900	3,750	4,250	3,800	3,500	3,500	4,100	3,750	4,250	3,800	3,500
29,575	2,550	2,775	2,400	6,800	1,200	1,200	1,550	1,650	2,400	1,550	1,800	3,700
6,500	958	458	458	458	458	458	958	458	458	458	458	458
32,600	2,717	2,717	2,717	2,717	2,717	2,717	2,717	2,717	2,717	2,717	2,717	2,717
53,300	4,442	4,442	4,442	4,442	4,442	4,442	4,442	4,442	4,442	4,442	4,442	4,442
106,284	42	42	5,662	29,302	8,787	667	16,182	16,182	667	24,292	3,792	667
57,000	4,583	5,083	4,583	4,583	5,083	4,583	4,583	5,083	4,583	4,583	5,083	4,583
46,996	5,600	2,200	3,950	5,600	2,200	3,950	5,600	2,200	3,950	5,600	2,200	3,950
99,100	22,130	6,640	5,830	5,290	5,830	7,210	9,280	9,280	9,430	7,900	5,140	5,140
5,000	-	1,250	-	-	1,250	-	-	1,250	-	-	1,250	-
20,100	2,967	1,192	1,317	2,367	1,192	1,317	2,367	1,192	1,317	2,367	1,192	1,317
2,200	-	2,200	-	-	-	-	-	-	-	-	-	-
8,500	708	708	708	708	708	708	708	708	708	708	708	708
18,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
14,150	1,792	1,042	1,042	1,042	1,042	1,042	1,492	1,492	1,042	1,042	1,042	1,042
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
74,500	-	4,500	17,500	-	-	17,500	-	-	17,500	-	-	17,500
180	180	-	-	-	-	-	-	-	-	-	-	-
4,800	-	-	-	-	-	-	-	-	-	4,800	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
9,500	792	792	792	792	792	792	792	792	792	792	792	792
12,500	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042
1,551,567	142,371	132,381	146,986	141,990	113,616	123,054	126,992	124,905	127,148	138,801	108,226	125,095

85,000	6,000	5,250	13,000	6,000	7,250	4,000	5,000	5,250	4,000	10,000	6,250	13,000
49,800	4,150	4,150	4,150	4,150	4,150	4,150	4,150	4,150	4,150	4,150	4,150	4,150
3,000	-	-	750	-	-	750	-	-	750	-	-	750
68,000	6,000	4,000	13,000	2,000	6,000	4,000	3,000	4,000	4,000	8,000	5,000	9,000
31,760	1,760	-	-	-	18,000	-	-	-	-	12,000	-	-
49,200	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100
-	-	-	-	-	-	-	-	-	-	-	-	-
33,600	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800
66,660	3,930	3,555	4,680	6,555	7,680	7,680	6,555	6,180	6,930	5,430	4,680	2,805
387,020	28,740	23,855	42,480	25,605	49,980	27,480	25,605	26,480	38,730	34,480	26,980	36,605

DRAFT
NOT APPROVED / NOT FINAL

ANTHEM COMMUNITY COUNCIL
CONSOLIDATED
CONSOLIDATED BUDGET DETAIL ANALYSIS BY MONTH - 2017

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		2016	2016	2016	2015
		Forecast	Actuals	Budget	Actuals
		Full YR	6 Mo	Full YR	Full YR
FINANCIAL					
5601-01	2605 Bank Charges	31,414	12,644	37,540	22,065
5602-01	2610 Insurance	276,417	114,003	325,150	306,394
5602-03	2610 D & O Insurance	19,880	9,140	21,480	18,607
5603-01	2615 Collections Resources	1,024	774	25,205	-
5604-01	2620 Bad Debt Expense-Assessments	95,000	-	190,000	(29,344)
5604-02	2625 Bad Debt Expense-Legal&Collections	-	-	-	-
5604-03	2625 Bad Debt Expense-Late Fees/Vios	-	-	-	-
5604-04	2625 Bad Debt Expense-Other	(79,103)	(79,103)	-	-
5605-01	2635 Taxes, Licenses & Fees	29,276	16,336	42,881	24,949
TOTAL FINANCIAL		373,908	73,794	642,256	342,671

CONTRACT SERVICES					
5501-01	2715 Sanitation & Janitorial Contract	361,787	176,807	370,460	345,034
5501-02	2720 Security Monitoring	96,016	45,202	101,628	92,750
5501-03	2725 Exterminating Contract	7,840	3,910	7,860	7,990
5501-04	2705 Landscape Contract	1,118,635	561,135	1,157,400	1,113,792
5501-05	2725 Lake Maint Contract	8,637	4,638	8,000	7,795
5501-06	2725 Pump Maint Contract	2,900	-	5,800	3,998
5501-07	2720 Fire Monitoring Contract	3,870	1,970	3,800	3,047
5501-08	2725 Window Cleaning Contract	9,636	3,370	12,560	8,440
5501-09	2730 Elevator Maintenance Contract	4,529	2,653	3,752	5,129
5501-11	2730 Telecomm & Maintenance Contract	53,476	27,227	52,500	50,498
5501-14	2725 Exercise Equipment Maint. Contract	7,494	2,994	9,000	5,988
5501-15	2710 Management Contract	-	-	-	-
5501-17	2745 Street Sweeping Contract	4,014	1,836	4,356	3,484
5501-18	2745 Service Contracts - Misc	88,270	27,500	121,540	55,000
TOTAL CONTRACT SERVICES		1,767,105	859,241	1,858,656	1,702,944

HUMAN RESOURCES					
5701-01	2755 Recruitment Services	7,910	2,962	10,197	9,024
5701-03	2770 Payroll Processing Fee	30,183	14,345	31,675	24,085
5701-04	2780 Employee Benefits	14,400	7,200	14,400	14,400
5701-05	2775 Employee Incentive	6,900	3,450	6,900	6,000
5701-06	2760 Educational Expenses	18,118	6,438	26,555	11,705
5701-08	2795 Medical Supplies	2,517	427	3,220	508
5701-09	2795 Uniforms	5,216	2,032	5,700	4,531
TOTAL HR		85,244	36,855	98,647	70,252

CURRENT YEAR BUDGET - BY MONTH												
TOTALS	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
47,480	3,957	3,957	3,957	3,957	3,957	3,957	3,957	3,957	3,957	3,957	3,957	3,957
364,680	26,541	26,541	36,541	26,541	26,541	37,425	27,425	27,425	37,425	27,425	27,425	37,425
26,999	2,160	2,160	2,160	2,160	2,160	2,160	2,340	2,340	2,340	2,340	2,340	2,340
8,240	420	1,220	420	420	1,220	420	420	1,220	420	1,220	420	420
131,000	10,917	10,917	10,917	10,917	10,917	10,917	10,917	10,917	10,917	10,917	10,917	10,917
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
63,965	1,375	2,875	9,200	11,300	4,090	8,275	2,075	3,675	5,750	7,600	2,875	4,875
TOTALS												
642,364	45,369	47,669	63,194	55,294	48,884	63,153	47,133	49,533	60,808	52,658	48,733	59,933

373,170	30,370	30,370	30,370	30,370	33,277	33,286	33,277	30,370	30,370	30,370	30,370	30,370
152,324	14,131	11,631	12,319	14,131	11,631	12,319	14,131	11,631	12,319	14,131	11,631	12,319
8,460	705	705	705	705	705	705	705	705	705	705	705	705
1,167,400	92,917	145,317	92,917	92,917	92,917	92,917	92,917	92,917	92,917	92,917	92,917	92,917
8,500	708	708	708	708	708	708	708	708	708	708	708	708
4,300	500	-	575	500	-	575	500	-	575	500	-	575
4,692	486	61	626	486	61	626	486	61	626	486	61	626
14,320	335	1,282	1,375	1,497	120	2,565	335	1,282	1,375	1,497	120	2,537
3,680	100	-	820	100	-	820	100	-	820	100	-	820
64,860	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405
6,988	749	499	499	749	499	499	749	499	499	749	499	499
-	-	-	-	-	-	-	-	-	-	-	-	-
5,556	463	463	463	463	463	463	463	463	463	463	463	463
127,900	10,658	10,658	10,658	10,658	10,658	10,658	10,658	10,658	10,658	10,658	10,658	10,658
TOTALS												
1,942,150	157,527	207,099	157,441	158,689	156,444	161,546	160,434	154,699	167,441	158,689	153,537	158,603

13,581	917	484	2,032	484	1,197	2,032	484	484	2,465	484	484	2,032
28,600	2,383	2,383	2,383	2,383	2,383	2,383	2,383	2,383	2,383	2,383	2,383	2,383
14,400	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
7,200	600	600	600	600	600	600	600	600	600	600	600	600
32,241	1,133	3,683	2,352	1,933	7,058	4,152	3,658	1,408	3,752	1,023	1,833	252
3,140	750	-	350	-	-	-	-	-	350	-	-	1,690
5,500	-	525	1,058	-	525	225	833	525	225	-	1,358	225
TOTALS												
104,662	6,984	8,876	9,976	6,601	12,964	10,593	9,159	6,601	10,976	5,691	7,859	8,383

ANTHEM COMMUNITY COUNCIL

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RESERVE FUND PROJECTION - 2017

	PROJECTION BY MONTH											
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
Current Balance - Current Year								13,346,028	13,346,028	13,419,778	13,493,528	13,567,278
Estimated Receipts - Current Year									167,500	167,500	167,500	167,500
Estimated Expenditures - Current Year									93,750	93,750	93,750	93,750
TOTAL PROJECTED BALANCE								13,346,028	13,419,778	13,493,528	13,567,278	13,641,028
Budgeted Enhancement Revenues	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000
Planned Enhancement Expenditures	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
PROJECTED EOY BALANCE	13,651,028	13,661,028	13,671,028	13,681,028	13,691,028	13,701,028	13,711,028	13,721,028	13,731,028	13,741,028	13,751,028	13,761,028
RESERVE STUDY - 2015 EOM BALANCE	9,005,449	9,081,307	9,157,165	9,233,023	9,308,881	9,384,739	9,460,597	9,536,455	9,612,313	9,688,171	9,764,029	9,839,887
RESERVE STUDY - 2016 EOM BALANCE	9,956,368	10,072,849	10,189,330	10,305,811	10,422,292	10,538,773	10,655,254	10,771,735	10,888,216	11,004,697	11,121,178	11,237,659
RESERVE STUDY - 2017 EOM BALANCE	11,255,766	11,273,871	11,291,976	11,310,081	11,328,186	11,346,291	11,364,396	11,382,501	11,400,606	11,418,711	11,436,816	11,454,921
RESERVE STUDY - 2018 EOM BALANCE	11,539,866	11,624,812	11,709,758	11,794,704	11,879,650	11,964,596	12,049,542	12,134,488	12,219,434	12,304,380	12,389,326	12,474,272
EOY FUNDING PERCENTAGE - 2016								123.9%	123.3%	122.6%	122.0%	121.4%
EOY FUNDING PERCENTAGE - 2017	121.3%	121.2%	121.1%	121.0%	120.9%	120.8%	120.6%	120.5%	120.4%	120.3%	120.2%	120.1%

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ENHANCEMENT FUND PROJECTION - 2017

	PROJECTION BY MONTH											
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
Current Balance - Current Year								1,177,608	1,177,608	932,808	724,208	758,708
Estimated Receipts - Current Year									55,200	41,400	34,500	27,600
Estimated Expenditures - Current Year									300,000	250,000		
TOTAL PROJECTED BALANCE								1,177,608	932,808	724,208	758,708	786,308
Budgeted Enhancement Revenues	29,000	25,375	36,250	54,375	65,250	65,250	54,375	50,750	58,000	43,500	36,250	18,125
Planned Enhancement Expenditures	-	-	-	-	-	-	-	-	15,000	-	10,000	-
PROJECTED EOY BALANCE	815,308	840,683	876,933	931,308	996,558	1,061,808	1,116,183	1,166,933	1,209,933	1,253,433	1,279,683	1,297,808

**Community Center
Fee Schedule**

Notes:

	2010	2011	2012	2013	2014	2015	2016	2017
Facility Rentals								
Multi-Purpose Rooms	20	24	24	24	24	24	24	24
Sports Fields	10	12	12	12	12	12	12	12
Electricity Fee for sport field lights	20	24	24	24	24	24	24	24
Ramadas	10/12	12/14	12/14	Resident 12/14; Non- Resident 24/28*	Resident 12/14; Non- Resident 24/28*	Resident 12/14; Non- Resident 24/28*	Resident 12/14; Non- Resident 24/28*	Resident 12/14; Non-Resident 24/28*
Rentals/Events Security Deposit - this refundable deposit protects the ACC in the event of damages due to facility rentals and special events; excessive clean-up requirements and if the rental or special event agreement is violated.								\$25 residents \$50 nonresidents Rentals over \$100 deposit will be \$100.
Guest Fees/Memberships								
Daily Guest Fee	6	7	7	7	7	7	7	7
Guest Pass - 10 punches	45	50	50	50	50	50	50	50
Additional Adult Membership	300	300	300	300	300	300	300	300
Tenant Membership	50	75	75	75/35*	75/35*	75/35*	75/35*	75/35*
Business Membership	Not Offered			10/90*	10/90*	10/90*	10	10
Adventure Club								
Daily Drop-In	4	4	4	4	4	4	5	5
Rockwall								
Rockwall Drop-In	3	3	5	5	5	5	5	5
Rockwall 12 Punch Pass	30	30	39	39	39	39	39	39
Group Fitness								
Group Fitness Drop-In	3	3	4	4	4	5	5	5
Group Fitness 12 Punch Pass	33	33	40	40	40	40	40	40
Group Fitness 24 Punch Pass	55	55	65	65	65	65	65	65
Monthly Unlimited	40	40	49	49	49	49	49	49
3 Month Unlimited	93	93	110	110	110	110	110	110
6 Month Unlimited	159	159	189	189	189	189	189	189
Personal Training								
Personal Training - 1 Session	50	50	60	60	60	60	60	60
Personal Training - 5 Sessions	240	240	289	289	289	289	289	289
Personal Training - 10 Sessions	450	450	539	539	539	539	539	539
Personal Training - 20 Sessions	800	800	959	959	959	959	959	959
Administration Fees								
Program Late Registration Fee	3	3	5	5	5	5	5	5
Program Administration Fee	3	3	5	5	5	5	5	5
Non-Resident Program Fees								
Swim Team	20%	20%	20%	20%	20%	20%	20%	20%
Aquatic - Other	20%	20%	20%	20%	20%	20%	20%	20%
Gymnastics	Not offered to non-residents			30%	30%	30%	30%	30%
Dance	Not offered to non-residents			30%	30%	30%	30%	30%
Fitness (Tai Chi, Kung Fu)	Not offered to non-residents			30%	30%	30%	30%	30%
Youth Sports	20%	20%	20%	30%	30%	30%	30%	30%
Tennis	20%	20%	20%	30%	30%	30%	30%	30%
Youth Camps	20%	20%	20%	30%	30%	30%	30%	30%
Field Renovation Fee								
Field Renovation Fee -- fee is "per player/per year" and partially off-sets the cost of sports field renovations and maintenance from high use sports. \$15 fee initially applied to tackle football but was reduced to \$10 and expanded to cover tackle football, soccer and Little League/softball.	0	0	0	0	15	15	10	10
Enhanced Field Preparation Fee -- recovers ACC labor and materials costs when field users request enhanced field preparations above the standard field set-ups (e.g., soccer tournament requesting different field configurations or baseball tournament requesting a pitcher's mound constructed to replace portable mound).	0	0	0	0	0	0	0	Fee based on actual time and materials needed to complete the work; standard labor charge is \$20 per hour (higher if holiday or overtime).

* Non-resident ramada rentals (ramadas are the only facility NR can reserve) are only able to be booked 30 days in advance; residents can book up to 90 days in advance.

Membership Fees*

Tenant Membership Fee

Implemented at the beginning of 2013, all new tenant memberships have a one year expiration date. The current, \$75 tenant membership fee, is due when a tenant activates their membership. The tenant will then pay, on an annual basis, \$35 per year to renew a tenant membership at the same address. Existing tenant memberships prior to 2013 are not affected unless they move to a different address and at that time will fall under the new structure.

Business Membership

Two memberships are granted to each business current on their commercial assessments for a \$10 annual fee. The memberships can be used by the business owner or given to employees. If a business falls behind on their assessments, all memberships associated with that business would be suspended until the assessments are brought current.

New items for 2017

**Summary of Existing and Proposed
Fees - 2016**

Civic Building Fee Schedule 2017	Resident/Nonprofit/Business		Non-Resident/Nonprofit/Business		Corporate		Resident/Nonprofit/Business		Non-Resident/Nonprofit/Business		Corporate	
	Fee Per Hour - Tier 1		Fee Per Hour - Tier 2		Fee Per Hour - Tier 3		Fee Per Hour - Tier 1		Fee Per Hour - Tier 2		Fee Per Hour - Tier 3	
	Per Hour Rate		Per Hour Rate		Per Hour Rate		Per Hour Rate		Per Hour Rate		Per Hour Rate	
	2016	2016	2016	2016	2016	2016	2017	2017	2017	2017	2017	2017
	Business Hours	After Hours	Business Hours	After Hours	Business Hours	After Hours	Business Hours	After Hours	Business Hours	After Hours	Business Hours	After Hours
Meeting Room 1	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50
Meeting Room 2	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50
Meeting Room 3	\$ 12	\$ 24	\$ 36	\$ 60	\$ 42	\$ 72	\$ 12	\$ 24	\$ 36	\$ 60	\$ 42	\$ 72
Meeting Room 4	\$ 12	\$ 24	\$ 36	\$ 60	\$ 42	\$ 72	\$ 12	\$ 24	\$ 36	\$ 60	\$ 42	\$ 72
Community Room Large	\$ 70	\$ 96	\$ 110	\$ 138	\$ 144	\$ 186	\$ 70	\$ 96	\$ 110	\$ 138	\$ 144	\$ 186
Community Room Small	\$ 40	\$ 70	\$ 80	\$ 105	\$ 112	\$ 150	\$ 40	\$ 70	\$ 80	\$ 105	\$ 112	\$ 150
Game Room	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50
Art/Craft Room	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50
Terrace	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50	\$ 5	\$ 10	\$ 20	\$ 30	\$ 30	\$ 50

Additional Services	
Microphone	\$ 5
TV	\$ 5
Projector	\$ 5
Community Room AV	\$ 25
Coffee Service	\$ 25